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Mugabe attack

Curfew to end

Border protest

Library wrecked

Test score

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NEWS SUMMARY

GENERAL

Scargill walk-out over closures

Unions' president Arthur Scargill walked out of a meeting with the National Coal Board after 31 minutes to threaten industrial action in the coalfields.

He said the board has "reneged on an undertaking" given on May 19, to produce a list of pits due for closure.

Mr Scargill added that if the board did not withdraw plans to cease production at Soowdown colliery in Kent the NUM executive would decide on industrial action at its meeting on Thursday. The decision would then be put as a recommendation in the union's annual conference in Inverness, the following week. *Back Page*

BUSINESS

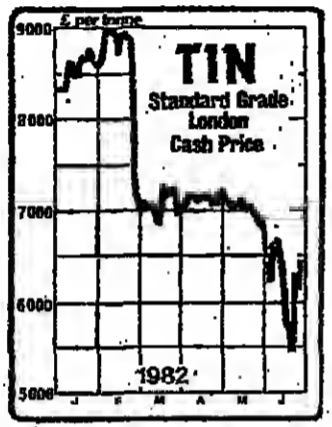
Gilts up 0.32; £ gains 45 points

STERLING rose 45 points in London to \$1.7365. It eased to DM 4.285 (DM 4.29), FFf 11.855 (FFf 11.905), SwFr 3.6475 (SwFr 3.6525) and Y442.5 (Y443). Its trade-weighted index was 91.4 (91.3). *Page 32*

DOLLAR fell to DM 2.4655 (DM 2.475), FFf 6.845 (FFf 6.875), SwFr 2.114 (SwFr 2.114) and Y254.5 (Y255.6). Its trade-weighted index was 120.4 (121.3). *Page 32*

GOLD rose \$5.5 to \$387.5 in London. In New York the Comex June close was \$384.3 (\$388.5). *Page 24*

TIN PRICES added to rally following the decision to operate the Sixth International



Row looming

Mrs Margaret Thatcher faces a growing row over the form of the promised inquiry into the sinking of the Falklands crisis and over her actions in the weeks preceding the Argentine invasion. *Back Page*

Foot firm

Labour leader Michael Foot appeared to rule out any chance of the Militant Tendency remaining in the Party after the autumn. He said he was prepared to ride out any storm of protest from the far Left. *Back Page*

Spies jailed

Latin Americans Luis Garcia Fernandez and Antonio Sanchez were jailed for seven years at the Old Bailey, for spying for Cuba.

Mugabe attack

Gnomen attacked the homes of Zimbabwe Premier Robert Mugabe, and his cabinet colleague Enos Nkala. Neither was hurt. Page 4. Former Rhodesian Premier Ian Smith was "comfortable" in hospital after collapsing in Parliament.

Briton 'guilty'

British archaeologist Ralph Wilson was found guilty in Kabul of subversion and smuggling ancient treasures from Afghanistan. Sentence has not been announced.

Curfew to end

Overnight curfew in Warsaw is to be lifted from July 1. The Polish martial law authorities said.

Border protest

The Council of La Linea de la Concepcion, near Gibraltar, asked residents to turn off lights for five minutes in protest at Spain's decision to postpone opening the border with the British colony.

Library wrecked

About 50 demonstrators, said to belong to India's Communist Party, wrecked the American Library in Calcutta.

Test score

England were 239 for five (both 60 not out) after the first day in the Second Test against India, at Old Trafford.

Cheer for Scots

Hundreds of soccer fans cheered the Scottish World Cup squad when they arrived at Glasgow. In Spain, Algeria beat Chile 3-2 and France drew 1-1 with Czechoslovakia.

Briefly...

Three people were killed when snipers fired on a group fishing in Columbia, Tennessee.

Erasmus is spending £3,400 on special holsters for left-handed policemen.

Denmark, Norway and Sweden are to re-establish diplomatic links with the Vatican. They were broken during the Reformation.

CHIEF PRICE CHANGES YESTERDAY
(Prices in pence unless otherwise indicated)

RISES		FALLS	
Esas 13pc 2000	295 + 8	Trust Securities	79 + 11
Abercorn	97 + 5	United Gas	91 + 7
3AT lods	448 + 8	ORE	220 + 30
Saker Perkins	107 + 8	Boffels	212 + 1
British Sugar	480 + 10	De Beers Defd	186 + 10
Smith	114 + 4	Dricontein	948 + 79
Smith (G. M.)	148 + 8	Harthest	217 + 1
Bisons	362 + 9	President Steva	101 + 1
Haynes Publishing	138 + 8	West Road Cns	60 + 8
Joyd H. H. I.	314 + 4	FALLS	
McCarty and Stone	178 + 10	Bowater	199 - 4
Vetal Bnx	156 + 4	Cable and Wireless	280 - 7
Polly Peck	347 + 5	Ferranti	790 - 15
		KwikFit	43 - 3

Weighell calls on miners to back total rail stoppage

By JOHN LLOYD, LABOUR EDITOR

THE RAIL STRIKE called from next Monday now appears inevitable. Mr Sidney Weighell, general secretary of the National Union of Railwaysmen, yesterday issued a call to area leaders of the miners' union to strike for one or two days next week as a gesture of solidarity with railwaymen. He also called on them to ensure that coal supplies to power stations, normally moved by rail, would not be transported by road.

Mr Weighell said: "We are going to win and I will use all the resources of this union. This will be a tough and rough battle which I would prefer not to be in. It is not of my choosing."

Two moves to avert the strike were under way yesterday, but neither held out much prospect of success.

The Advisory Conciliation and Arbitration Service called in all parties for separate talks. However, ACAS officials were privately deeply pessimistic of having any effect in the two remaining days.

Mr Tom Jenkins, general secretary of the Transport and General Workers' Association, has called for the pay dispute to be referred to the railway staff national tribunal, and Mr Ray Buckton, general secretary of the train drivers' union Aslef, said that all negotiating procedures had not yet been exhausted.

However, Mr Buckton conceded that there was little possibility of the strike being called off. He said the railway system could not run without the participation of NUR members.

British Rail began posting notices at all main-line stations, warning passengers that the service could begin to close as early as Sunday afternoon. The notices asked staff to report for work on Monday and say an attempt will be made to run some services.

The Prime Minister told the House of Commons that a strike would "bleed the railways of financial investment."

Editorial Comment, Page 18
Scargill threat, Back Page

Health Service workers to stage three-day stoppage

By IVO DAWNEY, LABOUR STAFF

HEALTH SERVICE unions in the TUC yesterday announced plans to step up their action in pursuit of higher pay with a three-day national stoppage from July 19-21. But at a separate meeting the Royal College of Nursing, representing 180,000 NHS nurses, found itself totally split over whether to pursue further negotiations on the Government's 7.5 per cent pay offer.

The TUC Health Service Committee's new strike call came after officials from all 11 affiliated unions, representing 600,000 staff, gave full backing to the negotiators' decision to break off talks with the Government on its final offer of 7.5 per cent for nurses and 6 per cent for ancillary staff and other groups.

The TUC committee, "Totally endorsed the rejection of a deal and appealed to the Congress of 108 affiliated unions, to escalate sympathetic action on behalf of health workers."

The committee also agreed:

- To increase selective stoppages of key staff groups, such as hospital engineers, laboratory and scientific staff.
- To instruct regional co-ordinating committees of Health Service unions to initiate their own programme of one-day strikes before the three-day stoppage.
- To boycott any meeting of the Whitley Councils—the bilateral NHS negotiating forums.

The TUC committee also announced that it would be asking the Advisory Conciliation and Arbitration Service to seek further talks with the Department of Health and Social Security, aimed at persuading the Government to increase its pay offers.

The Royal College of Nursing's labour relations committee split 4-4 over whether to renew detailed talks with management on the Government's latest offer to nurses at a stormy meeting. However, on the casting vote of Mr Ian Hargrave, the committee chairman, the RCN agreed to return to negotiations next Tuesday.

The Royal College of Nursing's leadership has clearly been shaken by the strength of opposition to a 7.5 per cent settlement within the union. Several non-voting members of the labour relations committee, made clear yesterday that RCN nurses in many parts of the country would find any such settlement unacceptable.

Dame Catherine Hall, the RCN general-secretary, who announced the committee's decision, took care to emphasise that an agreement to renew talks did not entail any commitment to accept the offer.

GEC to develop diagnostic aid

By DAVID FISHLOCK, SCIENCE EDITOR

A £9m investment in making, marketing and further developing a powerful instrument for diagnosing disease, the Neptune NMR, was announced yesterday by Picker International, a GEC subsidiary specialising in X-ray and other medical equipment.

Picker's initial programme includes assembly of 12 Neptune, selling at up to £650,000 each, two of which are destined for UK hospitals.

Picker, a U.S.-based company, is involved in a race to deliver the first production model of the machine which uses a new diagnostic technique. It will be available this year. Picker says it is running neck and neck with its closest rival, Technicare, a subsidiary of Johnson and Johnson, the U.S. group.

NMR—nuclear magnetic resonance—is an intricate electronic system for causing atoms of living tissue to ring like bells, with characteristic notes. These signals are arranged electronically into vivid images of living organs and tissues.

The images differentiate clearly between sick and healthy tissue and between different kinds of tissue. They can "immobilise" moving organs such as the heart and can flow through blood vessels, to compete in important areas with other advanced methods of medical diagnosis such as the EMI-Scanner, an X-ray instrument of which there are nearly 100 in UK hospitals.

Clinical trials in Britain, the only nation using NMR to examine patients, suggest the system could be valuable particularly in detecting brain and blood-system diseases, and multiple sclerosis.

Picker believes that for the first time the U.S. regulatory authorities will accept British safety data and allow the company to export its first production model to the U.S. this autumn.

The company also believes NMR will be valuable for following the progress of disease and its treatment, because medical researchers were unable to detect any side-effects from repeated use of the instrument on patients.

Professor Robert Steiner, director of the department of diagnostic radiology at the Royal Postgraduate Medical School, London, said yesterday that after initial scepticism about the new technique it had moved much quicker in the past year than anyone had expected.

Within another year it could replace the EMI-Scanner in certain areas, Prof Steiner said. He stressed, however, that at present NMR and X-ray scanning were complementary rather than competing techniques.

Using NMR he has examined more than 1,000 people, half of them healthy and half patients. He has been able also to make direct comparisons of images of patients taken by NMR and by X-rays, using the latest EMI-Scanner.

Mr Sydney Carne, Picker's UK director of operations, said he was confident his company would succeed in the U.S. medical market where EMI failed with its EMI-Scanner.

Of the £9m investment nearly 70 per cent was being spent in the UK. Mr Carne plans to deliver at the rate of one NMR unit a month from October.

He predicted rates of NMR imagers would be as high as 250 per year by 1984 but warned that several major electronics groups, including U.S. General Electric, Philips and Siemens, were working to perfect similar instruments.

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IBM and FBI in document liaison

By Louise Kehoe in San Francisco

IBM, the U.S. computer-maker, agreed to release specific documents to the U.S. Federal Bureau of Investigation which later formed the basis of charges of attempting to steal computer secrets against employees of Hitachi and Mitsubishi, two of Japan's leading computer companies.

"We were working together on a day-to-day basis," said the FBI officer in charge of the investigation in San Jose, California. "IBM gave us the material which we sold to the Japanese."

"I was dealing with very senior IBM managers on a national level and very senior IBM security men," the FBI agent said. He also confirmed that the FBI undercover agent who posed as a consultant was a former IBM employee and that the "confidential source" who played a major role in the undercover operation is an IBM security officer.

He added that an IBM representative was present at most of the filmed contacts with the employees of the two Japanese groups.

IBM instigated the FBI involvement in the case by informing the agency that it had found out that a Hitachi employee was trying to get hold of confidential IBM documents.

The FBI then directed their undercover agent, who was already in Silicon Valley dealing with other security issues, to contact the Hitachi engineer and pose as a business consultant working for a fictitious company called Glenmar Associates.

IBM was instrumental also in bringing the undercover operation to a close when the sensitivity of property being requested by the Japanese became too great.

In response to suggestions that the IBM property involved in the case could have been obtained legally by the Japanese, the FBI agent said the IBM documents, computer parts and programmes were all of a highly confidential nature.

Although the IBM computers and the data-storage unit named in the case are available commercially already, the FBI says IBM has been working on new versions of the machine which have not been released yet. It was on these new versions that the Japanese sought information.

IBM competitors in the U.S., however, suggest IBM may have

Continued on Back Page

Israel captures vital stretch of Beirut road

By DAVID LENNON IN TEL AVIV AND PATRICK COCKBURN IN DAMASCUS

ISRAELI SAID last night it had captured a vital stretch of the Beirut-Damascus road in Lebanon after a third day of fierce battles with Syrian forces. An Israeli officer described the fighting as "full scale war."

Syrian forces just east of the Lebanese capital Beirut are believed to have been trapped by the Israeli armoured thrust.

During the course of the fighting, Israeli claims that Syria attempted to deploy Sam-6 anti-aircraft batteries in the Bekka Valley. The missiles were said to have been attacked and destroyed by artillery fire.

The fighting involved tank battles, artillery exchanges, Israeli air strikes, and, for the first time in two weeks, dog fights between Syrian and Israeli aircraft.

Israel said it had shot down two Syrian aircraft. The Syrians admitted two of its aircraft had been hit.

Lebanese state television reported late yesterday that Israeli tank columns had overrun a Syrian stronghold at Bhamoun and were approaching the town of Alep. It said this Israeli thrust had cut off Syrian troop concentrations closer to Beirut.

The Syrians have been fighting fiercely to maintain their positions near Alep because they fear an Israeli advance could threaten their troops in the strategically important Bekka Valley.

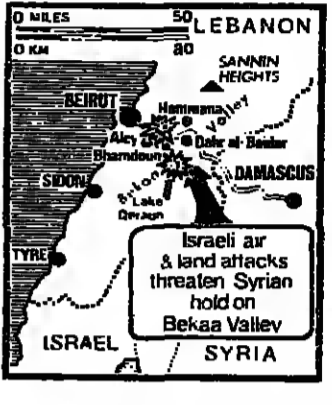
The strength of the Syrian determination was illustrated by the renewed commitment of the Syrian Air Force to the battle. Israel claims to have shot down over 80 Syrian fighters in aerial battles before the June 11 ceasefire.

Israeli forces also bombarded Beirut where some 6,000 Palestinian guerrillas have been under Israeli siege for 12 days.

After two days of relative quiet in the city, Israeli artillery, gunboats and aircraft bombed positions of the Palestine Liberation Organisation PLO inside the beleaguered western half of the Lebanese capital.

In Jerusalem, the Cabinet met for four hours to hear reports from Mr Menhem Bezin, Prime Minister, on his visit to Washington and from General Ariel Sharon, Defence Minister, on the course of the fighting.

Politically informed people in Jerusalem said afterwards that Israel would never leave Beirut until the PLO is forced out of the city. Israel rejected a disengagement proposal put forward by the Lebanese



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AT THE HEART OF OFFICE PROPERTY

Jonathan Carr in Bonn examines the background to the U.S. decision on the East-West gas pipeline project

Trade sanctions widen gulf in transatlantic strategy

DID President Ronald Reagan make his latest move against the East-West gas pipeline project in a fit of pique over European leaders who opened their mouths too wide? This indicates question arose at a conference in West Berlin this week, organised by the private Aspen Institute and attended by economic experts from government, academic and business life on both sides of the Atlantic. The answer which emerged seems peculiarly worrying for Europeans and Americans alike. On the face of it, the Europeans had cause to be baffled and angry by the new U.S. decision, which blocks manufacture in Europe under licence of U.S.-designed equipment for the pipeline. After all, Mr Reagan's move came only a few days after the Western Economic Summit conference in Versailles and the Nato summit in Bonn, when an "understanding" seemed to have been reached about how East-West trade issues should be handled in future.

The Berlin discussions showed, however, that the Americans had gone to Versailles prepared to conclude a kind of package deal involving four main elements: currency stability, an official market intervention, "global negotiations" associated with the North-South dialogue, the specific issue of East-West trade, and the broader one of free trade and fair competition (both including the question of export credit interest rate subsidies). Despite the elegant formulae found by all sides at Versailles to indicate that the conference had been a "success," the U.S. clearly left dissatisfied. It felt it had shown flexibility on the first two issues. It had agreed to look seriously at the question of more intervention to help stabilise the

currency markets (although it continued to believe that such action would be counter-productive). And it had given the green light to the "global negotiations" through the United Nations (although it felt the unwieldy discussions would simply be a waste of time and breath). On the other hand, Washington felt that on the trade issues—where it greatly hoped for movement—its partners had given away virtually nothing. Economic warfare This feeling of dissatisfaction by the U.S. was evidently increased by public statements made by some European leaders in the weeks of Versailles. Among them were the comments of President François Mitterrand to a U.S. newspaper, that France would not support economic warfare against the Soviet Union and that it was not bound by the summit declaration to cut the amount of credit it extended to Moscow. It was in this context that President Reagan moved to tighten sanctions affecting the Soviet-European pipeline, which the U.S. has long opposed on grounds it could make its allies too dependent on Soviet energy and on Moscow's whims with much-needed hard currency. The upshot is that the Europeans may have stimulated quicker—and perhaps tougher—action on sanctions from the U.S. than would otherwise have been the case. A strong element of pique does seem to have been involved in President Reagan's decision. But that is far from the whole story. The more disturbing point is the wide, and apparently growing, difference of strategy between the U.S. and Europe—which is emphasised, not created, by the public rhetoric. It would be wrong to suggest that at the Berlin conference all Americans were clearly

united behind President Reagan's strategy, or that the Europeans were at one in their views. Nonetheless a potentially explosive mix of transatlantic discord did broadly emerge from the discussions on the following lines. The Europeans see the U.S. failure to hold down its budget deficit as the key (though not the only) factor keeping real interest rates high throughout the Western world. This in turn depresses investment, holds back economic growth, increases unemployment and brings social—as well as political—strain. In this context, economic sanctions against the East are seen as adding insult to injury, endangering still more jobs without any certainty that a desirable change in Soviet policy, notably in Poland, can be achieved in this way. This point was dramatically underlined in Berlin. While the economic conference met in one

part of the day, shareholders of the giant AEG-Telefunken were meeting in another part to discuss how to save the ailing concern, whose turbine-making subsidiary is particularly hit by the latest U.S. move against the pipeline. It would be most unfair to blame the U.S. for AEG's plight but the danger of a linkage in the public mind is clearly there. Potential enemy The U.S. see complaints about interest rates at least partly as a cover-up for failings in domestic European policy. They insist they do not want an economic war against the Soviet Union. But they ask what is the point of struggling to find the means to finance defence in the West on the one hand, while subsidising, through cheap interest rates, exports to potential enemy countries on the other. They were constantly told by the Europeans (notably West

Germany) that the key reason for the gas pipeline deal was an energy-political one. But Washington gained the impression that behind that argument lay the strong desire to push ahead with the project, above all to prove that détente was an economic success. The clear forum to face the challenge of these inter-related problems is an economic summit—but most participants in Berlin agreed that the Versailles gathering had been a flop (though for different reasons). The Europeans were anxious to give the U.S. a foreign-policy alibi in Versailles for changing its domestic economic strategy, but Mr Reagan seemed not to be interested. The Americans thought they were being flexible but gained nothing in return. They had sides sections bent on public recrimination, thereby intensifying the difficulties still further. Bonn opposes trade war, Page 6

Solidarity call to avoid clashes

By Christopher Bobinski in Warsaw SUPPORTERS OF Poland's Solidarity union movement have been advised by their leaders on the run from the authorities that they should avoid clashes with the police when universities' marking protests by Polish workers occur in the next few days. Today is the sixth anniversary of protests in Redon and Ursus tractor factory outside Warsaw against food price rises. And 25 years ago next Monday, workers in the western city of Poznan demonstrated in the streets for better conditions. These events will be commemorated by church services in those cities. Similar occasions in recent weeks have emptied into clashes with security forces. Solidarity activists are now saying that their supporters should limit themselves to attending the Masses and may be laying flowers at the appropriate monuments. The anniversary falls as the Polish Roman Catholic Church and the regime are engaged in a set of delicate talks on whether, and for how long, the Pope should come to Poland in August. Any repeat of civil disorder would prejudice the chances of a visit. The union's activists have this in mind, as well as the fact that many are intent on conserving the movement's energy for a general strike in the autumn. General Czeslaw Kiszczak, the Interior Minister, has meanwhile told a delegation of women that there was no rational basis for such action: that it was the authorities who had been provoking the "clashes." He called the demonstrations in May and June "trial of strength with the opposition" and one of "many which are yet to come." The debate is continuing inside Solidarity on whether to call a general strike. Mr Zbigniew Romaszewski, an influential leader of the union in Warsaw, argues in favour of the strike in an interview published in the clandestine weekly *Kaweczka*. It should be accompanied by street demonstrations, he says, and workers should defend their factories if attacked by security forces. Mr Romaszewski evidently believes that the Polish authorities' freedom of manoeuvre is limited and that they will only come to terms with the union if urged to do so by the Soviet Union. As a result, he is pressing for a strike before the expected autumn summit between Mr Ronald Reagan and Mr Leonid Brezhnev, the U.S. and Soviet leaders, thus putting "the Polish question at the centre of world public opinion." Publication of the interview marks an attempt by radicals in Solidarity's underground leadership to persuade the Soviet Union that they are determined to fight for the union's rights, although Mr Romaszewski hints that it would accept a moderate programme once the union was restored. Other voices, however, are being raised against a general strike. Another Warsaw clandestine publication recently wrote that "any confrontation will be brutally crushed by the authorities" and that plans for a strike only favour those "the establishment 'who want to use force'." The main criticism is that the movement has failed to outline a coherent programme. "Before we call a general strike we must have a clear idea of the aim which it is to achieve," the paper says.

PROBLEMS OVER SPAIN AND PORTUGAL ENTRY 'SURMOUNTABLE' Brussels says larger EEC is goal

BY JOHN WYLES IN BRUSSELS THE European Commission was reluctant to acknowledge yesterday that there is any weakening of political will in the EEC in favour of bringing Spain and Portugal into membership. This is despite the public airing in Madrid of President Francois Mitterrand's deep anxieties on the subject. A spokesman said yesterday that the political will still existed in all member states. The negotiations with Spain and Portugal had run into difficulties, but these were "surmountable." However, M. Mitterrand's warning that Spanish entry would mean an unfortunate state of anarchy "for the Community has caused surprise and some perplexity in the Commission. Officials hope that at next week's Community summit in Brussels the French President will explain whether he wants enlargement negotiations to continue or not. The indications are that there is less surprise in Madrid. The Government there does not believe apparently that it is at the receiving end of a French veto but rather that M. Mitterrand intends to impose a pause in its negotiations with the EEC. The effect of his speech on Tuesday night has been to dash all hopes in Madrid of completing the membership negotiations by the end of this year in time for formal accession to the EEC in January 1984.

Commission sees recession's end

BRUSSELS — EEC economies should emerge decisively from recession next year and register growth of about 2.6 per cent against 1.5 per cent this year, according to a European Commission report. The confidential report, made available to Reuters, will be discussed by Community leaders at a summit meeting in Brussels next Monday and Tuesday. Inflation in the EEC will drop into single figures in 1983 for the first time in three years, the report says. The predicted growth figure for this year of 1.5 per cent compares with earlier estimates of 2 per cent growth. Community output fell by 0.5 per cent last year. It says, however, that re-

covery could be threatened by high interest rates, particularly in the U.S. "These will exert a determining influence on the very existence of a recovery in the EEC in 1982-83 because of their enormous impact on investment," it says. The Commission report predicts U.S. interest rates will ease in the coming months. This, combined with the likelihood of reasonable stability in oil prices, could give decisive impetus to the long-delayed recovery, it says. "Growth in 1982 will be fuelled above all by an acceleration of investment and a fairly strong recovery in private consumption," Renter

deaded who is going to pay for it. West Germany is strongly committed to enlargement, but equally strongly opposed to raising its financial obligations to the EEC—already the largest in the Community. All other member states, except Britain, draw more money from the budget than they pay in, and they have to face up to the fact that enlargement may put an end to this satisfactory situation. Negotiations with Spain and Portugal are due to continue at official level next month, after ministerial talks this week. The Community's meeting with Spain on Monday threw up some considerable difficulties but, by contrast, the negotiations with Portugal made unexpectedly good progress. Diana Smith adds from Lisbon: Since Portugal has been assured repeatedly by the Community that it would not be penalised because of any negotiating problems the EEC might have with Spain. As a result, there was no dramatic reaction in Lisbon yesterday to M. Mitterrand's speech in Madrid. Portuguese negotiators made considerable progress at this week's meetings in Luxembourg with the Council of Ministers on the questions of customs union (excluding the thorny textiles issue), taxation, foreign relations and the European Coal and Steel Community.

Netherlands postpones gasification plant plan

By Walter Ellis in Amsterdam GASUNE, the Dutch natural gas corporation, is to postpone construction of a £1.34bn (£718m) coal-gasification plant at Emshaven, near Groningen, for at least a year. Mr Jon Terlow, Minister for Economic Affairs, said in a letter to parliament in The Hague yesterday that the economic risk was too great in present circumstances and that he had agreed, reluctantly, to Gasunie's request for a deferral. Three weeks ago Shell announced that it was abandoning plans for a similar, smaller plant outside Rotterdam. Now only Esso is going ahead with construction. Gasunie has forecast that coal prices in the Netherlands will rise by 20 per cent this year. Such a development, it says, would make coal-gasification uneconomic. At present prices, Gasunie estimates that the Emshaven project could make annual profits of up to 11 per cent of operating costs. But over the 15-year life of the plant, this would leave an overall loss of £1750m—taking into account the total investment cost if coal prices rose, the loss would be £1750m. Mr Terlow said that the financial risk was high, the energy market uncertain and the cost of coal—raw material—likely to increase. He recognised that the project would have created 1,000 new jobs in the deprived north of the country but felt that it would be best to re-examine options in a year's time, when price trends became clearer. Two years ago, coal-gasification was seen as an energy growth area as the Netherlands looked ahead to the end of natural gas production. Today the picture is changed. Gasunie—jointly owned by the government, Shell, Esso and Dutch state mines—is continuing to concentrate on flagging gas sales and does not feel it has the resources for an installation of uncertain viability. When Shell cancelled its wholly-owned venture in coal-gasification Esso responded by saying that its £1525m plant, sited in Rotterdam's Europoort, was still viable and more of a technological experiment. Gasunie and Shell will no doubt monitor the experiment with interest.

General strike will bring Italy to standstill today

BY RUPERT CORNWELL IN ROME ITALY will be crippled by a one-day general strike today amid signs of growing difficulties for the government over the package of public spending cuts and taxation increases urgently needed to tackle the public sector deficit. The strike, which will affect industry badly, has been called in protest at the decision by Confindustria, the private industrialists' association, to break the existing seven-year-old scale mobile agreement on wage indexation, and its refusal to begin talks on new three-year wage contracts for key sectors of the economy. Recently, Confindustria's move has been followed by other employers' associations—paving the way for difficult negotiations to find an alternative means of indexation, which reduces the growth of labour costs. The extent to which the strike call—which will also affect transport services, though to a lesser degree—is followed will be watched particularly closely in Rome. The new strains in relations between the two sides of industry is also complicating the government's search for a consensus on measures, already

overdue, to bring the public sector borrowing requirement this year back within the previous ceiling of £50,000bn (£20bn). If nothing is done, Sig Benamino Andreatta, the Treasury Minister, declared this week the deficit could reach £60,000bn. While the Christian Democrats have emphasised the need for severe and painful cuts, the Socialists remain anxious not to alienate support in the union movement, and are still reluctant to endorse such measures. Sig Giovanni Spadolini, the Prime Minister, in effect admitted in parliament this week that he was powerless to act without prior agreement between the five parties in the present government. Whether this can be achieved will become clear only as the frequently postponed round table talks between the coalition partners, which will determine the fate of Sig Spadolini's second administration. But fears are again widespread that differences between the two main government parties could prove insuperable—in which case a fresh government crisis, possibly leading to early general elections, may be inevitable.

Norway to use new drilling rig

By Maurice Samuelson in Tromsø, Norway THE FIRST of a new generation of drilling rigs for oil and gas exploration hundreds of miles north of the Arctic Circle is to be ordered this year for use by Norsk Hydro, in which the Norwegian Government has a 53 per cent stake. The rig, which could cost around \$120m (£66.6m), will be ordered by one of a group of Norwegian drilling companies, with which Norsk Hydro has been discussing its technical features. These features would include advanced drilling equipment to enable it to drill throughout the year. The Norwegian Government has been extending the offshore drilling season, and year-round drilling is likely in 1983 or 1986. Rigs in use will also be permitted to operate throughout the year if their drilling equipment is adequate. However, the new rig, code-named Rig 85 in Norsk Hydro's development plan, will also differ from conventional ones in having its working area fully enclosed. Handling the heavy drilling sections and equipment, at present one of the most demanding physical jobs on a rig's drilling floor, will be fully automated.

Crooks and Gaullist cash back political group, claims report

BY DAVID WHITE IN PARIS A "HIERARCHICAL, cloistered and occult" private militia, ranging from former Resistance fighters to small-time crooks, involved in hold-ups and heroin smuggling and financed by gifts from Gaullist political parties, such as the portrait of the Civic Action Service (SAC), an officially registered organisation, drawn up in a report released yesterday by a parliamentary commission of enquiry. The report estimates membership of the SAC at between 5,000 and 10,000. Of these, 5,000 are considered "very active" and between half and three-quarters are reckoned to be members of the neo-Gaullist Opposition party, the RPR. It names M Jacques Foccart, former chief adviser on African affairs to both Gen de Gaulle and President Pompidou, as the "spiritual father" of the organisation and says that France's counter-intelligence service, the SDECE, may have acted as a channel for its funds. The 345-page report is the result of six months' work by the commission, formed after a crime-murder case last summer at Aurillac near Versailles, in which one of the victims, a policeman, and the alleged killers were all linked to the SAC.

The 14 people charged after the killing included M Pierre Debizet, known as "Beetle Brows", chief organiser of the SAC since it was formed in 1959 as a kind of Praetorian guard for General de Gaulle. The commission said the SAC had been acting "in clandestine" since President Francois Mitterrand's election in May last year. It was up to the Government, it said, whether to dissolve the organisation. Headed by a Socialist, the commission was originally made up of 21 MPs, but the seven opposition members, six from the RPR, pulled out on the grounds that its investigation clashed with that of the examining magistrate. After sounding almost 100 witnesses, including M Gaston Defferre, the Interior Minister, the commission drew up a list of 73 "affairs" ranging from electoral incidents to arms offences involving the SAC. It said half of these had led to convictions, but that these were only the tip of the iceberg. It alleges that SAC members "and not just the small fry" had been linked to financial scandals, counterfeiting, various kinds of illegal traffic, robberies and hold-ups. The "old Gaullists" no longer

numerous in the organisation, have been joined by "young fascists," opportunists and criminals, according to the report. It claims that between 10 per cent and 15 per cent are policemen and that the organisation has been striking car workers, and that it has provided companies with strong-arm squads. In Corsica, it says, it has surfaced in the form of an anti-autonomist body, Francia. Cash payments into its accounts include donations from industrialists, but most funds do indeed come from the Gaullist movement, the report says. It describes the SAC's relationship with the RPR as one of "affection and collaboration" but says that in last year's parliamentary elections it also worked for candidates from other right-wing parties. Since the elections, it says, the SAC has probably "taken steps to act by other means" in case of a ban

Portuguese short of hydro-power

By Diana Smith in Lisbon DESPITE WINTER and spring rainfall, Portugal is suffering from a very serious drop in its hydroelectric reserves, and the Government may soon be obliged to take special measures. Along the Douro River, which supplies a quarter of the country's electricity in normal times, reserves are down to 10 per cent of their potential and, nationwide, dams stand at 55 per cent of capacity. This compares with 72 per cent at this time last year, when heavy spring rains halted the worst drought in 130 years. The Government is merely asking consumers to restrain electricity consumption voluntarily. Portugal's inflation rate, forecast at about 19.20 per cent for 1982, eased slightly in April when it increased by only 6.1 per cent. The Government took stiff credit measures earlier this year which have reduced credit growth to 21 per cent compared with more than 30 per cent last year.

East Berlin angry at U.S. embargo on electronics

BY LESLIE COLLIT IN EAST BERLIN EAST GERMANY has accused the U.S. of trying to "obstruct" the development of its micro-electronics industry by embargoing exports of electronic equipment to East Germany. Herr Paul Verner, a member of the ruling Politburo, said the U.S. was engaged in a "tough class struggle" with the Communist countries in the field of micro-electronic components. The only possible answer for East Germany, he said, was to develop its own production and to increase co-operation with the Soviet Union. Subsidiaries of U.S. electronics companies in West Germany and Austria said the Commerce Department in Washington has refused frequently, to grant export licences for electronics industry production equipment to Communist Germany. No accurate figures are released on U.S. electronic exports to that or other Communist countries as the products are first shipped to subsidiaries of the U.S. companies in Western Europe and

then on to the East bloc. Herr Verner also told a central committee meeting that this year's grain harvest would be controlled directly by the Politburo to prevent losses. Fodder production is a neuragic sector of East German agriculture and, last year, the country had to import \$285m in fodder from the U.S. according to U.S. statistics. East German figures, however, indicate that considerably more U.S. grain was transported to East Germany via Hamburg. The East German leadership has set the ambitious goal to eliminate all fodder imports by 1985. Herr Verner, who is responsible for security, said East German industrial output was on target for the first five months of the year. It is planned to increase production by 4.6 per cent this year. Earlier this year, he said, the Politburo introduced measures to "safeguard" food supplies for the population. The East Germans have reported that supplies in many parts of the country have steadily worsened.

Spectre of scandal raised by W. Berlin rescue bid

BY OUR BERLIN CORRESPONDENT WEST BERLIN'S one-year-old Christian Democrat Government is preparing a financial rescue operation which bears an uncomfortable resemblance to a scandal which helped cause the downfall of the previous Social Democrat-led city government. At issue—then and now—are city guarantee loans to Berlin companies. A West Berlin firm of engineering consultants which is 50 per cent city-owned is in financial trouble over military construction projects in Saudi Arabia worth some DM 180m (£42.8m). The Saudis are refusing to pay an additional DM 75m for improvements. Earlier this year the company, DM 15m city guaranteed loan after reportedly raising city-backed loans of some DM 40m to finance projects. City officials said that the company had a serious cashflow problem and that the Berlin Parliament would be called on to authorise DM 41m in aid. If

the Saudi money does not materialise, West Berlin will have to come up with the funds out of its 1982 budget. The scandal which rocked Berlin's previous Social Democrat Government involved city-backed loans of some DM 128m to a Berlin architect who also ran out of funds while engaged on a construction project in Saudi Arabia. Berlin Consult was regarded as highly successful in Eastern Europe where it was the general contractor for projects ranging from meat packing plants in Poland and East Germany to a recent side of a spectacle frames factory to the Soviet Union. But now the company needs a DM 65m city guaranteed loan to finance the Moscow deal. A DM 39m contract which Berlin Consult signed last year with East Germany to erect a yeast plant in Leipzig was less than financially rewarding. It involved the rights to sell yeast from the factory in the West over a 10-year period.

Haughey wins close vote

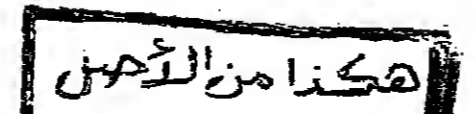
By Our Dublin Correspondent THE IRISH Government of Mr Charles Haughey narrowly escaped defeat yesterday on a vital financial vote. It won a vote on the Finance Bill, which gives effect to the provisions of the budget, on the casting vote of the Speaker, Dr John O'Connell, an Independent MP. The vote which brought the deadlock was on the section of the Bill relating to income tax allowance and tax exemptions for the lower paid.

Fresh bid to end Talbot dispute

BY TERRY DODSWORTH IN PARIS A FRESH attempt to settle the increasingly bitter three-week-old strike at the Talbot car company's Poissy plant, near Paris, is to be made by a Government-appointed mediator. M Jean-Jacques Dupuyroux, the lawyer nominated by the Labour Ministry yesterday, was used in a similar capacity recently in finding an acceptable formula to end the equally damaging dispute at the Citroen motor group. His appointment follows the collapse of several different attempts to break the deadlock between Talbot's management and unions. The dispute at Poissy, which employs about 7,500 workers, is claimed to be costing Talbot about 1,400 units of its Horizon and Samba models a day in lost production. As at Citroen, the

largely immigrant workforce is demanding a substantial rise in pay and improvements in working conditions, including increased union rights. The fact that these demands were largely met at Citroen, the Peugeot group, has fuelled the determination of the Talbot workers. In the crucial battle over union rights, for example, M Dupuyroux's recommendations for the holding of new elections at Citroen have just led to a sweeping victory by the Communist-led CGT union over the company-backed CSL union. The mediator's job, however, promises to be enormously complicated by the newly-introduced "pay and prices" freeze, which blocks salary increases over the next four months for

all but the lowest paid workers. Another complication is Dupuyroux's appointment yesterday, M Jean Anroux, the Labour Minister, said that his task of working out a settlement formula "as quickly as possible" would be to take into account the Cabinet's decisions on prices and pay this week. So far in the dispute, the unions at Talbot, led by the CGT, have proved intransigent on the pay issue. The most recent proposals for ending the dispute largely foundered because the unions refused to accept a staged progress towards an extra salary payment of PFR 400 (£38.60) month. The unions are demanding that the full amount should be paid immediately, as at Citroen.



AMERICAN NEWS

Congress-backed housing aid Bill vetoed by Reagan

BY ANATOLE KALETSKY IN WASHINGTON

PRESIDENT REAGAN yesterday vetoed the \$3bn (£1.7bn) emergency housing industry aid Bill passed on Wednesday by Congress. The move clearly signals his intention to block all attempts by Congress to bail out industries hard hit by the recession. It also indicates the President will take a hard line against Bills which break the spending limits set in the 1983 budget, which was passed this week after nearly five months of political deadlock. There are widespread fears that the \$103.9bn deficit limit projected in the budget will be breached by numerous special Bills in an attempt to offset the effects of the recession on specific industries or regions. In addition to housing, the farming and motor industries have been singled out for special support measures by Congressmen running for reelection in November. The Democratic Party has also proposed various emergency employment programmes not provided for in either the 1982 or the 1983 budget. Even without such special spending Bills, the independent

Paul Betts reviews the growing bi-partisan appeal for a resolution to U.S. budget problems Wall St pressure group looks to the long term

A MOST unusual, indeed unprecedented, political lobby is emerging on Wall Street in these days of turmoil in the credit markets. Five former U.S. Treasury Secretaries and a former Secretary of Commerce, Mr Peter Peterson, who now heads the venerable Wall Street investment company of Lehman Brothers Kuhn Loeb, have joined forces to launch a bi-partisan appeal to President Ronald Reagan and the U.S. Congress to help resolve the severe fiscal problems currently causing turbulence in the markets and threatening to bring the country's industries to their knees. They have already been down to Washington to appear before the Senate Finance Committee. It took them about 48 hours to enlist the support of a Who's Who of Wall Street—from the heads of Salomon Brothers to Morgan Stanley to such prominent business and former government figures as Mr Cyrus Vance (former Secretary of State), Mr Henry Kaufman, of Salomon Brothers, Mr Thornton Bradshaw (chairman of RCA), and Mr Harold Brown (former Defence Secretary), among others. The former Treasury Secretaries include Mr Michael Blumenthal, now head of Burroughs Corporation, Mr John Connally, Mr C. Douglas Dillon, Mr Henry Fowler and Mr William Simon. As for Mr Peterson, who hardly has any time to see you except in his car between one meeting with

international Harvester and another with Cities Service, he has been spreading his message by writing articles for the colour supplement of the Sunday New York Times. His ambitious goal is to build a national coalition of informed Americans to pressure Congress and the political system as a whole to tackle what he calls the country's "budget crisis" before huge federal budgets, already crippling the U.S. economy, lead to years of financial chaos and industrial stagnation. Although Capitol Hill has finally compromised on a 1983 budget, the apparent good news to the frustration of the Administration, has had virtually no impact on Wall Street. Indeed, if anything, the markets are in as big a shambles as they ever were—and it is hardly surprising according to Mr Peterson and his group. The problem, he says, and everybody agrees, is long-term interest rates. As he told the Senate's Finance Committee: "There is no way we are going to get the investment in the economy that we desperately need at 15 and 16 per cent long-term interest rates." Echoing a familiar litany on Wall Street, he added: "There is no way you are going to set long-term interest rates down until the financial markets see a long-term budget that they believe will deficit coming down." He also suggests that while Wall Street may not be the greatest of U.S. folk heroes, the financial markets are "terribly sophisticated." They are sick and tired of looking at blue sky, rosy coloured forecasts. "One of the reasons that Wall Street is not reacting favourably is that they look at the numbers and don't believe them." Mr Peterson and his group are concentrated on the 1983 federal budget because the object is to put together a conservative and credible approach to the whole budget deficit problem. "The market believes that high deficits have a long-term effect on inflation and therefore affect interest rates. And as long as they believe it, whatever the theories of the economists are, you had better do something about deficits—that is much more important than anything else because it affects interest rates directly."

again been blaming the Fed's conduct of monetary policy for the current high level of U.S. interest rates. Some congressmen have suggested legislation to curb the independence of the Fed and the Treasury is reviewing the role and structure of the Central Bank. "Fiscal and monetary policy are in conflict at present," says Mr Peterson. "But if you got the Fed to ease now it would send the wrong signal to the market." The real issue, he says, is that "First you've got to get your fiscal policy or fiscal house in order, then your monetary policy." But to talk about monetary policy before you have effect on inflation and therefore affect interest rates. And as long as they believe it, whatever the theories of the economists are, you had better do something about deficits—and that is much more important than anything else because it affects interest rates directly." So although the markets are worried by today's deficit, bonds have been trembling simply at the thought of the record \$96bn Treasury financing needs for the second half of this year, which has nothing to do with what is currently being discussed on Capitol Hill. Mr Peterson claims they are far more worried with what is likely to be ahead. The idea of bi-partisanship was to emphasise that nobody had any particular axe to grind, the effort was non-partisan and indeed, some of the former government ministers were part of past Administrations which had a hand in creating the current fiscal mess. The proposals put forward by the bi-partisan group include cutting the fiscal 1983 budget to below \$100bn and squeezing down the deficit further in each following year. "To achieve even minimal credibility in the financial markets," the group says, "projected deficits must be cut by about \$75bn to \$100bn in fiscal 1983, by about \$125bn to \$150bn in fiscal 1984, and by about \$175bn to \$200bn by fiscal 1985." To achieve these goals, the bi-partisan group is urging that defence spending should be moderated so as to save about \$25bn in fiscal 1983. This would still provide for a major and sustained defence build-up. Taxes should bring in additional revenues of about \$60bn by fiscal 1985. This can be done, they claim, either through indirect tax increases or by deferrals of proposed new tax increases. The third, and most controversial, proposal involves the whole area of entitlements and other non-defence programmes whose growth should be slowed down to reduce the deficit by about \$60bn in 1985. The proposals also omit such popular measures considered in the 1983 Congressional budget plans as miscellaneous cuts and the assumption of a 6.9 per cent prevailing prime rate in 1983. "If it were at that level, then Hallelujah," says Mr Peterson. The group wants above all to hit at the so-called "non-need related" entitlement programmes, especially social security. Mr Peterson says that if there is one signal Wall Street would like to pick up right now, it is action on government entitlement programmes. "Social security is now 23 per cent of the budget, and I think what Wall Street is waiting for is a credible signal that these very important ballooning programmes that have been called politically untouchable, that have been called uncontrollable, are going to be touched and controlled." Mr Peterson argues that most of the cutting so far has been done in the need-related programmes—those which are distributed on the basis of some test of real need or current income. Indeed, he calculates that these need-related programmes have been cut by about three times as much as the ones that are not needed. Like all major economic crises, the current U.S. fiscal crisis has turned into essentially a political issue. Wall Street, this time, has decided to take to the road—first mobilising its own ranks and then spreading their message across the country.

Private college to raise cash on bond market

DA RTMOUTH COLLEGE in New Hampshire, one of the oldest private universities in the U.S. and a member of the exclusive "Ivy League," is to raise money for student loans on the New York bond market. This is believed to be the first time an American university has turned to the money markets to support its students. Other universities and private colleges are expected to follow Dartmouth's example in an effort to offset sharp cuts in government financial support. The Reagan Administration's decision to reduce federally backed loans to university students as part of the government's broad budget cutting programme has become one of

Supreme Court gives immunity to ex-presidents

THE U.S. Supreme Court yesterday laid to rest a ghost from Mr Richard Nixon's past which had haunted the former president for the past eight years. The court ruled, by a narrow five to four majority, that former presidents are entitled to absolute immunity from suits for damages over actions they have taken. Mr Nixon was sued in 1974 for \$3.5m (£1.9m) by Mr Ernest Fitzgerald, who was dismissed from his Government post in 1970 for telling Congress of major cost overruns in the construction of the C-5A transport aircraft.

Satellite TV given go-ahead

THE BATTLE between cable television and the television dish industry is expected to intensify following the U.S. Federal Communications Commission decision to give the go-ahead for the development of direct satellite-to-home television broadcast. Direct satellite broadcast in which satellites beam signals to a small receiver, called a dish, on the roof of a viewer's home, is the fledgling of the communications industry. Cable operators, who have invested huge amounts in the past two years in one of the most promising growth businesses in the U.S., have complained about dish services because, under an earlier FCC ruling, owners of dishes do not require a licence and operators do not have to win franchises from local governments to supply the service. Leading cable television programmes have also accused several dish operators of picking up signals of their pay programmes and broadcasting them without paying the necessary charge. This form of programme piracy has become prevalent in large condominiums or apartment blocks where a dish is installed on the roof-top and feeds television sets throughout the block. With Wednesday's ruling from the FCC, nine major companies who have already applied to offer direct satellite-to-home television are now likely to be granted approval. Their services are expected to begin in 1983 or early 1986. At present the dish business has been restricted in its development because only very large and expensive receiving dishes have been available. As a result they have been confined to large apartment blocks. Formal approval of the new business will mean smaller, less expensive dishes will become available, making it economical for a single homeowner to acquire a dish, expected to cost between \$100 and \$200.

Stores group in worker participation contract

THE RECENT trend to wage concessions and increased worker participation in U.S. industry has been taken a step further by an innovative labour contract in the retail industry. Under the new deal, workers will make significant concessions on wages and work rules in return for a share in the revenues and management of their stores. A and P, the struggling supermarket chain controlled by the Tengelmann group of West Germany, has closed 51 stores in south east Pennsylvania since last December. It has now agreed to re-open

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Haig plans to repair links with Latin America

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE U.S. is reviewing its future policy towards Argentina as part of its overall effort to repair relations with Latin America now that the fighting in the Falklands is over.

But the fluidity of political developments in Buenos Aires means Washington is likely to take its time before drawing hard and fast conclusions.

Mr Alexander Haig, Secretary of State, said this week that the ultimate U.S. objective remained "good, strong, cooperative and cordial relations" with Buenos Aires. A number of uncertainties however, remained to be resolved in the wake of the Falklands crisis.

"The uncertainties" listed by Mr Haig covered: the official cessation of the state of conflict between Britain and Argentina; the emergence of a "constitutional authority" in Buenos Aires capable of making viable assurances; the return of all prisoners; and the clean-up of the islands themselves.

These issues must be resolved, in the U.S. view, before an outline of the longer term status of the islands can become clearer.

They are also the factors that Washington is taking into account in its current review of the economic and military sanctions it imposed against Argentina at the end of April.

The review did not necessarily mean Washington was contemplating very early easing of sanctions, Mr Haig said.

Meanwhile, the Administration is going out of its way not to put public pressure on Mrs Margaret Thatcher, either on the sovereignty issue or in favour of any particular ultimate solution.

Both sides said sovereignty was not even discussed during Mrs Thatcher's Washington talks on Wednesday.

As Mr Haig put it: "We would not expect anyone to tell us how to deal with our property and we are not going to presume to tell her (Mrs Thatcher)."

American "practical help" for Britain will continue, notably through the supply of mine-clearing equipment. But no U.S. personnel will be sent to the islands, and Mr Haig believes it is "premature" to consider the inclusion of U.S. troops in any peace-keeping force that might be set up.

Restoring relations with Latin America, both Britain and the U.S. agree the damage done by the Falklands affair has not been uniform in every country. In some, according to Mr Haig, it has only been "slight". He believes that anyone who treats the hemisphere as a single whole is making a "serious geopolitical misjudgment."

AN IMF team will be going to Buenos Aires some time in the months ahead for a routine review of the Argentinian economy, officials said in Washington. They discounted reports from Argentina that the team would be involved in the country's efforts to refinance its debts.

Gunmen attack Mugabe's home

By our Harare Correspondent

UNKNOWN GUNMEN unsuccessfully attacked the home of Mr Robert Mugabe, Zimbabwe Prime Minister, and his senior Cabinet colleagues, M Enos Nkala, in the early hours of yesterday morning.

The attackers fled after an exchange of small arms fire with Mr Nkala's bodyguards, leaving one dead black gunman and two unfired RPG-7 rocket launchers.

Police said the attack had been launched from a moving car at around 4 a.m.

A spokesman for the Prime Minister blamed "handits" for the attack but gave no details of their possible identity. More than 25 people have been killed by handits in Zimbabwe in the western province of Matabeleland and in recent weeks, but this is the first time that there has been any hint of handit activity in the capital itself.

The Mugabe Government has blamed former guerrillas for the growing wave of violence in Matabeleland. But Mr Nkomo has strongly denied these accusations.

At the weekend Mr Nkomo appealed to the government to set up an all party parliamentary committee of inquiry.

He is scheduled to give a news conference in Bulawayo today when he is due to reveal Mr Mugabe's reaction to his suggested inquiry.

Reports from Matabeleland earlier this week spoke of a battalion of troops being sent south west of Bulawayo to the Kezi area to undertake operations against the handits, or dissidents, as ministers are calling the gunmen.

The national news agency Zina reported that the gunmen had been dressed in national army uniforms and were riding in a military lorry stolen from the Prime Minister's residence.

Residents living near the Prime Minister were reported to have been woken by long and sustained bursts of gunfire, the news agency said.

Former reports from Harare: Former Rhodesian Prime Minister Ian Smith collapsed in the Zimbabwe Parliament yesterday and was taken to hospital.

A spokesman said Mr Smith, 69, leader of the all-white Republican Party, was in a satisfactory condition, but gave no details.

Israeli soldiers feel a long way from home

BY DAVID LENNON IN TEL AVIV

ISRAELI soldiers, who once would never have questioned the country's motives for sending them to war, are beginning to wonder what they are doing so deep inside Lebanon.

As the war moves towards the end of its third week, many soldiers who were originally told that they were going into Lebanon to push the Palestinian guerrillas back 25 miles from the Israeli border are questioning the Government's plans.

One Israeli paratrooper stationed at Lake Karoun in the Bekaa Valley said during a recent home leave: "As we hold our positions, we sit and ask ourselves why we Israelis have to bring order to Lebanon and if it is possible to achieve that."

Others, such as a kibbutnik from the same platoon, are beginning to ask if this is the way to try to solve the Palestinian problem. "We do not have to come all the way to Beirut to look for PLO guerrillas or sympathisers," he says. "They are sitting in our back yard in the West Bank and Gaza Strip."

In what is a radical change for a former keen supporter of Premier Menachem Begin, the paratrooper continued: "We know what they want, and we know they won't be happy until we give them their state. Maybe that's where we should be, sitting down with them and talking about a Palestinian state."

Another soldier on leave complained about the nature of this war. "Up to now we fought armies and we knew who the enemy was. But how do you relate to a 14-year-old kid with a gun whom you know you have to shoot because he wants to shoot you? It's demoralising."

Most of the soldiers seem to have accepted the need to push the PLO guns away from Israel's northern border. "But what's the point of going up this far? I complained a reserve soldier."

Many Israelis are also unhappy about the prospect of having to remain in Lebanon for a very long time to police

the area in the absence of any strong national Lebanese army.

Women whose husbands or sons have returned from the fighting areas say their loved ones are depressed and upset about the scale of destruction and the civilian casualties.

The rising casualty rates is also having its effect. There are burials daily of soldiers who died in the fighting, which was originally supposed to have lasted only a couple of days. Even though the army spokesman has not updated the figure of 214 dead which he released over a week ago, nobody can fail to notice the radio announcements each day of more casualties.

The opposition to the war on

the home-front is still restricted to mainly liberal intellectuals, and small Leftist fringe groups, such as the Women's Committee against the war in Lebanon, which demonstrated outside the Knesset (Parliament) in Jerusalem on Wednesday, with placards saying "We bore children, not cannon fodder."

But if the tone of disillusionment and questioning by soldiers back from the war zone continues, then public opposition to the war may well be. It is certainly far too early to call the Lebanese war "Israel's Vietnam," but it is certain that many Israelis already feel that it is very far from their country's finest hour.

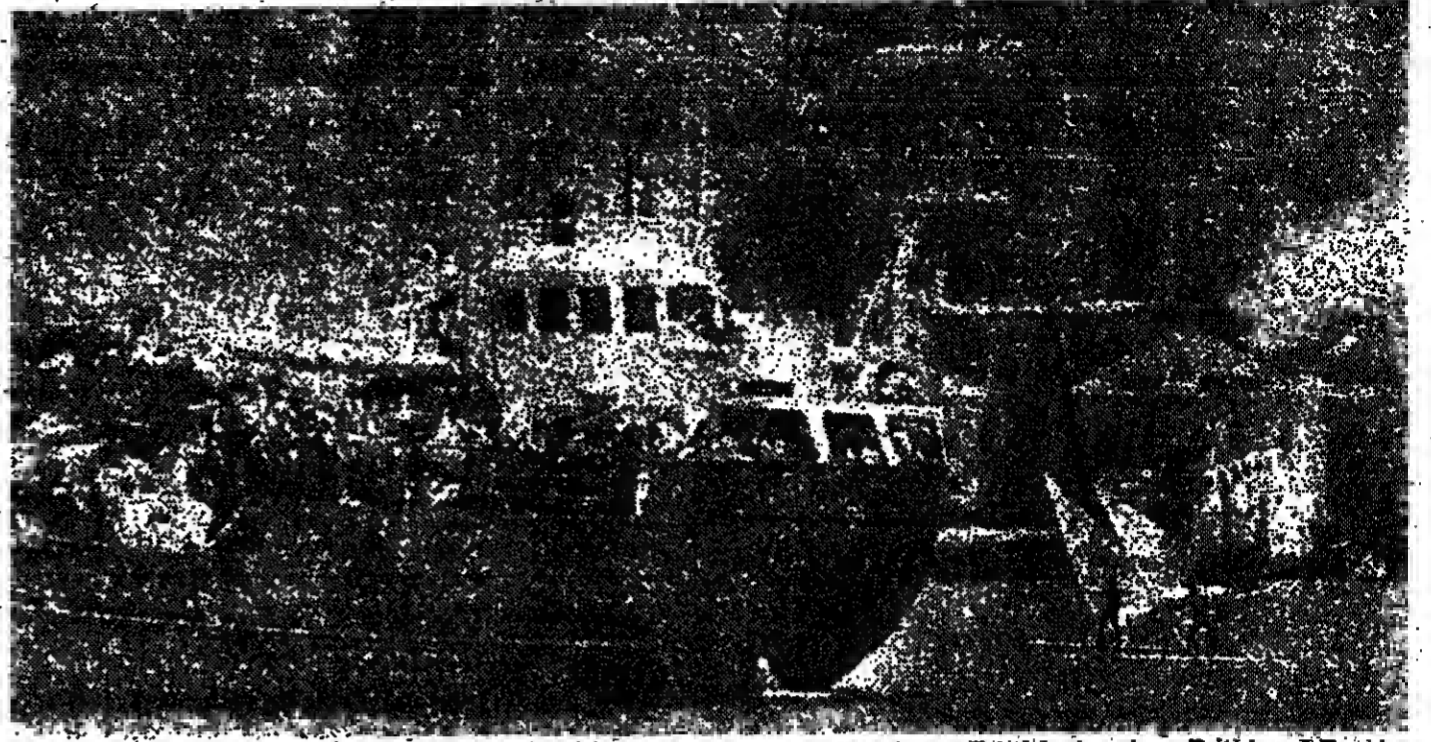
Gemayel named for poll

BEIRUT—Rightist Christian militia commander, Bashir Gemayel has been nominated by his party to run for President of Lebanon on a platform of clearing the Palestine Liberation Organisation (PLO), his political adviser said yesterday.

"The present phase needs a strong president who can eliminate the PLO's military presence," Mr Karim Pakradouni, the leading theoretician of Mr Gemayel's Phalange (Kata'ed) Party said. "Every Palestinian in Lebanon must be disarmed, because if only one is left armed an entire armed PLO will be back," he said.

As he spoke at the beachside military command of the Phalange Party in Christian East Beirut, Israeli jets thundered overhead in fresh assaults on Syrian forces in Lebanon's central mountains and warships pounded the PLO headquarters in Moslem West Beirut.

Mr Gemayel, 34, led a coalition of Christian militias in the 1975-76 Lebanese civil war against an alliance of leftist Moslems and Palestinian guerrillas. His militant fraternised with Israel's invasion forces as they reached Chris-



WINDSURFERS watch as a shipload of foreigners leave the Christian-controlled port of Jounieh. American, British and French nationals have been advised to leave Lebanon.

tian-populated areas east of Beirut to lay siege to the PLO.

But Mr Gemayel's militia has refrained from military action across the mid-city Green Line that divides Beirut into Christian and Moslem sectors and this was considered by observers as an attempt to win Moslem sympathy for his nomination.

"The Phalange Party's political bureau has nominated our

comrade Bashir Gemayel for President. We have strong hopes that this nomination will be endorsed by other political and religious leaderships," said Mr Pakradouni.

Mr Gemayel, a Maronite Christian, is the first candidate to be announced for the race to succeed current President Elias Sarkis, whose six-year term in the suburban Baabda Presidential palace, now ringed by

Israeli tanks, expires on September 23.

Only Maronites are eligible for the President's office. The Premiership goes to Sunni Moslems and the Parliament Speakership to Shi'ite Moslems. According to the constitution, the 99-seat Parliament should elect a new President at a special session held within the 60 days preceding September 23.

Mr Pakradouni said the Phalange Party and its allies, controlling about 30 seats in Parliament, insist on holding the Presidential election on schedule, irrespective of the Israeli invasion or its aftermath.

Phalange officials said conservative Moslems were expected to give Mr Gemayel the votes he needs for a single ballot majority in Parliament.

Argentine Press reveals the realities of war

BY JIMMY BURNS IN BUENOS AIRES

THE ARGENTINE public is learning slowly but surely what really happened in the Falklands war—and the lesson is proving a shattering experience.

For over two months the media reluctantly subjected itself to self-censorship, simply repeating the jingoistic rhetoric of military communiques. Argentines learned of their soldiers as picturebook heroes, winning the war even as General Menendez was surrendering.

All this has now changed as local journalists suspect a breakdown in the military machine and the suggestion of political change.

It is possible the sudden flowering of journalistic "objectivity" is being promoted by military officers who are far from happy with the men who have temporarily taken charge of the country.

Whatever the reason, the stark reality of the Falklands war is finally reaching the Argentines. Newspapers yesterday published a report from the unofficial news agency DYN that most Argentine senior generals and members of the Cabinet were only consulted about the invasion of the Falklands on April 2, after it had taken place.

A senior military official, quoted by DYN, says a number of generals objected to the decision. "There were clearly a number of errors, among them, a misjudgement of the reaction of the U.S. and Britain, and a realisation of the state of our economy."

According to the report, the junta had hoped simply to press Britain into negotiation and

were taken completely by surprise when Mrs Thatcher decided to send the task force.

DYN also claimed the junta had resolved to invade the Falklands in June or July. But the protest by Britain's Foreign Office following the illegal landing of Argentine scrap merchants in South Georgia in March convinced the junta that it had been presented with the perfect excuse which should not be missed.

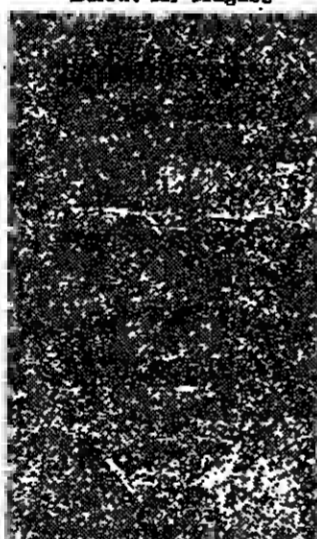
The picture of cynical calculation—as it turned out, tragic miscalculation—by the country's military rulers has emerged amid embarrassing revelations about the conduct of the campaign.

The aftermath of the war is proving potentially the most dangerous problem facing the military as it tries to hang on to power until 1984.

Local newspapers reported that returning soldiers claimed that they were totally unprepared for the campaign against the British. They suffered from poor food, inadequate equipment, and misinformation from commanders.

Writing in the mass circulation weekly Geote yesterday, Anibal Rotundo, an Argentine TV cameraman whose film was heavily censored throughout two months of fighting, gives an eyewitness account of "the horrors of the war."

He claims that in addition to their own personal hardship, Argentine soldiers faced a highly equipped and professional British force, and extreme hostility from the local



Below: Mr Mugabe

Balsemao to lead official visit to Mozambique

BY DIANA SMITH IN LISBON

THE PORTUGUESE Premier, Sr Francisco Balsemao, will visit Mozambique on June 27. He will be the first Western head of government to pay an official visit to Mozambique since its independence from Portugal in 1975.

Sr Balsemao and his party of cabinet ministers, secretaries of state and senior businessmen from the public and private sector will offer technical, industrial and financial co-operation to Mozambique at a time when the former colony is under severe strain.

Intense guerrilla pressure from the National Resistance Movement (MNR) which is

backed by South Africa, has forced the Marxist Frelimo regime to take drastic measures.

President Samora Machel has been obliged to cancel a European tour planned for early July, considered vital to Mozambique's new approach to Western aid. He has taken personal control of military operations, distributed arms to the population and declared a curfew in the capital, Maputo.

In this context Portugal's willingness to help Mozambique with limited means, or be an honest broker for co-operation from other Western nations, assumes particular importance.

Four more S. Korean Cabinet Ministers sacked

BY ANN CHARTERS IN SEOUL

PRESIDENT Chun Doo-Hwan yesterday removed four more Cabinet Ministers in an effort finally to neutralise the effect of last month's multi-million dollar unofficial money market scandal.

The new Prime Minister, is Kim Sang-Hyup, former president of Korea-Hyup, former president of the committee that drafted Korea's 1980 constitution. He served as Minister of Education in the early years of former President Park Chung-Hee's tenure, and is a respected independent. His appointment may signal an attempt to

broaden the Government's base of support.

Named as Minister of Finance is Kang Kyong-Suk, formerly vice-minister of Finance and a technocrat. He is regarded as one of the main architects of Korea's fifth five-year economic plan.

Mr Bae Myung-In, the new Minister of Justice, replaces the man who just two weeks ago was named to the same post after heading the prosecution investigation of the market scandal. The new Minister of Energy and Resources is Suh Sang-Chul, formerly vice-Minister of Construction.

Iran oil price raised

By Richard Johns

THE INCREASE by Iran of \$1 in the price of all its varieties of crude oil brings it a little closer to the price structure agreed by the Organisation of Petroleum Exporting Countries (Opec) last October.

The official selling rate for Iranian Light 34 degree crude is now set at \$31.20 and for Iranian Heavy 31 degree at \$29.50, according to telexes sent to customers earlier this week. This compares with prices, respectively, of \$34.20 which would be charged if the maverick Opec member had adhered to the realigned pricing system.

Iran's move was not unexpected but it comes at a time when the price paid for Iranian Light has slipped to as little as \$31, even less on the spot market. Moreover, many traders have come to accept a considerable discount compared with other Opec crudes as being justified by Iran's lack of credibility as a reliable supplier. Iran has over-sold, and quibbled about prices after deals have been struck and tankers have arrived.

Tehran's aim is to maximise foreign exchange earnings, rather than to mend fences with other members of Opec, however. Iran's price-cutting and rejection of the production allocations agreed in March have gravely alienated other members.

As much as one-third of Iran's exports have been sold on the spot market. Such sales have recently been estimated as 650,000 b/d, and a further significant proportion is accounted for by barrier deals and refining arrangements involving discounts.

Iran's pricing move comes in the wake of a rapid build-up in shipments from Kharg Island at the expense of Iraq. Three weeks ago Tehran succeeded in attracting back Japanese customers to the tune of 75,000 b/d. This week the official news agency Iran reported the signing of barrier agreements with Argentina and Brazil involving crude sales worth \$400m this year and \$1bn in 1983.

According to one industry estimate, Iran's production is now running at 2.2m b/d, of which 1.8m b/d is being exported, compared with a quota agreed by other members of Opec of only 1.2m b/d, though this figure is reckoned by some traders to be an exaggeration.

Shipments recently are understood to have been hit by a 10-day stoppage due to, and storms. Loading was resumed yesterday at Kharg Island.

Opec's four-man ministerial monitoring committee is provisionally scheduled to meet in Vienna on July 7 to review the market and the present ceiling of 17.5m b/d which has been so flagrantly breached by Iran.

ECONOMIC STRATEGY IN QUESTION

Benefits get smaller for big-thinking New Zealand

BY DAI HAYWARD IN WELLINGTON

NEW ZEALAND'S "think big" economic policy, involving the establishment of more than a score of multi-million dollar projects is starting to lose some of its grandeur. With the loss of impetus Prime Minister Robert Muldoon, who successfully fought the 1981 election, on the policy promising golden tomorrows with thousands of new jobs and other economic benefits, is beginning to come under pressure.

The collapse of talks on Wednesday on the controversial NZ\$795m (€337m) Araomana aluminium smelter is only the latest of the "think big" projects to run into difficulties and problems, which are generating increasing doubts about the economic strategy as a whole. It was the recent claim by former Works Minister, Mr Derek Quigley, that the growth strategy was neither generally understood nor supported and that there were some aspects which needed rethinking, that led to his sacking by the Prime Minister last week.

Araomana, with a planned capacity of 210,000 tonnes a year, has been plagued by controversy and argument almost from the day it was first announced. The proposed smelter was designed to utilise the cheap electricity from the huge Clutha River hydro project and it was this electricity—or rather the price the New Zealand Government wanted for it—which caused the final breakdown and collapse of the smelter talks.

On March 1 last year Ahuissie, a major partner with Fletcher Challenge of New Zealand and Gove Alumina of Australia, in the consortium planning to build the smelter, pulled out of the project. Undaunted by the fact that other countries and companies were closing down aluminium smelters, New Zealand

How the cost mounts up

- THE COST of New Zealand's think big projects has jumped considerably over the past year. Eleven of the original 24 projects still on schedule are now estimated to cost NZ\$5,375m (£2,279m). In November 1980 the estimate was NZ\$3,875m. Some of the major projects with 1981 cost estimates are:
- Marsden Point Refinery expansion; cost NZ\$950m—double its 1980 estimate.
 - Taranaki Ammonia Urca Plant; cost NZ\$85m—1980 estimate NZ\$80m.
 - New Zealand Steel expansion (south of Auckland); cost NZ\$750m—1980 estimate NZ\$600m.
 - Whirinaki Pulp Mill (centre of the North Island); cost NZ\$500m—1980 estimate NZ\$200m.
 - A methanol plant near New Plymouth; cost NZ\$175m—1980 estimate NZ\$140m.
 - Synthetic petrol plant in Taranaki; cost NZ\$960m—1980 estimate NZ\$500m.
 - Tiway Point Invercargill aluminium smelter, third pot plant; cost NZ\$175m—1980 estimate NZ\$200m. (This is the only project where detailed planning has lowered estimated costs.)
 - Liquigas liquid petroleum gas distribution system; cost NZ\$151m—1980 estimate NZ\$15m.
 - Extensions to Tasman pulp and paper newsprint plant near Rotarua; cost NZ\$55m—1980 estimate NZ\$200m.



Mr Muldoon... diversion

instigated a world-wide search for a new partner with the required technical expertise. Pechiney joined the team.

But Pechiney was not prepared to pay the minimum price demanded by the Government for a long-term power contract and with final negotiations broken down, the project has now been abandoned.

The smelter becomes the fourth casualty out of 24 "think big" projects, each costing at least \$NZ15m. Others have also run into delays and less than half of the 24 listed by a Government authority 18 months ago, are now on schedule.

The Government initially claimed the big projects would create jobs, provide large scale foreign earnings and substan-

tially reduce the country's balance of payments deficit. Mr Muldoon still insists, however, that the construction programme for the first of the projects to get under way will unleash a flow of benefits and stimulate the economy as early as next year.

The setbacks have caused obvious problems for the "think big" policy and this week Mr Muldoon imposed a stringent and absolute freeze on wages and prices to try—in his words—to "squeeze inflation out of the economy."

Some drastic action was certainly needed and overdue but already a wide range of economists, including the country's Institute of Economic Affairs, are warning that a price and

wage freeze alone will not be enough.

The Institute, which two days before the freeze, announced on Tuesday, had predicted an inflation rate only 3 per cent below today's 15.3 per cent by March 1983, had to do some hasty revisions. Yesterday it forecast, anew, that the freeze will bring inflation down to about 9 per cent by March next year.

Many leading and respected economists, as well as traditional Government supporters, have already warned the Prime Minister that the freeze will not work unless the opportunity is also taken in next month's budget to undertake economic reforms. Moves which will stimulate growth are essential,

Jamaica aims to double annual trade credits flow

BY NICHOLAS COLCHESTER

JAMAICA hopes to raise a gross \$50m (\$28m) in bank loans and to increase the flow of trade credits from \$75m to \$150m per year, Prime Minister Edward Seaga told the Financial Times in an interview.

Mr Seaga was in London this week putting Jamaica's case to representatives of 130 banks, following an earlier discussion with the major U.S. banks. He has been stressing the turnaround in Jamaica's economic performance since his Government swept to power in October 1980 and installed a more market-oriented style of economic management.

Among the key achievements Mr Seaga claimed for his Government were:

- A reduction in the rate of inflation from 28 per cent in calendar 1980 to 4.7 per cent in calendar 1981.
- Real economic growth of 1.8 per cent in 1981 after six years of economic decline, with growth of 3.9 per cent projected for 1982.
- A reduction in the unemployment rate from 27.3 per cent in 1980 to 25.8 per cent in 1981.
- Removal of \$105m of international payment arrears nine months ahead of the target established by the IMF.
- Reduction of the budget deficit arising out of current spending from 7 per cent of GDP to 1.7 per cent, where the IMF had set a target of 3.4 per cent.

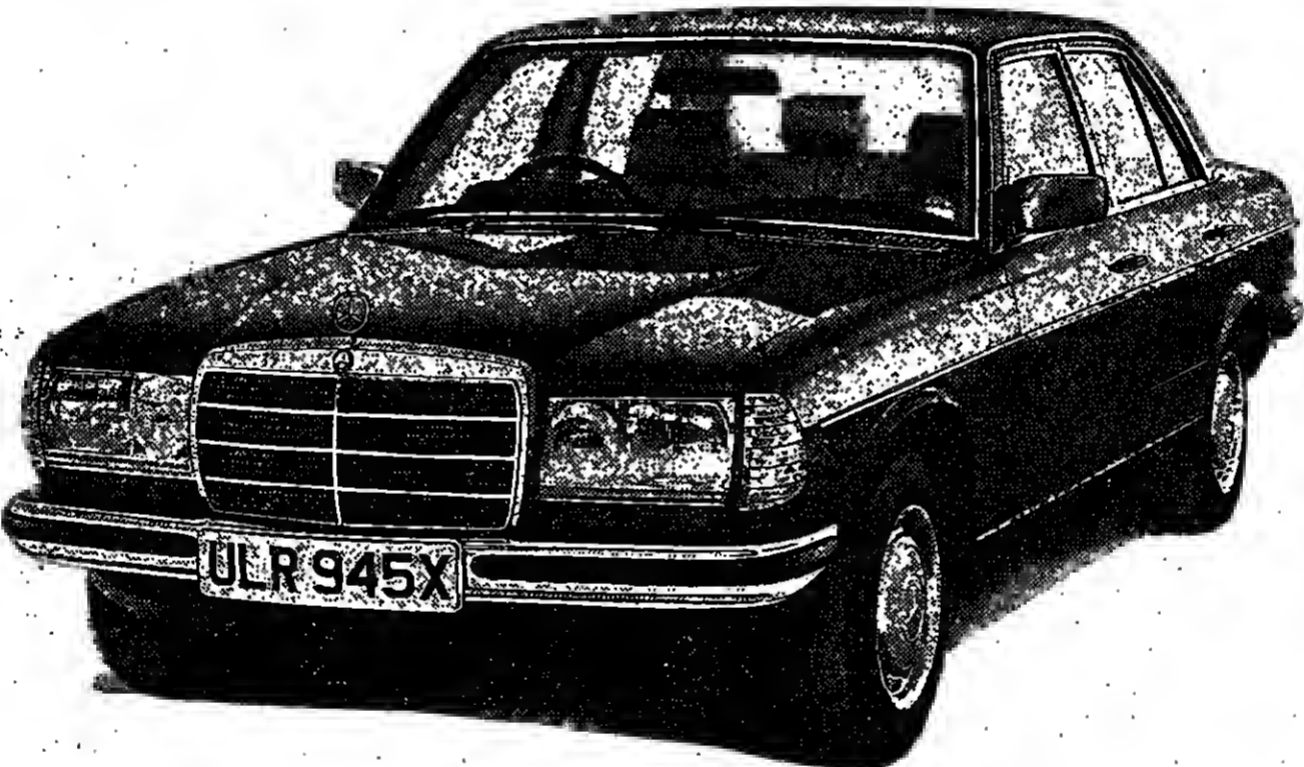
Jamaica's credit needs form part of a total investment programme over five years of \$5.2bn, of which one-third will be funded externally and two-thirds internally. Of the external component of \$1.7bn some \$1bn will be provided by official flows and \$700m will be required from the international private sector.

Part of this latter sum will be provided by direct inward investment. Mr Seaga said that by the end of this year the Jamaica National Investment Promotion Corporation would have some 125 new projects under way, of which two-thirds were funded from overseas. Currently 66 projects are underway, involving a total expenditure of some \$70-80m.

Mr Seaga took a scathingly pragmatic attitude towards the campaign for a New World Economic Order: "We do not say the world should earn more through exports. They say the Northern countries owe us living, should make more money available, should transfer more resources without any basic understanding whether money requires a return or a viability. "They are living in either a dream world or a sixth form world. I am in neither. We participate in the system and bend it to suit our needs and make the system work to our advantage."

home

Iran oil price raised



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Choosing to drive a Mercedes-Benz is easy.

Choosing *which* Mercedes-Benz to drive is not. Especially when it comes to the 2 litre, 2.3 litre and 2.8 litre series.

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The efficient Mercedes-Benz 200.

Maybe the nicest thing about driving the least expensive car in the series is that you'll never feel like you're driving the least expensive car in the series.

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The "230" stands for 2.3 litre. The "E" stands for *einspritz*, meaning fuel injection. The combination leaves many other mid-size saloons standing still.

Zero offset-steering, double wishbone suspension and progressive power steering are just three of the many design features that give the 230E driver that legendary Mercedes-Benz "feel" of the road.

The powerful Mercedes-Benz 280E.

The 2.8 litre, 280E isn't just fast. It's fast quickly. The fuel-injected, twin overhead cam, six-cylinder engine generates 185 DIN/hp effortlessly.

In fact, it actually feels as though the car appreciates acceleration.

It devours distance with the ease of a luxury saloon and the agility of a sports car.

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The difference between a journey and a drive is not semantics. It's ergonomics. That means "the efficiency of a person in his working environment."

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The orthopaedically designed seats with springs tuned to the car's suspension. Superb all-around visibility. Efficient sound insulation and vibration dampening... all part of the engineering concept designed to reduce wear and tear on the car's most important component - you, the driver.

Further examples: the heating and ventilation system can keep the front seat passenger and driver at different individual temperature levels.

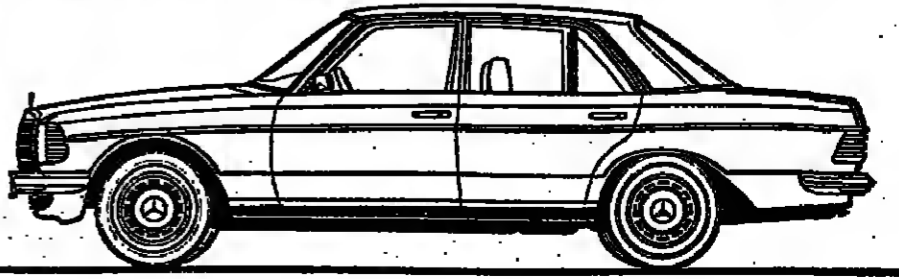
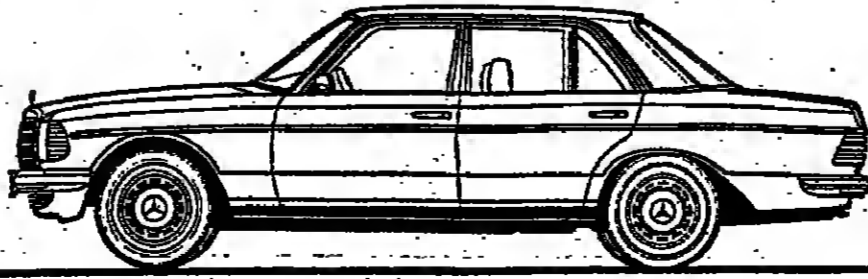
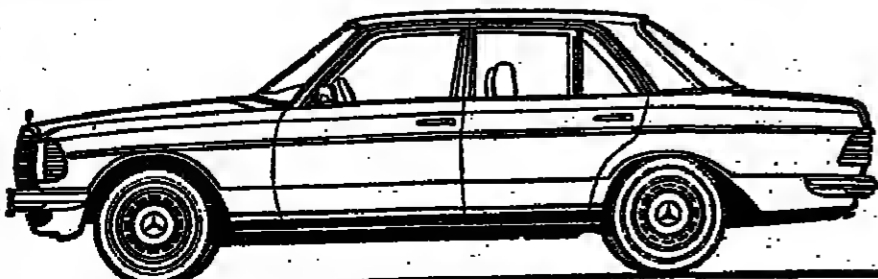
All the controls are intelligently laid out, to maximise your concentration on the road.

The instruments communicate quickly and clearly.

Engineering principles like these have always tended to make a Mercedes-Benz a slightly dearer car. Yet, the starting price for a 200 saloon is £9,130, (excluding number plates and road tax).

Which means that this, with five engine options, is not only the most versatile Mercedes-Benz series.

It also provides the reachable star. **Engineered like no other car in the world.**



Bonn opposes trade war with Moscow

BY JONATHAN CARR IN BONN

HERR HELMUT Schmidt, the West German Chancellor, has emphasised that the controversial Soviet-European gas pipeline project will go ahead, and that Bonn will not take part in any trade war against Moscow.

Herr Schmidt made the points in a foreign policy declaration in parliament yesterday — nearly a week after the U.S. announced tougher trade sanctions against the Soviet Union.

Recalling that the European Community had already expressed concern and regret at the U.S. efforts to prevent or at least delay the pipeline project, Herr Schmidt made three main points:

- The U.S. had repeated its criticism of the deal to European governments recently, but had not warned that it planned to extend its existing embargo measures.
- Bonn would stick to the deal because it was necessary to diversify West German energy imports. The business would not mean West Germany be-

came over-dependent on Moscow for energy.

● The U.S. and the Europeans would now have to have talks to try to ensure that the differences over the pipeline embargo did not damage general trans-Atlantic economic co-operation.

The Chancellor noted that at the Western Economic Summit in Versailles earlier this month all participants had agreed to conduct their business with the Comecon countries according to "commercial prudence." It had also been agreed to improve control over the export of strategic goods to the East.

It had been relatively easy for West Germany to agree to these principles, Herr Schmidt said, since they implied no change in the policies already being followed.

"However, what should not happen, and what will not happen after Versailles so far as we are concerned, is that a trade war break out with the Soviet Union, which itself could usher in a new period of cold war," Herr Schmidt declared.

Cable and Wireless wins £200m Saudi deal

By Guy de Jonquieres

CABLE and Wireless has won a £200m contract for the second part of a programme to equip Saudi Arabia's National Guard with a sophisticated nationwide communications system.

The contract was placed by the UK Defence Ministry, which negotiated the arrangements with the Saudi Government. It said yesterday that the project would last two or three years and would incorporate new features as well as extending existing facilities.

Cable and Wireless won the first part of the programme, also valued at about £200m, in April 1978. It is understood to have faced no serious competition for the second stage of the project.

Cable and Wireless will act as project manager. It does not manufacture equipment itself but sub-contracts work to a variety of suppliers based in the UK and overseas.

Few details are available about the Saudi system, which is designed to provide a support network for the 35,000-man National Guard, an autonomous defence force composed of hand-picked troops.

The agreement on the second part of the programme was signed in Riyadh on Tuesday by Mr James Craig, the British Ambassador, and Prince Badri, deputy commander of the National Guard.

S. Korean shipyards pay price for success

BY ANN CHARTERS IN SEOUL

SOUTH KOREA'S booming shipyards are beginning to pay a price for their success in the midst of recession — a rising tide of foreign criticism over the subsidies they enjoy.

The criticism comes on the heels of Korea's shipyard expansion, which came on stream last year just in time to coincide with the fall in new ship orders and cuts in older shipyards in Europe, Japan and the U.S.

Korea's expansion has helped it move into second place in the world (after Japan) in new ship production. Korea now takes 8 per cent of world orders.

Competitors are claiming that Korean Government subsidies to the industry are excessive and that Korean export-financing is more advantageous than the terms agreed by the West's leading industrial nations — the Organisation for Economic Co-operation and Development.

Korea is not a member of the OECD and is not bound by its agreements, which include cuts in world shipyard capacity. In effect, the Koreans are accused of dumping.

Korean shipbuilders and the government, sensitive to such charges, assert that delivery time and foreign exchange risk have been the key factors — not just price — in winning contracts.

Mr Lee Kyo-Shik, the Ministry of Commerce and Industry's director of shipbuilding, claims that Korean prices for ships are lower for basic vessels, such as bulk carriers, but can increase substantially for value-added vessels such as container ships.

He cites two recent international tenders, one for a 38,000-dwt bulk carrier when Korea's bid of \$607 per dwt was slightly lower than Japan's bid of \$666 and another for a full container ship, 31,000 dwt class, which brought bids of \$1,507, \$1,426 and \$1,256 from Sweden, Korea and Japan respectively.

"Korean shipbuilders are even charged with dumping at times when Korea is not the lowest bidder," Mr Lee claims.

For less-sophisticated ships, much of Korea's competitive advantage stems from its labour force. According to a recent U.S. Maritime Administration report, Korean workers receive wages estimated at one-third those of their Japanese counterparts, although they are still behind Japan in terms of productivity.

Delivery time on new orders can be condensed because workers will work 24 hours a day to meet deadlines.

Mr Hong In-Kie, president of Daewoo Shipbuilding and Heavy Machinery said: "This is Korea, we work Sundays."

Daewoo's order-book as of the end of May held 19 ships with 474m gross tons valued at \$840m. This does not include the 17 container ships for U.S. lines which are still under negotiation for financing. Daewoo inaugurated its shipyard last autumn with 1.2m gross tons in capacity, but is saddled with large debt obligations.

Hyundai Heavy Industries, Korea's largest shipbuilder, con-

tends that its prices for ships are not substantially lower than those offered by the Japanese, but that delivery is better and the currency-risk to the customer is less since Korean companies price contracts in U.S. dollars.

Japanese shipbuilders price in yen and the client takes the exchange risk. As of the end of May, Hyundai had an order-book with 47 ships at 1.1m gross tons valued at \$1.4bn. New orders this year accounted for only nine ships at \$162m.

Practically every ship order in Korea requires imported materials and components, although the Government has encouraged the growth of heavy industry and the local content has risen to 60 per cent with self-sufficiency to reach 90 per cent by 1984. Most specialised steels are still imported from Japan.

From next month, Korea's Export-Import Bank will award preference in financing to those shipowners using more Korean components, notably marine engines. This may be a difficult policy to implement in today's tight buyers' market, but Korean engines, built under licence from Sulzer Brothers of Switzerland and Burmeister and Wain of West Germany, among others, have established a reputable performance.

The cost of backing the recent expansion is being noted by the Government. Expansion plans for the industry have now been shelved — at least until the end of 1983, when the Government will review the market.



Work in progress at Hyundai's Ulsan yard.

The Government has asked the yards to recalculate their capacity which is probably closer to 2.2m gross tons annually, rather than 4m, according to Mr Lee.

Korea's major shipyards have won through early 1983, but will face difficulties if new orders do not pick up. Government plans to offer domestic shipowners export financing terms for ship orders placed with local yards may not find many takers.

The Korean fleet already carries its share of cargoes from its trading partners and the world bulk carrier and tanker tonnage on order suggests that prospects are slim for picking up a third country cargoes. Moreover, Korea's export financing covers only 56 per cent of the price at 9 per cent. The rest must be arranged with commercial banks at market rates.

Thatcher fails to free John Brown contract

BY MARGARET VAN HATTEN, LOBBY STAFF

ONE of the disappointments of Mrs Thatcher's U.S. visit has been her failure to persuade President Ronald Reagan to help unblock a contract held by the John Brown group.

The contract to supply equipment for the trans-Siberian gas pipeline has been held up by President Reagan's decision, last December, to impose curbs on exports of technology to the Soviet Union in protest over Soviet involvement in Poland.

As the contract involves a substantial number of jobs in Scotland, Mrs Thatcher had

hoped to persuade President Reagan to release U.S. licensing and relicensing requirements in so far as they affected the supply of General Electric rotors.

However, Mr Alexander Haig, the U.S. Secretary of State, made it clear after Wednesday's talks that the President had refused her request. The President had been fully aware of the probable consequences of his decision when he took it, Mr Haig said. "He took his stand as a matter of principle. Just as Mrs Thatcher has her principles, we have ours."

Export credits deadline set

By Giles Merritt in Luxembourg

THE FUTURE of the international export credits consensus hangs on the forbearance of the U.S. and Japan as the EEC seeks to resolve internal disputes.

Both have made clear their displeasure at further delays to settling a new regime for export credits.

European Community governments have decided to seek a further extension of the OECD countries' present consensus on export credits, after failing to agree on compromise proposals to reconcile the EEC view with the U.S. and Japan.

UK cotton industry concerned over import quotas

BY NICK GARNETT, NORTHERN CORRESPONDENT

THE British Textile Employers' Association said yesterday that the present trend in negotiations for the new round of bilateral textile imports quota agreements was causing grave concern for the UK cotton industry.

The association believed the EEC may be close to agreeing an increase of a quarter above the 1982 quota for Peruvian yarn imports.

This would follow agreements already reached with Pakistan within the Multifibre Arrangement (MFA) for increases of between 1 and 2 per cent, up to almost double its 1982 quotas.

The association, which represents the majority of companies involved in the cotton and allied man-made fibre industry, said the Government and the EEC had indicated that early quota agreements would be "balanced out" in tougher bilateral agreements which would be negotiated with other exporting countries.

But there were already signs that "concessions" by the EEC in the first group of bilateral negotiations with Pakistan and Sri Lanka were being seen by

other exporting nations as a precedent.

These "concessions" were set against an expected growth in the EEC textile market of only 1 per cent in the next year, the association said.

A survey of 68 textile quotas agreed over the past four years showed that, on average, they exceeded the trigger levels by 350 per cent. Fifteen of the quotas exceeded these levels by 600 per cent.

The trigger levels are the point at which imports reach a certain level that the Government, on behalf of the home industry, starts the process of negotiations on fixing quotas.

The association detailed a series of what it believed were signs that the MFA's overall framework had broken down within the past few years.

Actual imports of Turkish cotton fabrics totalled 115 tonnes in 1980 but the 1982 quota was for 1,000 tonnes. Imports of undergarments from South Korea stood at 399,000 items in 1980 but last year's quota was 1.5m.

Mr Dennis Babbs, president of the association, said that

CDC studies Philippines project

BY EMILA TAGAZA IN MANILA

BRITAIN'S Commonwealth Development Corporation (CDC), the Government-owned investment and financing company, is looking into an palm oil plantation project in the Philippines in partnership with the state-run National Development Company (NDC).

According to Mr Roberto Ongpin, NDC chairman and Minister of Trade and Industry, CDC may eventually go into rubber and cocoa estate development in the country.

CDC representatives have visited various plantation sites in the southern region of the country, but the NDC seems keen on offering a 5,000-hectare area that was abandoned last year by Dunlop International.

Dunlop was to jointly own the 5,000-hectare estate with NDC and was to build a palm oil extraction plant, but it withdrew from the \$45m (£25m) project after its Malaysian unit, Dunlop Estates, was placed under majority ownership of Malaysians.

If CDC goes into rubber plantation, it will be the second rubber estate project in the Philippines undertaken by a foreign company. Since Darby earlier finalised a \$100m rubber plantation project with NDC, covering 12,000 hectares of land in Palawan province in southwestern Philippines.

BASF '81

BASF Aktiengesellschaft

Notification of Dividend

The Annual General Meeting of the Company held on 24th June 1982 confirmed a dividend in respect of the year ended 31st December 1981 of DM 7 per share of DM 50 nominal value.

The dividend will be paid on or after 25th June 1982 net of 25% withholding tax against submission of dividend coupon no. 38 at one of the paying agents listed in issue no. 113, dated 25th June 1982, of the German Federal Gazette, the "Bundesanzeiger". In accordance with the Double Taxation Agreement of 26th November 1964, as amended on 23rd March 1970, between the United Kingdom and the Federal Republic of Germany, withholding tax in respect of shareholders resident in the United Kingdom is reduced from 25% to 15%. To claim this reduction, shareholders must, before 31st December 1986, submit an application for reimbursement to the Bundesamt für Finanzen, Koblenzer Straße 63-65, D-5300 Bonn-Bad Godesberg.

In the United Kingdom the dividend payment, which is free of charge, will be made in Pounds Sterling with conversion from Deutschmarks at the rate prevailing on the day of submission of the dividend coupon and will take place through the London offices of the following banks:

Kleinwort, Benson Limited, 20 Fenchurch Street, London, EC3P 3DB.

S. G. Warburg & Co. Ltd., 30 Gresham Street, London EC2P 2EB.

The Board of Executive Directors
BASF Aktiengesellschaft

D-6700 Ludwigshafen/Rhine, June 25, 1982

(Advertisement)

DKB ECONOMIC REPORT

June 1982, Vol. 11 No. 6

Production turns weak again as the Japanese economy continues in the doldrums

Despite the growing international call on Japan to activate domestic demand and open its market wider, the Japanese economy is increasingly stagnant, with mining and manufacturing production coming under a spreading shadow of sluggishness. The Government is trying to shore up business by speeding up public works investment, but no significant impact is expected to be forthcoming.

With worsening unemployment in industrialized countries looming as a major political problem, governments are beginning to attach as much importance to cranking up of the economies as to control of inflation. At a recent OECD ministerial meeting, the United States came under attack for its high interest rate policy as a major stumbling block to stimulation of business in other countries. Japan was not spared either for allegedly keeping the yen weak, failing to boost domestic demand and being slow in opening up its market to foreign products.

If the U.S. interest rates get headed downward, Japan may become the sole target of criticisms at the forthcoming summit meeting of the industrialized countries. What Tokyo should do under such circumstances will be to come up with bold measures for market opening, and at the same time to publicize the policy to keep short-term interest rates high to support the yen's value, on one hand, and fiscal steps to stimulate domestic demand within the confines of budget deficits, on the other.

Price stability; slowing output

In contrast with high inflation in the industrialized world in general, prices in Japan are showing a marked stability.

Wholesale prices in April rose 0.3 per cent from March and 2.8 per cent over a year earlier. The third consecutive monthly advance of the index was almost entirely caused by a rise in import and export prices reflecting the depreciation of the yen (9 per cent during the three months).

Consumer prices, on the

other hand, showed a moderate advance of 4 per cent in fiscal 1981 (ended March 31, 1982). Stability in wholesale prices and relatively small rises in public services charges were responsible for the stability.

In the absence of prospects for an explosion of consumer spending in the near future, consumer prices are expected to maintain a stable trend for the time being.

Behind the stability of domestic prices is the fact that mining and manufacturing production activities are becoming overclouded again.

In March, seasonally-adjusted output rose 1.4 per cent from the preceding month, the first upturn in five months, while the inventory ratio of finished products fell 1.9 per cent, the first decline in three months.

However, seasonally-adjusted output during the first quarter of the year was off 1.0 per cent from the preceding period, the first decline since 1980 third quarter. The inventory ratio likewise rose 3.5 per cent, the first increase in three quarters.

Drop in production is sharp in construction goods and producer goods for mining and manufacturing; consumer durables are still considerably ahead of the level in the third quarter of 1981.

Continuous slowdown of exports

Exports are stagnant of late. Customs clearance statistics show that in terms of dollar value they dropped 4.2 per cent in April from a year earlier, the third consecutive such decline since February. In volume also, they have been trailing the year-before level every month since last December, with the sole exception of January when deliveries of ships were concentrated. Sluggishness in exports appears to have been established as a trend.

Three factors are behind the slowdown:

- 1) Measures taken earlier in response to escalation of trade friction are taking their toll.
- 2) Inventories abroad of commodities in which Japan

has outstanding competitiveness, such as video tape recorders (VTRs) and seamless pipes, are swelling.

3) More fundamentally, the stagnation of the world economy is becoming unexpectedly prolonged.

Since these problems obviously cannot be resolved overnight, it will take some time for exports to recover from the present slowdown.

Sluggish exports are resulting in a narrowing of trade surplus as a whole, but not with markets with which trade friction is escalating, such as the U.S. and the European Economic Community. On a customs clearance basis in April, the trade surplus with the U.S. was \$850 million (compared with \$850 million in the same 1981 month) and that with EEC was \$920 million (compared with \$936 million).

Speeding up of public works investment

In an attempt to shore up business, the Government has come up with a policy of having 77.3 per cent of public works investment contracts budgeted for fiscal 1982 signed during the first half of the fiscal year. Such concentration of public works expenditures during the early months will prove effective in providing a prop to the economy, but it at the same time leads to concern that too little is left of such spending for the second half of the fiscal year. In view of such a possibility, some are arguing for compiling a supplementary budget on a major scale to provide for additional public works investment through issuance of more construction bonds. Such an option, however, needs careful examination because of possibility of budget deficits of staggering dimensions.

Moderate recovery of domestic demand

Household consumption expenditures in February rose 6.4 per cent in nominal terms and 3.2 per cent in real terms over a year earlier, the highest rise since February, 1980. It was the second consecutive monthly rise after inflation.

Consumption-related indi-

cators are showing varying trends. Compared with a year earlier, sales at large retail stores climbed 7.1 per cent in February, but the growth rate slowed to 3.1 per cent in March; the outstanding balance of Bank of Japan notes issued showed increasingly higher rates of growth — 6.3 per cent in February, 6.4 per cent in March and 7.6 per cent in April.

Taken together with the prospect of an average 7 per cent wage increase for this year and continuing stability of consumer prices, the movements of these indicators may safely be assumed to be adding up to a trend of gradual recovery of personal consumption.

There are some stirrings in housing, too. Housing starts in March edged up 0.8 per cent over a year earlier, the first increase since last May. This presumably reflected relaxation of lending terms of the public housing financing agency and for that reason may be brushed aside merely as a temporary phenomenon; but it may also be taken as indicating there does exist sufficient potential demand for homes and the only thing needed to tap them is easier finance. With some improvements taking place in that direction, the slump of housing may have reached the low point.

The future trend of business capital investment is not clear. Seasonally-adjusted shipment of capital goods (excluding transportation machinery) rose 0.2 per cent in January, 1.1 per cent in February and 2.6 per cent in March, respectively from the preceding month. But orders for machinery (exclusive of those placed by the electric power industry and those for ships) likewise dropped 6.2 per cent in January, rose 4.0 per cent in February and went down 0.8 per cent in March. The zigzag movement presumably reflects businesses' sentiment, especially among smaller enterprises, increasingly cautious about investment in view of uncertainties over the future business trend and depressed markets.

Spending for plant and equipment planned by larger businesses for fiscal 1982, however, are generally firm, if not as strong as last fiscal year. Various surveys show that they are to increase by more than 10 per cent on an average. Particularly large investment is planned by steel, electric power and leasing industries.

Huge revenue shortfalls

The Bank of Japan sold a significant amount of Treasury Bills on the money market in May in order to absorb surplus funds generated by seasonal factors. TB selling by the central bank during the month followed similar operations in April, and it now appears to have become an established tool of monetary adjustment.

The biggest problem in the fiscal and financial scene in Japan at present is the growing prospect of huge tax revenue shortfalls in the Treasury. Shortfalls for fiscal 1981 are said to be reaching a staggering ¥3,000 billion. While shortfalls for fiscal 1982 are going to be met by makeshift methods, like drawing on various reserves, the real trouble they represent is the prospect for even larger revenue shortfalls in the current fiscal 1982.

Receipt Trends in Year-to-Year Export & Import Growth Rates and Trade Account

Note: Seasonally adjusted. Source: Bank of Japan

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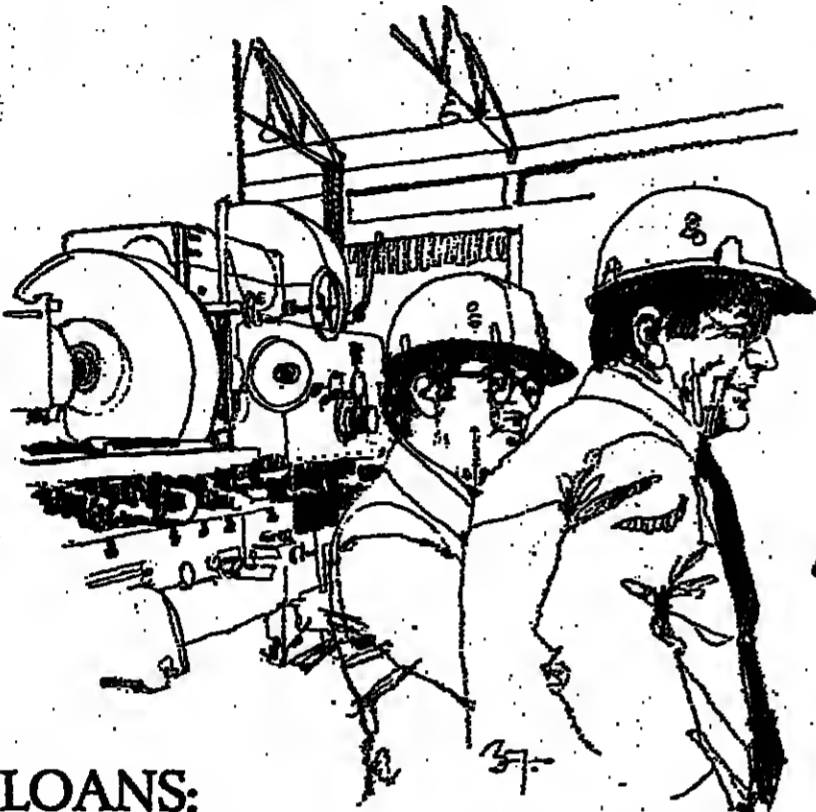
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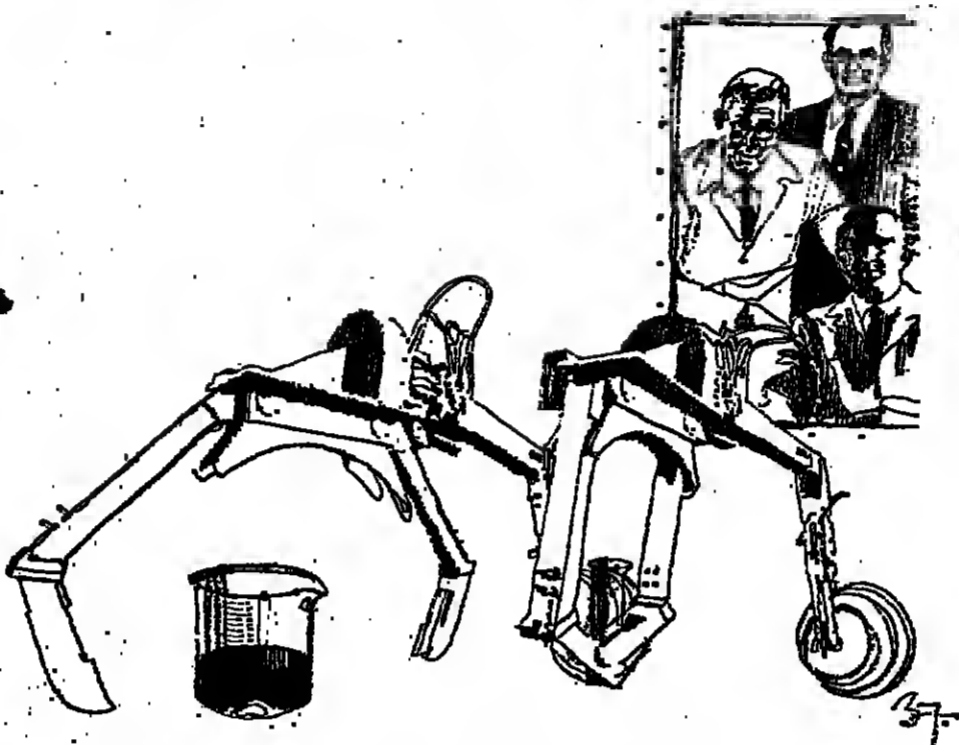
The next DKB monthly report will appear July 27.

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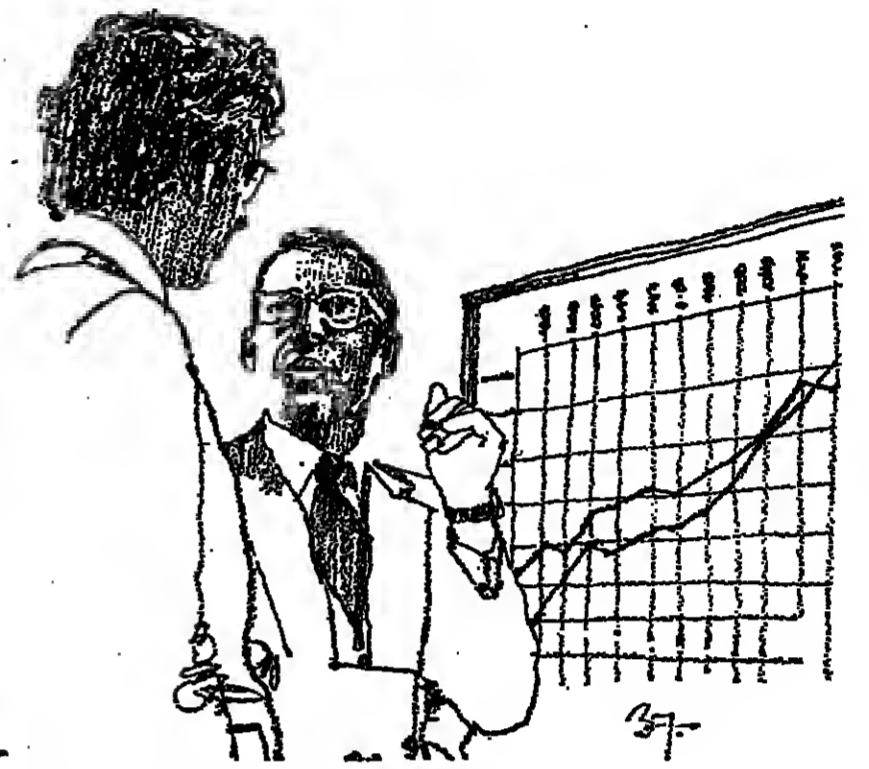
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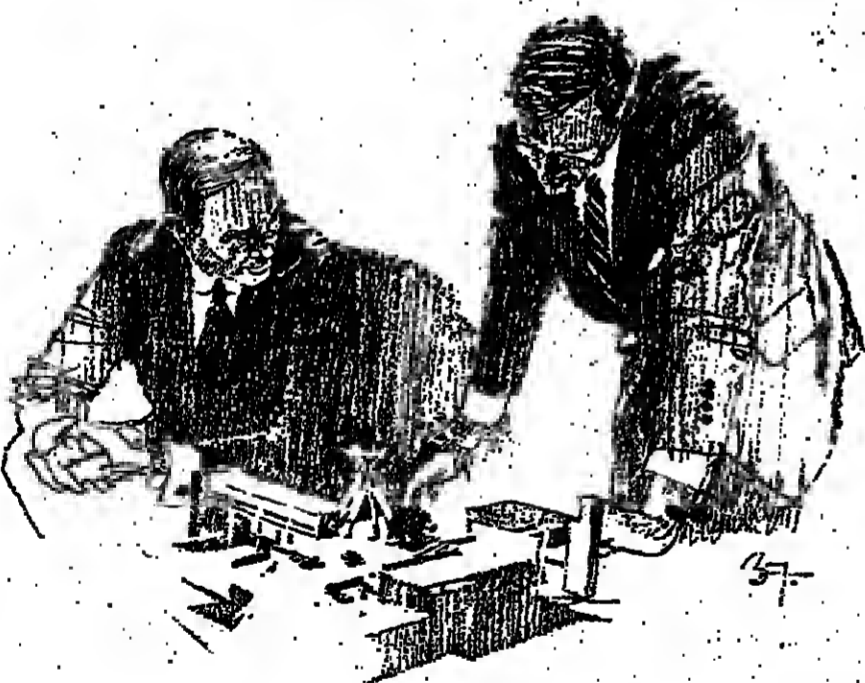
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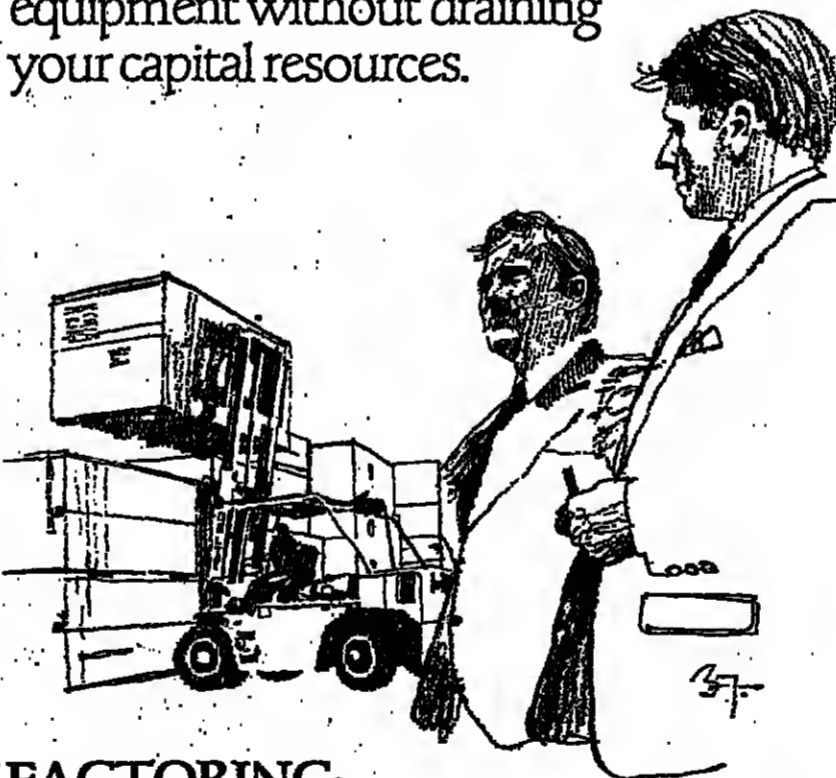
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Midland the listening bank

Building societies plan biggest ever merger

By MICHAEL CASSELL

THE LARGEST merger in building-society history is planned by Burnley and Provincial building societies whose members will be asked for their approval in the autumn. If the proposal proceeds, it will create the sixth largest building society. The society would have assets of more than £3,200m, 374 branches and more than 1.5m customers.

The announcement comes when the pace of mergers in the building society industry is increasing rapidly. Most larger societies believe they will have to grow even bigger to compete successfully among themselves and with the banks for savings and home-loan business.

The new society would be called the National and Provincial. It is the first time two societies with assets in excess of £1bn each have decided to combine. The Provincial and Burnley is in 13th position.

Mr Brian Holmes, chief executive of the Provincial and the proposed chief executive of the new society, yesterday said the number of societies could fall from about 250 to 100 over five years. In 10 years the number could be below 50.

Mr Holmes emphasised that the assets of all societies would rise from £650m to more than £3bn in two years, and that more than 90 per cent of funds involved would be controlled by 10 societies. "National and Provincial will be one of these top 10," he said.

Chancellor defends level of investment

By Our Economics Correspondent

THE POPULAR notion that investment in the UK has been significantly lower than it should have been was described by Sir Geoffrey Howe, the Chancellor, yesterday as "far too simple a view."

Hamilton set to drill second well after gas find off Yorkshire

By RAY DAFTER, ENERGY EDITOR

AN EXPLORATION consortium led by Hamilton Brothers discovered gas in the North Sea 80 miles off the Yorkshire coast. The well was drilled as a result of a joint venture between British Gas Corporation and a potential producer, Hamilton Brothers, who are to drill a second well nearby to evaluate the reservoir extent.

The British National Oil Corporation yesterday told other North Sea oil companies that UK oil prices should be frozen at \$33.50 for the next three months.

Docklands rail link to cost £65m

By Hazel Duffy, Transport Correspondent

A PLAN to link London's Docklands by rail to the City and the East End at a cost of £65m will be submitted to the Department of Transport soon, following its approval by the Greater London Council's transport committee.

The link is the first major decision on the transport needs of the Docklands in the work in the local hinterland. The GLC backing follows the preparation of a joint report by the council, the London Docklands Development Corporation, three Government departments (Environment, Transport and Industry) and London Transport.

The commitment to rail link, which will depend on the Government agreeing to fund the scheme, is seen as a prerequisite for creating confidence for going ahead with development of the Docklands.

Mr Dave Wetzel, chairman of the GLC's transport committee, said yesterday: "Just building the railway would attract more than 9,000 jobs to Tower Hamlets, one of the areas in London the hardest hit by unemployment."

Small business failures set out

By Our Industrial Editor

JUST MORE than 40 per cent of the 60 small businesses which were believed to have shut under the Government's small-companies, loan-guarantee scheme were new businesses, the Industry Department said yesterday.

The total number of failures, which is believed to have risen from 50 to 60 in the past fortnight, has not been confirmed officially.

The figures mean about 60 per cent of the failures were among existing companies given extra finance under the scheme.

Atlantic Conveyor

By Our Industrial Editor

Cunard has asked us to make clear that the Atlantic Conveyor, which was lost in the Falklands hostilities, was insured for £10.5m and not for £5.5m as reported in the Financial Times this week.

Steel castings closures scheme revived

By IAN RODGER

F. H. LLOYD, the steel and castings group, has made proposals aimed at reviving the Lazard Brothers plan for rationalising the steel castings industry.

The scheme, announced last November, was shelved in December because Lloyd, the largest company in the sector, with a 20 per cent market share, refused to join.

Since then, there have been substantial ownership and board changes at Lloyd and the new chairman, Mr Lewis Robertson, hopes the Lazard plan can be rescued.

from improved operating conditions would contribute to compensating them.

Mr Robertson said yesterday that he agreed with the previous board that the plan did not take account of the special circumstances of large companies that made all sizes of castings.

But the scheme would work if a minimum number of companies representing a minimum amount of tonnage took part, he said.

rather than to outsiders and importers.

The proposals were presented in Lazard about two weeks ago. Mr Robertson said he wanted to dispel the idea that Lloyd, whose castings business is in reasonable health, was not interested. "We have made a real effort to be positive," he said.

Lazard said yesterday that following discussions with the five largest companies in the general steel casting field, they would be circulating a new draft plan within a month. It would include a proposal for relating the closers' compensation to the transfer of tonnage to the remaining casters.

Gloomy prospect for Invergordon smelter

By IAN RODGER

THE SCOTTISH OFFICE is still holding discussions with a few companies aimed at reopening the Invergordon aluminium smelter.

But Mr George Younger, the Scottish Secretary, told a delegation from the Highlands yesterday that world aluminium markets were extremely depressed and he would not give aids on for a successful outcome.

Mr Younger assured the delegation that the Government was being very flexible on the vital question of the power contract.

and was prepared to offer a direct subsidy to ensure that the plant's power costs were interationally competitive.

The high cost of power was the main reason for British Aluminium's closure of the smelter in December with a loss of 890 jobs.

British Aluminium was among the 15 companies recently approached by the Scottish Office to discuss new terms. But last week the company announced it was not interested because, "On the basis of the

indications received, British Aluminium does not believe that it will be possible to negotiate terms which would enable the company to operate the smelter competitively or profitably."

British Aluminium also reminded the Government that its undertaking to maintain the plant in case another operator could be found expired by the end of June.

Mr Younger said yesterday he would be astonished if British Aluminium started stripping the assets while discussions were still going on. The best outcome for the company, he said, would be to find a buyer rather than realising scrap value.

He added that initial discussions had taken place with British Aluminium on maintaining the plant after this month. The company had said it was suffering substantial losses and needed the money—about £5m—which it could raise mainly from recovering the plant's aluminium busbars (primary power conductors).

Leading U.S. banker urges Reagan to spend more

By PAUL TAYLOR

THE Reagan Administration should undertake a "controlled expansion" of the U.S. economy, one of the country's leading bankers said in Scotland yesterday.

Mr Harry Taylor, president of Manufacturers Hanover Corporation, the parent company of New York's third largest bank, said such an expansion was "not only safe but necessary."

Mr Taylor was speaking at the 35th International Banking Summer School, organised by the Institute of Bankers. He said that although Federal deficits "rightly remain a concern, some aspects of government spending could be usefully increased to stimulate non-inflationary growth."

These areas included the renewal of the infrastructure such as trunk roads, harbours, railways, education and special depreciation allowances to encourage the introduction of modern plant.

Additional expenditure could be offset by greater scrutiny of defence spending, "without sacrificing the aim of President Reagan's defence policy."

"The argument that monetary policies cannot be relaxed even cautiously until there is greater assurance of fiscal restraint can be answered by contending that fiscal restraint becomes counterproductive when recession reduced government receipts by more than the increased government outlays it occasions," he said.

Canberra expected soon in wake of Alacrity

By ANDREW FISHER, SHIPPING CORRESPONDENT

THE CANBERRA, one of Britain's most prestigious cruise ships, will soon be on its way back from the South Atlantic to be transformed again into a luxury passenger vessel.

The Ministry of Defence has confirmed that the Canberra will soon be coming back from duty with the Falklands task force. But the liner is likely to return to Southampton in the middle of next month.

However P & O's cruise flagship will need several weeks of refitting and smartening-up before it can resume its customary role. It is likely to be the middle of September before it starts cruising again.

A hall of missile attacks and played an important role in rescuing men from the Atlantic Conveyor container ship, which was destroyed by an Exocet missile.

About 50 British merchant ships have been involved with the task force. The Government has paid considerably more than £50m in requisition and charter fees.

The Canberra could be back in the UK around the middle of July. But with the amount of repairs and other work to be done on its return, it is likely to be the middle of September before it starts cruising again.

Cunard's QE2, the first task force vessel to return, is still being revamped by Vosper Shiprepair in Southampton. She is due to start sailing again in the middle of August with a voyage across the Atlantic.

Chittagong raiders not pirates, judge rules

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT

NATIVES armed with knives, who hoarded and stole from a ship anchored off the Bangladeshi port of Chittagong, were not pirates, a Commercial Court judge ruled yesterday.

Force, or the threat of it, was an essential element of piracy, said Mr Justice Staughton. The raid on the Andros Lemnos in Chittagong Roads had been a "clandestine theft."

The raiders used force only to make their escape when discovered after completing the theft.

Athena Maritime Enterprises Corporation, the ship's owner, that the loss of \$5,754 (£3,380) worth of ropes and other equipment resulted from piracy or riot and was covered by insurance provided by the Hellenic Mutual War Risks Association (Bermuda).

The loss occurred when the vessel was anchored 2.8 miles offshore, in Bangladesh's territorial waters. The six or seven raiders were repelled by the captain and crew, armed with jacks, the ship's pistol and rockets.

The judge rejected the Association's argument that piracy could occur only outside territorial waters. It might be so under international law, he said, but different considerations applied in the context of

marine insurance.

Nor did he accept the suggestion that, if there had been piracy in this case, "every robber on board a houseboat in the Thames would be liable to prosecution in every country in the world."

Mr Staughton also rejected the owner's contention that piracy could be committed anywhere within the jurisdiction of the court. It is likely to be in places where great ships go, or "at a place where the tide flows and below all ridges."

He was completed that defeated Athens' claim.

The judge said his conclusion that it had not been piracy accorded with the commercial sense of the matter. The use of the word "piracy" in the Association's rules covered the loss caused to shipowners if their employees were overpowered by force, or terrified into submission.

It did not insure a loss when, for example, a night watchman was asleep and thieves stole clandestinely. "The very notion of piracy is inconsistent with clandestine theft."

Self-help boost for the young unemployed—by royal command

By ARTHUR SMITH, MIDLAND CORRESPONDENT

Prince Charles feels very strongly about unemployment and he decided last autumn to set things moving to make a more positive contribution," says Mr Richard Shaw, secretary of the Prince's Trust.

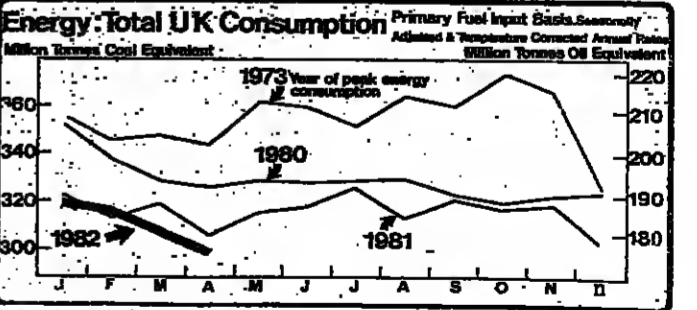
The charity was established in 1976 to make funds available to people under 25 for self-help schemes. Mr Shaw was seconded in April, 1980, from the National Westminster Bank.

Voluntary regional committees throughout the UK usually comprise social workers, the police, church and education leaders.

The biggest scheme initiated by the trust involves a partnership between private capital and the Manpower Services Commission (MSC).

The project will be funded by the Manpower Services Commission under its Community Enterprise Programme. Work will be provided for 43 Mr Jonathan Sleight, MSC's regional director, said the development marked "a major milestone in the city."

Steady decline continues in demand for energy



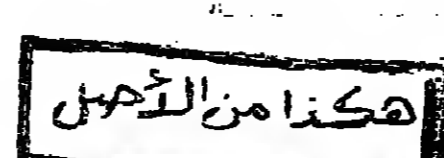
By OUR ENERGY EDITOR

ENERGY demand in the United Kingdom has fallen again as a result of conservation measures and the depressed economy.

Latest government figures show that total energy consumption during the February-April period fell to the equivalent of 85.2m tonnes of coal, some 1.5 per cent down on the corresponding three months of last year.

Demand for coal, oil and natural gas has declined steadily since 1979. The consumption level, measured on a seasonally-adjusted and temperature-corrected basis, fell by more than 13 per cent below the peak rate of demand nine years ago.

Despite the general fall in demand in the February-April quarter, consumption of oil products rose from 17.5m tonnes in the corresponding period last year to 17.8m tonnes. Most of the increase was due to increased deliveries of petrol (up 4 per cent) and aviation turbine fuel (up 5.4 per cent).



UK NEWS

Engineers expect apprentice intake to be record low

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

ENGINEERING INDUSTRY apprenticeships, which fell last autumn to the lowest level since records began, are expected to be even fewer this year.

The Engineering Industry Training Board's latest survey of intentions to recruit indicates that only 8,960 new apprentices will enter the industry this summer and autumn.

Last year 14,950 apprentices were recruited, including 4,000 who are being funded by the board with Manpower Services Commission funds, rather than by companies. This year only 2,000 extra trainees are likely to be supported in this way.

"Total recruitment is likely to be much below replacement level," says a training board report. "This is bound to cause trouble in the form of skill shortages in future years."

The report says that, while economic indicators suggest that the recession has turned the corner in engineering, there is no sign of any recovery in the industry's recruitment of apprentices.

In the best years of the 1960s and 1970s, engineering appren-

tice recruitment rose above the 25,000 level. The current problem of low recruitment is made worse by what the training board describes as an "unprecedentedly high level of redundancies" among apprentices.

Since September 1981, 1,294 craft and technician apprentices have been made redundant, although the board has managed to place most of them to alternative employment or training.

The sharp drop last year in the intake of engineering apprentices was matched in other industries. This is likely to be so this year.

In the construction industry there has been a 16 per cent drop in recruitment of apprentices, and other trainees engaged in off-site training, during the past year. Recruitment to the 1981-82 training year was 9,253, compared to 10,919 in 1980-81.

The Construction Industry Training Board says it is also having great difficulty in finding new employment for apprentices, who are being made redundant at the rate of 130 per month.

Robin Pauley examines the GLC's effort to use its Greater London Enterprise Board to effect radical change Regenerating London's industry through the grass roots

THE FULL extent to which the Greater London Council is planning to try to use its Greater London Enterprise Board as a mechanism for structural change, rather than as a traditional means to encourage small businesses to start and expand, has become clear in recent GLC documents.

The initial idea behind the Labour Party's plan to regenerate the economy of London and create new jobs involved investment in small businesses, workshops and co-operatives.

Mr Edward Cunningham, a director and deputy chief executive of the Scottish Development Agency, was appointed chairman and chief executive.

Mr Michael Ward, chairman of the GLC Industry and Employment Committee, who regarded Mr Cunningham as a prize catch, then stressed Mr Cunningham's experience in promotion of small companies and development of innovative approaches to investment. Last month Mr Cunningham said before he even started work.

His letter of resignation underlines the differences which have arisen between him and Mr Robin Murray, head of the GLC's economic policy group and a former fellow of the Institute of Development Studies at Sussex University.

Mr Cunningham's policy would have limited GLEB investment in any one enterprise to £200,000 at first and would have concentrated on smaller enterprises.

His resignation letter says: "The thrust behind the programme is to integrate GLEB's own activities (investment business advice and infrastructure) together with those of other organisations (including private sector sources of finance) in support of smaller enterprises and to support of stimulating economic activity in areas suffering from decline."

He also said the financial resources available to the GLEB were minute, compared to the overall requirements for finance of industry in London.

"Consequently, it makes sense to direct these resources where there is real need and where they can have an impact. At the larger end of the firm size spectrum, GLEB resources can only expect to have a minimal and isolated effect."

Mr Cunningham recounts details of a series of meetings with Mr Murray, who, Mr Cunningham says, stressed the "limited relevance" of the approach over smaller enterprises and the importance of priority to investment in large and medium-sized companies to bring about "structural change."

Apart from being contrary to his own programme, Mr Cunningham said that approach could not achieve its objectives because medium-sized and large companies would not see the GLEB as a source of funds preferable to their present financial institutions.

Mr Cunningham, in his letter, then withdraws acceptance of the job on the grounds

that the GLC committee had decided to endorse Mr Murray's approach.

Since then Mr Murray has been promoted to be a director of the GLEB. Mr Alan McGarvey—an official of the former National Enterprise Board and Labour member of Wandsworth Borough Council in London—has been appointed in place of the capital's manufacturing economy from almost total annihilation," he says. Another document identifies engineering, clothing and furniture as the likely sectors.

Mr Ward then swings the approach against the concept of the old National Enterprise Board, which was watered down by the 1975 Industry Act, and

between GLEB, the enterprise, and the unions concerned, covering in particular future patterns of employment and investment."

GLEB policy will also be to encourage working people to extend their control as producers and consumers through the development of new forms of social ownership.

"It is important to enlarge the control of workers over their work and the responsiveness of firms to consumers. That is why we should encourage the development of more democratic forms of production such as co-operatives and municipal enterprises," Mr Ward says.

This all reflects strongly the ideas for which Mr Murray became well known in the 1970s. They are deeply rooted in support for workers' power. The Lucas workers' initiative in the design and manufacture of alternative products is regarded as a key step forward. Its prime mover, Mr Michael Cooley, was appointed this year to the GLC economic policy group.

The group is also heavily influenced, it is clear, in all its thinking by the "failure" of the National Enterprise Board and of attempts to plan from the top down, rather than up from the grass roots. This leads to support for extensive use of public money on social enterprise, rather than within the traditional economic wheel.

The level of grant to one enterprise will be limited to £500,000, unless the GLC Industry and Employment Committee gives special permission. The limit for investment in any one enterprise will normally be £1m.

Given a budgetary limit of £25m in the first year, a prime commitment to achieve structural change in the industrial economy of London through involvement with large enterprises, and a heavy bias towards social need in decisions on employment, the GLEB will find its target of 10,000 new jobs by 1985 difficult to accomplish.

The papers show clearly, however, that the appointments of Mr Cunningham and Mr Murray were incompatible. They were both chosen towards the end of last year but once Mr Murray took up his GLC post, there was little possibility of a rapprochement with Mr Cunningham's traditional views of economic regeneration through concentration on small businesses.

The response of large companies, the private sector and the financial institutions to the radical approach remains to be seen. Mr Murray thinks they will respond and Mr Ward hopes they will.

Mr Cunningham, on the other hand, warned: "If GLEB announces a programme with a stated concentration on this size of group (medium to large companies), this objective will be widely seen as unachievable and consequently GLEB's credibility will be questioned from the outset."

It is important to enlarge the control of workers over their work and the responsiveness of firms to consumers.

Michael Ward

- concentration on property infrastructure;
 - direct investment in enterprise should be a minimal and peripheral activity;
 - only small enterprises should be helped;
 - promotion, advertising and incentives are a main component of policy.
- This is not enough, Mr Ward says. "London's industrial decline is so serious that only a large-scale investment programme, aimed at key sectors of London's industry, will rescue

Big payment for Mersey Docks stockholders

Financial Times Reporter

THE SALE of the Merseyside Development Corporation and others of surplus land owned by the Mersey Docks and Harbour Company should enable the payment of at least 12p in the pound next year to the stockholders of the former dock board, which suffered a financial collapse 10 years ago.

The announcement by the chairman, Sir John Page, was the one bright item in his statement to the annual general meeting in Liverpool yesterday of the reconstituted company, which lost £7.5m last year.

It will be the largest payment so far to the former stockholders, who have received 8p in the £ with a further 2p due this year. The largest payment so far was 3p in 1978.

The meeting, attended by about 100 shareholders, was one of the shortest on record. It lasted less than 20 minutes, with only one question from the floor.

Sir John reported that, so far this year, the port's trade had shown little improvement over that of last year. He referred to the loss of some South American trade following the conflict in the South Atlantic, and also to import controls imposed by Nigeria.

He went on: "We cannot continue making losses, as the company would not have the funds necessary for it to carry on in business or for investment in the future of the port. Every effort therefore is being made to become viable next year."

The chairman made an updated statement on the negotiations to settle the amounts to be paid to the company for the land.

"Taking all the lands vested in the development corporation last July, the total sum the company expects finally to receive lies between some £3.5m and £7m."

He added: "It is not possible to predict when the whole amount will be paid."

Fire damage costs fall by £3.7m

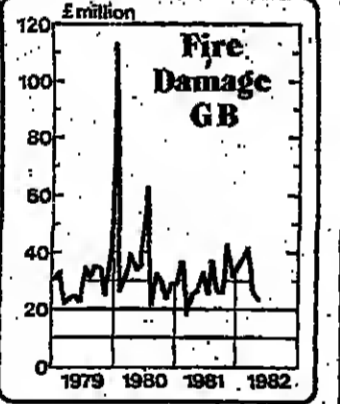
By Our Industrial Correspondent

THE ESTIMATED cost of fire damage in Britain last month was £22.7m, a £3.7m drop on the May 1981 figure of £26.4m.

During the month there were three fires causing damage of more than £1m each and a further 10 costing at least £250,000 each, says the British Insurance Association.

Another 55 fires caused damage of more than £50,000 and 21 of these were in public places such as cinemas, schools shops, social clubs and theatres.

The association's figures cover both insured and uninsured damage, but do not take account of other costs like lost production or orders.



Printing groups agree to merge

By Our Industrial Correspondent

AGREEMENT has been reached on an amalgamation between the British Printing Industries Federation (BPIF) and the British Carton Association (BCA), subject to a vote of the BCA membership. If the proposal is approved the trade association activities of BCA will be carried out through a special section within the printing federation.

U.S. credit card group opens London branch

BY ALAN FRIEDMAN

MASTERCARD, the U.S.-based international credit card and travellers cheque association, is opening its first London branch office. Mr David McWilliam, an assistant general manager in Midland Bank International's treasury division, has been chosen to head the office and will be responsible for all operations outside the U.S. and Canada.

Mr McWilliam is a former chief executive of Euro Travellers Cheque International (ETCI), the ill-fated attempt to establish a Europe-wide travellers cheque bank consortium.

The venture failed after West German savings banks refused

to participate in a scheme to purchase the Thomas Cook travellers cheque business from Midland Bank. Mr McWilliam returned last November to Midland after a 14-month secondment at ETCI.

In London, Mr Russell Hogg, president of MasterCard, yesterday said Mr McWilliam would become a senior vice-president of the organisation, which operates through partnership agreements around the world. In the UK the MasterCard partner is the Access credit card system; on the Continent it is linked to Eurocard.

Mr McWilliam will be MasterCard's global strategic planning representative to Europe, the Middle East, the Far East and Latin America, and will take part in global strategic planning. "He will be the man who co-ordinates strategies with major partners around the world," said Mr Hogg.

The decision to open a London office was part of a major MasterCard reorganisation stemming from Mr Hogg's decision in 1980 to replace a number of top-level MasterCard executives. The international position had been left vacant for 18 months.

Mr Hogg said he was not emulating the structure of either Visa or American Express, both competitors with London bases.

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UK NEWS — PARLIAMENT and POLITICS

Falklands defence 'will be responsibility of Britain'

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THERE IS no chance of establishing a multinational force within the next few months to safeguard the security of the Falklands, Mrs Thatcher said in the Commons yesterday.



Mrs Thatcher: noisy clashes over letter on deterrence

Britain would have to undertake the defence of the islands herself, for some time ahead she told MPs when she reported on her speech to the disarmament session at the United Nations and her meeting with President Reagan.

She assured her back benchers that she had made the time and again to the U.S. Government and others that there was no question of sovereignty being negotiated. The islands were British sovereign territory with people of British stock. The sovereignty could not be negotiated by those people.

The Prime Minister said she had not talked very much with President Reagan about the possibility of a multinational force for the Falklands. I don't think there is any possibility of getting one, at any rate for some time, she added.

Independence sought for Lebanon

BY OUR PARLIAMENTARY CORRESPONDENT

THE NEED for a fully independent Lebanon under the control of a strong government of its own was emphasised by Mrs Thatcher yesterday when she reported to the Commons on her American trip.

Mr Michael Foot, the Labour leader, described the situation in Lebanon as "extremely critical" and wanted to know what steps the Prime Minister had agreed with President Reagan to re-establish the rights of the Lebanese state.

Mrs Thatcher said the U.S. was the only country that could bring substantial influence to bear on Israel.

In her statement, the Prime Minister welcomed President Reagan's proposals for substantial cuts in strategic nuclear weapons and for eliminating a whole class of intermediate range weapons.

Secondhand Public sector to retain access to half North Sea oil output

BY PETER RIDDELL, POLITICAL EDITOR

PLANS TO tighten the tax laws covering so-called secondhand bonds, were announced by the Government yesterday.

Mr Nicholas Ridley, Financial Secretary to the Treasury, told the Commons in a written reply to a question about the effect of existing tax provisions to avoid income tax payments on the profits of certain life policies and life annuity contracts.

He said there had been a serious and, in recent weeks, growing exploitation of the law by means of the device known as secondhand bonds under which individuals have been purchasing policies and contracts from intermediaries thereby avoiding income tax on any ultimate profits on the investment.

Mr Foot intervened to say that the Prime Minister did not seem to understand her responsibility in the matter. He asked for her comments on the letter she had written in February to Mrs Madege Nichols telling her that the number of marines on the islands was sufficient.

Mr Ridley said the Government would introduce legislation in next year's Finance Bill amending sections 384 (4) and 385 (2) of the Taxes Act with effect from midnight on June 25, 1982.

An assignment thereafter will no longer remove any subsequent profit arising from the charge to income tax, Mr Ridley said.

He argued that there should be no loss of control over any barrel of oil. He asked a series of questions about the different aspects relating to the first to fourth round of licences, the fifth round and the sixth round.

Usher Bill progress

The Northern Ireland Bill which will give the province its own elected assembly and a "rolling devolution" completed its Committee Stage in the Commons early yesterday.

DIFFICULTIES encountered by the Government in framing acceptable methods of increasing the amount of tax paid by the banks were acknowledged by Mr Jock Bruce-Gardyne, Economic Secretary to the Treasury, last night.

He stressed that leasing—a device increasingly used by the banks to reduce their tax liability—directly benefited many sectors of industry and commerce, and reduced the cost of borrowing money for investment.

MP taken ill

Mr John Home Robertson (Lab Berwick and East Lothian), was taken to hospital at Midlothian, near Glasgow, yesterday, complaining of abdominal pain.

He refused to resign when current consultations intended to achieve a bigger contribution to the exchequer from the banks—an intention announced by the Chancellor in his Budget speech—were likely to be concluded.

Mr Tim Eggar (Con Enfield North) who at an earlier stage told the committee that he was employed part-time by a bank which was occasionally involved in leasing operations, contended that the Government would be fully justified in imposing additional taxation on the banks. He claimed that the

Papal policing

The Pope's stay in London cost over £290,000 in extra police, Mr Patrick Mayhew, Home Office Minister reported.

He stressed that leasing—a device increasingly used by the banks to reduce their tax liability—directly benefited many sectors of industry and commerce, and reduced the cost of borrowing money for investment.

Mr Geoffrey Pinsberg, Health Under-Secretary, told MPs on the Commons Standing Committee on the Bill that the Government supported the Royal College of Nurses, which totally opposed such a conscience clause because it would mean nurses were not properly trained.

SDP's Gower choice

MR GWYNORO JONES, a former Labour MP, is to fight the forthcoming Gower by-election on behalf of the Social Democratic Party.

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Militant brush-off for a reporter

THE LIVERPOOL headquarters of the Militant Tendency is a shabby off-white house in Lower Breck Road, Tuebrook, Outside, at 9.25 am yesterday, Militant's four prospective Labour Party parliamentary constituencies were posing for the cameras in the grey morning light.

One of them, Mr Tony Mulhearn, president of Liverpool Labour Party, and prospective candidate for Toxteth, winked in recognition as I mounted the steps to the front door at attend Militant's Press conference.

Mr Straw's attempts to introduce a new clause designed to reduce the burdens which the tax had imposed on the smaller banks was rejected by five votes, (13-8).

Ian Hamilton Fazey, a freelance journalist, describes an encounter in Liverpool with the Labour Party's controversial Militant Tendency.

but he's in the IOJ. Mr Harrison's face hardened. "We have an attitude," he declared. "We only recognise the NUJ."

Mr Harrison ducked the question. He was in the NUJ as a writer on Militant and would have no truck with me because the IOJ was not affiliated to the TUC. I pointed out that Mr Mulhearn's union, the National Graphical Association, was not in the TUC for some years during the 1970s, but its members had never been prevented from working because of it.

He brushed this aside. The IOJ was a "scab" union and I could not attend the Press conference. The other parliamentary candidates were now queuing on the steps. Mr Harrison led them inside, brooking no further argument.

Tory doubts on taxing banks

BY IVOR OWEN

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Conscience plea for nurses

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Bigger role for accountants

THE ROLE of accountants in the Civil Service is to be boosted, the Government announced yesterday.

He stressed that leasing—a device increasingly used by the banks to reduce their tax liability—directly benefited many sectors of industry and commerce, and reduced the cost of borrowing money for investment.

Next week in parliament

Monday: Debate on Immigration Regulations; Town and Country Planning (Vauxhall Cross Special Development Order).

He stressed that leasing—a device increasingly used by the banks to reduce their tax liability—directly benefited many sectors of industry and commerce, and reduced the cost of borrowing money for investment.

Elinor Goodman examines Opposition proposals that will form the basis of its manifesto at the next general election

Labour Party will offer voters total reversal of present economic policies

LABOUR yesterday published its plan for economic revival in the second part of the 130,000-word compendium of policies and aspirations from which the next General Election manifesto will be drawn.

In the balance of power and wealth in favour of working people and their families. Labour, it states, stands for "the social control of the economy," full employment, and the "effective use of the nation's resources."

Labour's interest rate policy would be geared towards "stimulating productive investment while maintaining the impact that interest rates in conjunction with anticipated inflation rate, can have on the exchange rate."

It would be the control of international capital movements. For this reason, the document says, "stimulating productive investment while maintaining the impact that interest rates in conjunction with anticipated inflation rate, can have on the exchange rate."

The document then gets to the idea of a national economic assessment which has been agreed between the TUC and the Labour Party. This assessment would, it says, cover the "prospects for the growth of the economy, involving such key issues as the use of resources between personal consumption, public and private investment, public services and the balance of trade."

Statutory powers would have to be introduced to support the new planning system in its dealings with companies. Other features of this new planning system would include a new Department of Economic and Industrial Planning, a strong Cabinet committee for economic planning and an independent National Planning Council.

Wage restraint cannot be maintained for any length of time without putting intolerable strains on industrial relations threatening to perpetuate anomalies and injustices.

Measures, the document says, would be introduced to end the various forms of indirect Government assistance for public schools, and there would also be introduced in Labour's second year measures to ensure that in the longer term the Government prevented private schools from charging fees for new admissions.

Underpinning it all, as at present envisaged, will be what is called a "national economic assessment," but no formal income policy. The document published yesterday restates Labour's opposition to "any policy of wage restraint."

The document sets out Labour's plan for jobs, aimed at reducing unemployment to below 1m within five years of taking office. This, it says, will be achieved by:

Turning to trade policies, it says that Labour will "set import restrictions ceilings on an industry-by-industry basis across a broad range of sectors." The aim would be to:

The document acknowledges that the policies the main political parties have offered for dealing with inflation have played a central role at the past four General Elections. Labour, it says, totally rejects the use of higher unemployment as a weapon against inflation, and believes that the control of inflation "must be placed firmly in the context of an economic strategy to restore and maintain full employment."

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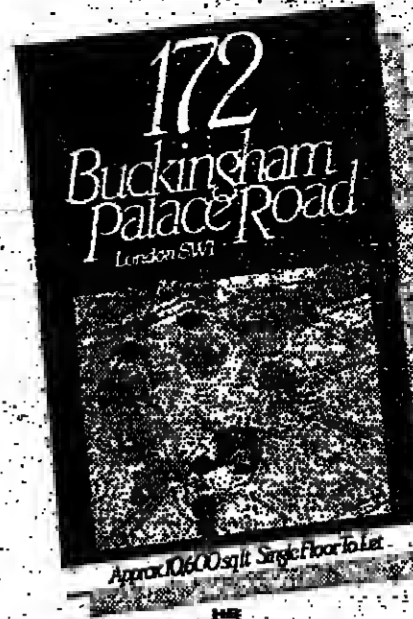
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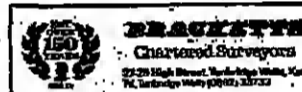
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FT COMMERCIAL LAW REPORTS

Clarity necessary in arbitrators' reasoning

EUROPEAN GRAIN AND SHIPPING LTD v CREMER

Queen's Bench Division (Commercial Court): Mr Justice Bingham: June 22 1982

WHERE AN arbitration award contains a clear and unambiguous finding as to liability, the court may nevertheless remit it to the arbitrators for clarification if the basis of the decision is impossible to find.

His Lordship said that on April 19 1973 the sellers agreed to sell 1,000 metric tons of soyabean meal to the buyer.

Before any appropriation or tender had been made in respect of the June shipment, the U.S. Government on June 27, temporarily prohibited exports of soyabean meal, save that which was already on lighter for export, or for which loading had already begun.

The arbitrators agreed that the sellers were in default and awarded damages against them.

The GAFTA Board of Appeal was of the same opinion. The question in the present appeal was whether the sellers were liable.

His Lordship was not sure that he correctly understood the basis on which the Board had decided the matter. Three possible grounds of decision might be discerned in its award.

On July 20 the sellers informed the buyer that they had appropriated goods tendered by the pre-sellers, shipped on the Kyravalia.

The arbitrators agreed that the sellers were in default and awarded damages against them.

It would still be necessary, however, to consider the sellers' defence under clause 21. That led straight back to the significance and identification of the relevant shipment.

It might be that the Board decided the case on none of those grounds, or on a combination of grounds.

It was nevertheless important to be clear what the finding was that the court should not go behind. There was doubt, and it would be wrong to guess.

How then was one to treat the Board's opinion that it was immaterial whether or not the "relevant shipment" could be identified, or its finding that the "relevant shipment" was in fact prevented from fulfilling its contract?

RACING

BY DOMINIC WIGAN

FEW TRAINERS can have been in the enviable position in which John Dunlop finds himself today as he looks forward to the outcome of events at Doncaster and Lingfield.

Man of Spirit, She's Incredible and Aragon are due to run within 90 minutes of each other in Doncaster's opening three races, while Ariadne and Rutland bid to add to previous success at Lingfield.

Although She's Incredible, among the runners for the Stockj, Guaranteed Sweep Stakes, only managed to scramble home from the bitterly disappointing Quest at Doncaster and Lingfield.

Man of Spirit, She's Incredible, Aragon, Ariadne and Rutland - chasing either doubles or trebles during the afternoon.

Sure to be well-served by the Doncaster course, She's Incredible, a one-time Guineas prospect according to at least one astute judge, can complete the double by out-classing Go Sandcliffe.

CONCASTER

2.15-Man of Spirit 2.45-She's Incredible*** 3.15-Aragoo

LINGFIELD

3.30-Ariadne** 4.0-Copper Beethes 5.00-Rutland

NEWCASTLE

7.35-On Return 8.05-King's Forest*

ARAGON

For the sellers: Mark Hamelock-Allen (Middleton, Potts and Co.). For the buyer: Timothy Young (Richards, Butler and Co.).

BY RACHEL DAVIES

Barrister

TELEVISION

Tonight's Choice

All our favourites on TTV tonight in which the cavellary, billed "Best of British" series of repeats follows Please Sir!

BBC-2 is really the only channel worth bothering about tonight with the film Mary Queen of Scots, which sets Glenda Jackson as Queen Elizabeth (fresh from her television success in this 1971 production) against Vanessa Redgrave.

There is good solid fare on tonight's radio. Includes should be a verbal punch-up on Any Questions? which includes Neil Kinnock and Peregrine Worsthorne, and if you are irritated with the party lines being propounded you can switch over to Radio 3 for a Kingsley Amis short story. It is too late to recommend The Romance of The Rose, episode nine of ten on Radio 3, but a little courtly epic goes a long way. I hope everyone listens to the dulcet-voiced Margaret Howard's Pick Of The Week. If you miss her at 7.20 on Radio 4 catch her tomorrow morning.

BBC 2

6.40-7.55 am Open University. 10.30 Play School. 10.55-1.05 pm Cricket: India Test: England v. Second Test: England v. Second Test: England v. Second Test.

BBC 1

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BBC 1

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LONDON

9.35 am Schools Programmes

11.52 The Bobbies. 12.00 Wincey's Pets. 12.10 pm One Up. 1.00 pm The Saturday Club. 1.10 pm The Saturday Club.

7.00 World Cup '82 with Brian Moore and Brian Clough. 7.30 Winner Takes All with Jimmy Tarbuck.

8.00 Best of British: Please Sir! starring John Alderton, Deryck Guyler, Noel Howlett and Joan Sander-

BBC 2

6.40-7.55 am Open University. 10.30 Play School. 10.55-1.05 pm Cricket: India Test: England v. Second Test: England v. Second Test: England v. Second Test.

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On Tuesday the Managing Director of Digital Equipment Co. Limited, Darryl T. Barbé reviewed the company's continuing impressive growth in the 1981 financial year.

Last year Digital's turnover in the UK rose by 27% to £142 million compared to £112 million in the previous year.

Mr. Barbé said the continuing recognition of Digital as a stable yet innovative supplier in Britain depended as much on staff commitment as on building advanced and proven computers.

Today, in the final section of a four part review, we look at the way Digital bridges the gap between generations of computers.

When extending our established computer families to offer greater performance, we chose to follow architectures that assure software compatibility yet take advantage of only the latest well proven technologies.

British Aerospace, for instance, uses a large number of computers from Digital's wide product range in various stages of design, manufacture and testing of advanced aircraft including the Red Arrows Hawk jets pictured here.

British Aerospace has powerful VAX systems for computer-aided design projects, midrange PDP-11s for flight simulation and uses a mainframe DECsystem-10 for aerodynamic design work. Other uses include studying aerodynamic properties and production testing of components during manufacture.

In many cases, older machines are still working alongside the more advanced systems. In one design project, for example, a PDP-11/20 from 1972 is linked to the latest in the line, a PDP-11/44.

In March 1981 Digital introduced in the UK a new member of the 16-bit family, the PDP-11/24. New packaging developments allowed us to put this entire minicomputer on to one single board. It runs the same operating system and is fully compatible with



Compatibility of Digital's products for the past

all earlier PDP-11 systems which now have 240,000 users worldwide.

It also offers compatibility with the 32-bit VAX family whose second member, the VAX-11/750 was introduced in October 1980.



The VAX-11/750 features 'gate array' technology for the first time in a general purpose computer system to achieve higher packaging density and lower cost of manufacturing. The in-house production of the gate array chips has become possible through extensive investment in semiconductor plant at Hudson, Massachusetts.

Winchester technology also made its debut this year in our 124-megabyte RM80 high density disk. Winchester technology uses sealed memory storage assembly to avoid dust contamination.

Compatibility with the rest of our minicomputer range is one of the reasons for the LSI-11 micro-

computer family's success. The other is that prices are continually forced downwards by the advance of technology.

Our 16-bit microcomputer boards cost less than our competitor's 8-bit products, yet offer greater performance. The latest development in this line is the SB-11, a powerful control computer introduced this year.

Graphics terminals from Digital have been on the market place for a long time. The newly announced GIGI (General Imaging Generator and Interpreter) features latest developments in colour graphics. It displays charts, graphs and other visual aids.

Bridging the generation gap.

Digital has always provided a bridge between different computer families and different computer generations through a policy of software migration and intercomputer communication.

Software migration allows users to take applications developed on one system and run them on other Digital systems.

In many cases this obviates the need for rewriting application programs every time hardware or software is upgraded, thereby protecting the customers' basic software investment.

Many of the currently available application packages were written on early PDP-11 models yet are today valid over the entire product range.

This advantage has enabled us to announce a growing number of joint marketing agreements particularly in the engineering field, such as the Kongsberg CDM 300 system for computer-aided

design, and manufacturing, and the Genesys library of applications software.

During the financial year 1981, Digital produced several hundred software enhancements, covering all our operating systems, aimed at allowing customers easy migration.

Our long standing commitment to computer-to-computer communications was reinforced with the introduction of Packetnet (links to public packet switching networks) and the publication of the Ethernet specifications for local area networks.

Communications protocols available from Digital now include DECnet for communication between Digital computers, Internet for communication with computers of other manufacturers, and Packetnet for communication over public packet-switched networks in certain countries.

Our four part review.

On Wednesday we saw how Digital is investing for the future in Britain with manufacturing plant, new headquarters at Reading and an expanding network of regional offices.

Digital is constantly extending its customer support staff and facilities. On Thursday we saw how Digital sets the industry standard in customer service.

Please contact your local Digital sales office if you would like a copy of the Operations Review or a reprint of this four part series.



Our grateful thanks to British Aerospace for their co-operation.
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EDITED BY ALAN CANE



TECHNOLOGY

Beating the home computer 'weak link'

A reduction in the price of floppy disk drives is a major goal for U.S. and Japanese manufacturers. Until that is achieved the disk drive will not become part of the home computer system. LOUISE KEHOE in Silicon Valley explains.

PERSONAL computer prices seem to drop almost daily. The cheapest machines now sell in the U.S. for under U.S.\$200. But peripherals—the extras that plug into the computer to turn it into a useful tool—are still expensive.

Only the hobbyist can be satisfied with a cheap cassette tape recorder for holding computer programs and data, but even the most inexpensive floppy disk drives sell for over U.S.\$500.

Reducing the price of floppy disk drives is a major goal for manufacturers in the U.S. and Japan. Until prices come down, the disk drive will not become a standard part of the "home computer" system, they believe.

At the recent introduction of its new spectrum personal computer, Sinclair promised a \$100 floppy disk drive by the end of this year. The company has a unique design that it intends to manufacture. Sinclair might well become the first, but it will certainly not be the only personal computer manufacturer to offer a very inexpensive com-

puter disk storage system in the next few months. Sinclair's drive, although of a similar size to the "shirt-pocket" floppies to be offered by U.S. and Japanese companies will be a non-standard system, requiring special disks. "We have our own ideas about what is needed," said Mr. Clive Sinclair. "Our drive will be sold in very high volumes by Sinclair, Timex and ICL."

Mr Sinclair's views contrast with those of U.S. personal computer and disk drive manufacturers who believe that it is essential for an industry standard to be formulated before a mass market for the tiny disk drives emerges.

In the U.S. and Japan, several disk drive manufacturers are also planning to introduce smaller, more rugged and very low cost disk drives for use with microcomputers. In doing so they aim to repair the "weak link" in low cost personal computers, and to expand the personal computer market by making fully equipped computers truly portable.

The new generation of floppy disk drives will be even smaller than the popular 5.25 inch drives used in most personal computer systems. Micro-floppies will measure 3.4 inches across. They will also be significantly cheaper. While the least expensive disk drives still sell for about \$500, the new generation will carry retail prices of between \$100 and \$300.

In spite of having a reduced recording media area, the new micro-floppies will be able to hold as much as, or even more, data than larger size disks. This is achieved by increasing the density of recording tracks on the disks and also by recording more bits of data per inch of track. A trade-off between price and data capacity must be made. A higher recording density requires more precisely machined read/write heads, and more sophisticated servo-mechanisms to control head positioning, which add to the cost of the disk drive.

Innovations in the design of the casing of the floppy disks that the drives "play" will make the new generation disks much more rugged. 3.25 inch floppies have a flexible outer casing that protects the storage media from dirt. But even with careful handling, they can easily be damaged. Excessive bending, or even fingerprints on the wrong part of the disk can destroy the data stored on its magnetic surface.

It is inadvisable, for example, to write on the label of a floppy disk—the pressure of a pen can dent the disk surface. Storing disks in a tray since they must be protected from temperature changes. And sending disks through the mail is a real problem. All this will be overcome by a cartridge-style package that is being widely adopted for the new micro-floppies. A hard plastic shell protects the disk and makes it easy to handle, store or carry around. A window shutter automatically opens and closes when the disk is inserted or pulled out of the drive—exposing or covering the area of contact between the head, or stylus, and the disk itself. The "shirt-pocket" disk, as it is being called, will be as easy to use as a cartridge photographic film, the manufacturers promise.

Severe limits. Just as cartridge films produced a boom in consumer camera sales, so the personal computer manufacturers believe that the rugged micro-floppies will encourage consumer sales of computers. Most "home computers" sold in the U.S. do not have disk drives, but instead use programs held on plug-in cartridge ROMs (read only memories). While these are fine for games, they do not allow the user to record his own data which severely limits the usefulness of the computer.

Reducing the size of the disk drive will also make them portable. A pair of the new drives—the usual configuration for low cost desk top computers—could be fitted underneath the keyboard of a portable computer. Unlike the bubble memory devices used in some of the latest portable machines, the disk drives are lightweight and inexpensive.

Several major Japanese disc drive manufacturers have already ready but the new micro-floppies into production, but U.S. companies are holding back. The problem is that so far, there is no agreement on a standard size for the new disks. Some manufacturers, notably Sony, favor a 3.5 inch diameter, others, including Hitachi and Matsushita, have 3 inch diameter designs. U.S. companies are making prototypes in both sizes, but trying to organise an industry standard before they bring products to market.



Mr Clive Sinclair: "We have our own ideas about what is needed," but his views contrast with those of U.S. personal computer and disk drive manufacturers.

Scrubbers over size standards are nothing new in the disk drive business, but this time the arguments are particularly urgent. As many as 5m of the compact drives will be shipped per annum by 1985 making it the biggest floppy disk drive market to date. A standard is urgently needed to allow this potentially booming market to grow to its fullest extent, say the U.S. manufacturers. To organise the effort to set down a standard, Shugart Associates and Tabor Corporation (drive manufacturers) have joined forces with Dyan and Verbatim Corpora-

ing. Hitachi executives shrug off any suggestion of standards discussions saying simply that their existing 3 inch design will not be changed. Sony appears equally confident about its 3.5 inch drive. Last month the company signed a contract to supply \$30m worth of the new drives to Hewlett Packard over a period of years.

With the Japanese fighting amongst themselves over what size the "micro-floppy" should be, it is difficult for the American manufacturers to make a decision. More important than the actual size is that there be a standard. "We don't really care which size they choose," comments the OEM purchasing manager of a major U.S. personal computer manufacturer.

The major personal computer makers are also interested in seeing the new cassette style packaging of disks applied to the standard 5.25 inch size, producing a rugged disk that could play off new versions of existing drives.

The size of the new generation floppy does however have great significance for a growing number of companies that are developing new tiny Winchester disk drives. These companies want to make their new hard disk systems fit the same form factor as the micro-floppies.

Milton Keynes offers itself as a test-bed for the 'wired city' of the future

BRITISH TELECOM staked a claim this week in its campaign to play a leading role in Government plans for the re-casting of Britain. With the blessing of Mr Kenneth Baker, the Industry Minister for Information Technology, it inaugurated the UK's first practical trial of a broadband local cable network built entirely of optical fibre.

The two-year trial is taking place in Milton Keynes, Buckinghamshire New town which is seeking to put itself on the map as a test-bed for information technology. BT says that it expects the experiment to provide a forerunner of the "wired city" of the future.

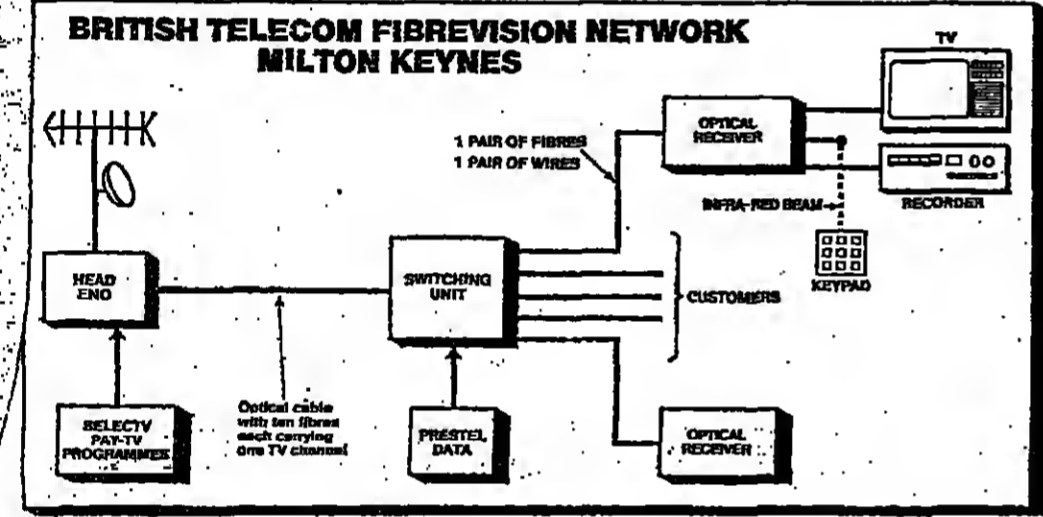
That is probably optimistic. The trial involves only 18 households, and though the Fibrevision system is technically equipped to carry a wide range of futuristic services like electronic banking, home shopping and security systems, there are no plans to introduce these during the lifetime of the experiment.

Instead, the system will distribute FM radio and six television channels already available on the coaxial cable-TV network which BT operates in Milton Keynes. Five of the channels are normal BBC and ITV broadcasts, and the sixth a pilot Pay-TV programme which was launched last year.

Households taking part in the trial will also have access to Prestel, BT's viewdata information service, without having to pay the usual local telephone charges.

BT has achieved this simplicity by building most of the necessary electronic "intelligence" into the network. Microprocessors located in a central switching point effect channel changes, decode Prestel signals, prevent non-subscribers from tuning in to Pay-TV programmes and collect billing data.

far more versatile than existing cable-TV networks. While most of the latter are built on a tree-and-branched pattern which can carry signals only in one direction, Fibrevision is designed in the shape of a star, clustered around a central switching point.



But if the system bears a topographical resemblance to Milton Keynes itself—lots of broad highways carrying precious little traffic—it also provides some interesting pointers towards the direction in which BT believes local cable networks should develop.

BT has designed the system so that ordinary television sets can be attached to it. The only special equipment needed is a signal converter unit installed in each home, and a remote control keypad which is used to transmit commands through an infra-red sensor.

BT says that it cost £1,800 to cable each home—a figure that would clearly be uneconomic for a commercial system. But costs would be likely to fall substantially.

What do the trial users in Milton Keynes think of it all? Mrs Philippa Heseltine, a housewife living in Sheekleton Place, thinks that the most noticeable benefit of Fibrevision is the improvement in picture quality. She rarely uses Prestel—"We don't need the information much at home"—but wishes there were more afternoon films shown on cable-TV.

She is not too keen on the idea of services like electronic banking and shopping, even if they were available. She fears that their houses isolate people in their homes by reducing the need for normal social encounters. Even in Milton Keynes, it seems, public acceptance of the "wired society" is still some way off.

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The Data Processing I.T. Circle will provide information on a wide range of this year's key issues. Topics to be addressed in 1982/83 are: * User Controlled Processing * COBOL Portability * Programmer Workbenches * I/O Design for Interactive Systems * Testing Techniques for Applications * Quality Assurance.

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Extracts from the review by the Chairman Mr. H. F. Oppenheimer

Financial and operating results

Throughout the 1981/1982 financial year the price of gold declined more or less continuously and thus the company was unable to maintain the spectacular earnings growth that it achieved in its first three years of operation. Nevertheless, turnover of R762 million from gold sales and R27.9 million from sales of uranium sulphuric acid resulted in the company's revenue exceeding R100 million for the second successive year.

Operating profit declined to R66.7 million (1981: R93.0 million) and sundry income increased to R2.6 million (R0.9 million), giving pre-tax profits of R69.3 million (R93.9 million). Whereas no tax was payable in previous years, a tax charge of R67 million was incurred this year, leaving after taxation of R2.3 million (R26.9 million). After the effect of the Rand against the dollar as the price fell, in Rand terms, from R448 an ounce to R390s decrease of 13 per cent.

In early 1982 factors which might have led to a higher gold price such as a weaker dollar and/or interest rates failed to attract the cautious investor, who continued to take advantage of brief recoveries by selling and to wait for the market to bottom out. The price reached a low point of \$312 on March 2. After that date, a limited supply of bullion and strong demand from hoarders resulted in a higher price which was underpinned by renewed tensions in the Middle East and over the Falkland Islands.

I believe the outlook for gold is positive in the long term, although recovery will probably be slow. In the short term much will depend on prevailing interest rates and the state of Western economies as improved economic conditions would strengthen jewellery demand and also encourage greater demand for gold in other industrial sectors. On the other hand there was a move to reflationary economic policies in the West, accompanied by lower interest rates and renewed fears of inflation, the current bearish attitude towards investment in gold would probably turn.

Uranium

Spot prices for uranium continued to decline during 1981, although at a slower rate than in the previous year, largely because of a slowdown in inventory liquidation by consumers. Contractual prices have also come under pressure and this, in addition to the growing tendency of purchasers to negotiate delivery deferrals to accommodate delays in their nuclear programmes, makes it increasingly difficult for primary producers to continue operation. Despite the vital role of nuclear energy there seems to be little prospect for any material improvement in market conditions in the short to medium term.

Sulphuric acid

South African producers utilising the sulphur burning process were affected by the cost of sulphur, which remained high in 1981 despite the world economic slowdown, and also by the depreciation of the Rand against the US dollar. As most acid consumed locally is produced from sulphur, acid prices are expected to remain high during 1982 despite the downturn in demand. Ergo should not be affected by this decline, as it has contractual commitments covering its planned production for the next few years, but it too suffered production cost increases and negotiations with Ergo's customers to review contractual prices were only partly successful.

Industrial relations

The company's joint consultative council continued to meet at regular intervals and satisfactory industrial relations were maintained during the year. The artisan training scheme introduced by the company last year is expanding and almost half of the 27 apprentices are from amongst our black employees. An annual industrial relations and employment practices audit which determines the extent to which the company achieved targets it set for itself was introduced and the directors' report summarises the progress made.

New developments

It was stated earlier that Springs Nos 4, 5 and 6 dams would replace Springs No. 3 dam. During the year, the necessary monitoring equipment and pipelines were installed and operations started on the first two dams. The clearing of the remnants of Springs Nos 2 and 3 dams is in progress. A satellite pumping station is under construction at the New State Areas dam and it is planned that this dam and the Springs No. 1 dam will be replaced by the year-end. Thereafter material will be drawn from Brakpan No. 2 and GGMA No. 1 dams. Reclamation of the S.A. Lands No. 1 dam will begin in 1983 to supplement the low sulphur content of some of the other dams being reclaimed. A fourth tailings thickener is being constructed on the north side of the existing treatment plant to accommodate the limited reclamation from S.A. Lands No. 1 dam and to provide additional capacity to facilitate the maintenance of the thickeners.

During the period under review good progress was made on Simmergho, the project to erect a 150 000 tons a month plant for the treatment of reclaimed sand dump material and to exploit certain underground ore reserves at Simmergho and Jack Mine. It is estimated that the plant will be commissioned and mining of the Kimberley reef will begin early in 1983.

Capital expenditure

Capital expenditures for the year under review was R225 million. At Ergo, R15 million was spent, mainly on pump-stations for the Springs and Brakpan dams and the installation to reclaim the S.A. Lands No. 1 dam, which includes the new tailings thickener currently under construction. Expenditure of R13.4 million was incurred on Simmergho, of which R8.8 million was spent on the treatment plant, R3.9 million on underground operations and R0.7 million on housing. The remaining R0.5 million was spent, also on Simmergho, in acquiring the rights to mine the dumps and underground ore reserves.

Forecast capital expenditure for the current financial year at Ergo is R21.4 million and it is chiefly for the provision of pump-stations and pipelines to reclaim S.A. Lands No. 1 dam and the dams to the north, namely the Brakpan, GGMA and Modder East dams. A similar amount will be required the following year for the replacement of the facilities currently in use at the Springs and New State Areas dams. Thereafter limited capital expenditure will be required to complete the installations for the remaining dams located to the north. Simmergho is scheduled to come into operation during the year at a further capital cost of R32.0 million, with R27.5 million being spent on the plant, R3.3 million on mining operations and R1.2 million on housing. The forecast total capital expenditure for the year is R53.4 million, of which an estimated R17.1 million will be borrowed from Anglo American Corporation and associates as they are financing the after-tax cost of Simmergho.

Prospects for the current year

With the exhaustion of the dams in the Springs area, material is to be drawn from dams further to the north, which have a lower average ore grade, but this is likely to occur only towards the end of the year. As a result, it is expected that gold output will be maintained at 6 000 kilograms, acid production will increase to 500 000 tons and uranium production will drop to 250 tons.

ERGO

The annual report and Chairman's statement may be obtained from Charter Consolidated P.L.C. at P.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8ED or 40, Holborn Viaduct, London EC1P 1AJ. The annual general meeting of members will be held at 44, Main Street, Johannesburg on Thursday, July 29th, 1982.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

A bold bid to strike a new deal

Arnold Kransdorff reports on Petbow's substitution of a trial profit-sharing scheme for wage bargaining

EVERY YEAR Ted Bird has a face-to-face confrontation with his employees over their annual wage rise. With very few exceptions it is always the same: there is an uncomfortable bargaining session aimed at bridging the gap between the company's offer and the workers' demands—a not unfamiliar picture of what happens throughout British industry.

Last year he had had enough. In the first place these confrontations were always potentially destructive because they did nothing to encourage a harmonious climate for running the business well. In any event they were unpleasant because of the relatively small workforce and the family-controlled nature of the business: the Bird family holds roughly 48 per cent of the issued capital.

Secondly, the outcome invariably predicted an investment problem, particularly when the company was doing well. At times of plenty the pay rise was usually a "healthy" one—but this put a strain on resources just when cash was needed to finance the expansion of the business.

Bird's reaction to all this was the typical frustration experienced by any manager trying to survive in a difficult economic climate. "Ordinarily, one sits

across a table and argues about a percentage that neither side can really justify," he says. "The system presumes conflict—a major problem in British industry—and it always deteriorates into a bit of a Dutch auction."

He grew increasingly determined to find an alternative that would also give the company of which he is managing director—Petbow Holdings—increased investment leverage to face the mounting challenge from highly efficient Japanese competitors.

Today, he thinks he has found the answer to his pay bargaining problem through a bold and imaginative scheme that will result in the company's workers giving up their right to negotiate wages across the table in the traditional manner. In exchange, they will participate in an unusual profit-sharing scheme.

The plan, in effect a profit-sharing scheme which incorporates a qualified form of indexation of basic pay, will be implemented to a strict, pre-agreed formula, so no bargaining between employer and employee will be necessary. The formula applies to every employee, including all levels of management.

Though it holds considerable

promise for the future, over the next two years the deal is unlikely quite to match inflation.

Surprisingly, this revolutionary plan has been given the cautious approval of the company's 500 employees, although the concept has been greeted with hostility at national union level. "We cannot be deterred by the outside; we have always tended to go our own way down here," says Tony Dawes, one of the union officials at the company, which is based in Sandwich, Kent, and makes diesel generators and welding equipment.

Fundamental

Nearly 90 per cent of the employees, who are represented by five different trade unions in a closed shop, have given Bird's scheme their approval in principle. But they reserve the right to veto it if, at the end of a full year's implementation, they find it unsatisfactory.

There is, of course no guarantee that the agreement would then remain in force indefinitely.

By any standards, such a concession is remarkable given that free collective bargaining is such a fundamental principle

of trade union ideology in the UK.

That employees have accepted the idea in principle says much for Bird's persuasive skills. But their attitude also probably takes account of the recent unsettled state of the company which, in 1978, found itself in a buyer's market with an uncompetitive product. Following a series of pay rises which exceeded inflation by a substantial margin, the company plunged into two years of losses and had to push through 300 redundancies.

Since then a combination of measures, including cost-cutting and the new product line, has brought Petbow back into profit.

On £1.1m turnover round a pre-tax surplus of £0.18m for 1981-82, but the memory of those redundancies has not been erased.

The company hopes that the new pay scheme will enable employees to get a bigger slice of profits than before. The deal is also designed to give a measure of protection to employees' living standards, although this depends on the degree of success achieved over a number of years.

Although not widespread in the UK, profit-sharing is not an unusual concept in itself.

Petbow's plan, however, is the first which not only substitutes for free collective wage bargaining but also incorporates a provision for the distribution of cash and shares. It is also extremely unusual in that the extent to which basic pay is indexed is dependent on the level of bonus paid.

Under the scheme, which is far from simple, employees start sharing in profits once the annual nominal pre-tax return on capital in the UK reaches 10 per cent, assuming inflation is anything up to 8.5 per cent. If inflation exceeds 8.5 per cent in any year, the pre-tax return trigger level becomes 1.5 percentage points above the Retail Price Index.

The proportion of profits to be shared with employees is determined by another formula—pre-negotiated with the labour force at the outset of the scheme but kept tightly under wraps—which relates to the level of employee costs, including the amount of any overtime and piecework.

Though this introduces a further element of uncertainty, only about a fifth of the workforce is on piecework. Bird says that even if all piecework and overtime are excluded from the calculation, it would make less than 1 per cent difference to the bonus paid overall.

The amount that is immediately paid out to employees will be around a third of the profits above the trigger level, with a similar parcel retained for future distribution.

The retention of shareable profit is a key element of the scheme. To give the company extra short-term cash resources to finance expansion, only half the bonus is paid in the first year. This is distributed equally in cash and shares, the latter attracting certain tax benefits provided under the Finance Act 1978 if unsold for up to seven years.

In each successive year the employee is again paid half the bonus applicable for that particular year. However, to go some way towards keeping faith with employees over true profit-related earnings, they are also paid half the bonus held over from the previous year. The remaining quarter is paid out over a number of years, a system which has the effect of smoothing out any major fluctuations in bonus payments over time.

If an employee leaves, his or her stored-up share of the bonus is forfeited. But when an individual joins the company, that

employee automatically (and immediately) participates in "banked" bonus.

In addition to the bonus pay for basic pay to be protected against inflation—always assuming the company is sustaining profits above the trigger level.

If an employee's annual bonus payment comes out to between 5 per cent and 15 per cent of earnings, the individual receives in addition an increase equal to the rise in the cost of living for that particular year.

For every 1 per cent that the bonus exceeds 15 per cent, the inflation adjustment to basic pay is increased by 0.2 per cent. But for each percentage point below a bonus level of 5 per cent, the basic pay increase will fall short of inflation by 0.2 per cent.

If the company incurs losses, or if profits fall short of the bonus-trigger level—a situation applicable to the year just reported—the shareable profit becomes a negative figure. Using the formula, this gives a theoretical negative bonus rate which, when applied in practice, erodes the stored-up profit share of previous years.

At best, even assuming a meagre "bank" of undistributed profit-share, an individual's basic pay would rise in line with inflation; assuming an inflation rate of 8.5 per cent, the company would have to incur a multi-million pound loss—about three times that of 1978-80 and 1980-81 combined (in which case it would be bankrupt)—for a

pay rise to be whittled away to nothing.

"Employees should not have to take a cut in real wages unless there is a sustained period of poor profits," says Bird. "This, of course, assumes that the company has first managed to build a healthy buffer of 'banked' profits. It also does not strictly apply to the minority of employees for whom over a third of taxable wages normally come from overtime and piecework."

Bird is confident that his scheme, which technically becomes operational this week, will prove "a more than acceptable" substitute for the old bargaining system. "Yes, the new system is based on certain presumptions, but at least we can all see how the formula is calculated. From the employer's point of view it also makes it easier to budget."

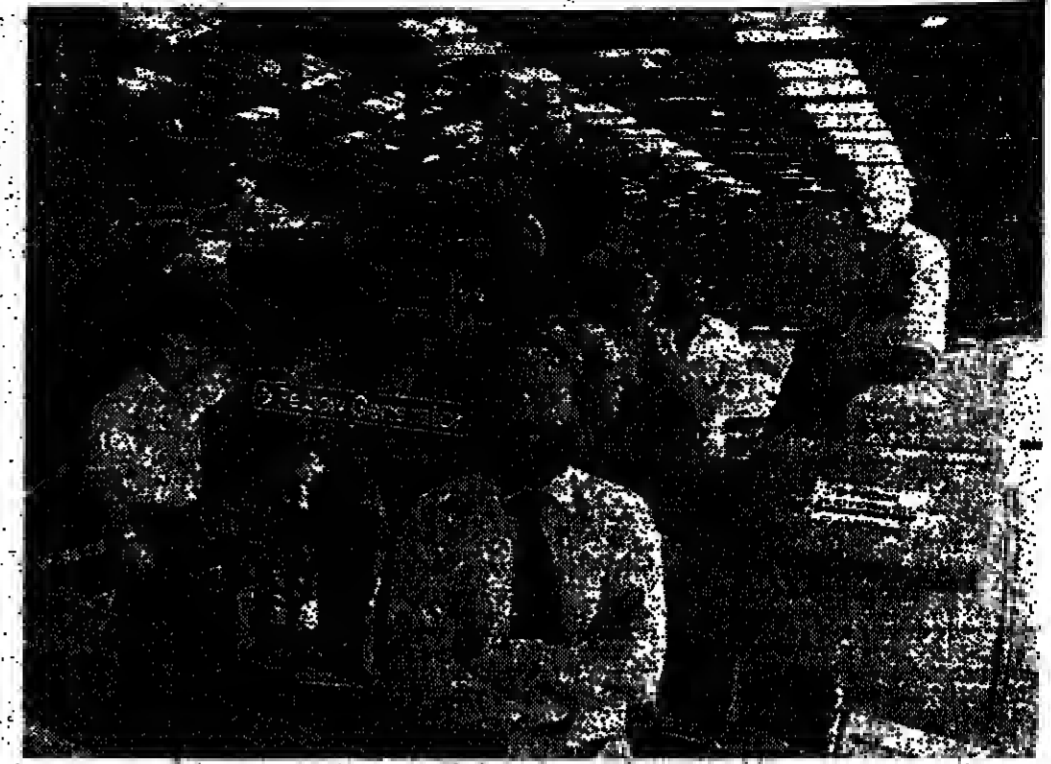
tain: "First, we have to make profits. Once we make money, then we can share it among ourselves."

Examining how a company could meet its short-term investment needs while at the same time pay its employees the reward they deserve for success, he said, the solution was to smooth the payment of profit-sharing bonuses. "This means that when we have earned good profits we pay ourselves straight away only half of the amount that we could have done. We pay ourselves the other half bit by bit over a number of years, thus allowing the company the use in the meantime of extra money to finance the additional business."

Bird believes his scheme, which he has called his Preserving Pay Deal, does just that. "The scheme wouldn't be any good if employees get less out of it than they would have to do under normal conditions," he says.

He agrees that the deal will work best when profits are rising but says that it provides an incentive for employees to get the company on an upward path.

Under the deal, management will retain the right to make all other manpower decisions including redundancies, but Bird is hopeful that drastic measures will never again be necessary. "If things go really badly then all proceedings go out of the window anyway," he adds.



Ted Bird: "One sits across a table and argues about a percentage that neither side can justify."

How the scheme would work

PETBOW'S new profit-sharing formula provides an intriguing picture of how the company's employees could benefit over the next few years.

Next month, employees are due for a 3.24 per cent basic pay increase to bring the old November pay review date into line with the profit-sharing plan.

On top of this a special lead-in bonus of 1.02 per cent—in effect a carrot—is being paid in shares.

This would bring a skilled worker's basic pay up to £5,225 a year excluding overtime and piecework.

Making certain key assumptions, Petbow employees should start improving their living standards from 1984.

The assumptions include a £1m pre-tax profit in the current year, a figure which Ted Bird, the company's managing director, says is not a unreasonable goal, and a modest £0.5m annual increase thereafter. Also, inflation is assumed to be static at 8.5 per cent a year, with the workforce remaining the same size and a skilled worker earning an additional 35 per cent of his basic pay in overtime and piecework, even when demand is not strong, as at present, Petbow works considerable overtime.

On this basis, a skilled man's earnings extending overtime and piecework, but including cash and share bonuses paid, will rise by 62 per cent to £8,593 in 1987,

according to figures provided by Copeman Paterson, the company which designed the scheme.

His share holdings over the period will total £1,171 at bought-in prices and he would be entitled to almost £1,000 out of the stored-up bank of profit-share to be paid out in cash and shares in future years.

During this period the annual basic pay rises would fall slightly short of the assumed inflation rate for the first three years but this shortfall would be more than made up from 1984 onwards by profit-sharing bonuses. This is because the company's UK profits fall short of the trigger level of £1.3m for 1982-83.

From a statistical point of view, historical look at what might have happened if profit-sharing had been in existence since, say, 1974, is equally intriguing. During this time there was at one stage near hyper-inflation (the RPI was once at 18 per cent), plus statutory pay limits. Moreover, the company incurred two years of losses, so the "bank" of profit-share would have been severely depleted, perhaps eliminated.

through collective wage bargaining.

Bird makes the obvious point that the employee's position would have been substantially better had the company not actually incurred losses. But he also believes that under the profit-sharing scheme, the company would probably not have had to make redundancies.

Whatever the pros and cons, none of this has made much of an impression on the national union organisations, who have received Bird's profit-sharing scheme with a less than enthusiastic response.

Larry Brook, a divisional organiser of the Technical Administrative and Supervisory Staffs (Tass) section of the Amalgamated Union of Engineering Workers, says: "We would not choose to go down this road at all. It represents a threat to a free collective bargaining situation but faced with our members, and members of other unions, wishing to explore this development further, all help and advice has been directed towards proceeding with absolute caution."

Tony Dawes, leader of Petbow's white collar workers (he is chairman of the company's Tass members) says he views the scheme "with great expectation." All the unions within Petbow have agreed to take a close look at the plan, he says, although it is too early to make a final decision.

On their eventual vote could hang whether this small engineering company can lead British industry away from its traditionally destructive pattern of wage bargaining.

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Petbow: Pay Prospects for a Skilled Worker

* Assumed 8.5 per cent annual inflation, static workforce and pre-tax profits rising by £0.5m a year from base £1m in 1978. Formula is applied to 1982 earnings which include overtime and piecework estimated at 35 per cent of basic pay. Employer banked up profit-share to be paid in future years but includes share value.

** 3.24 per cent increase to adjust pay review date and 1.02 per cent share bonus.

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Annual General Meeting of Shareholders for the approval of the Annual Report and the Balance Sheet as at December 31, 1981

1981 Results

	1981	1980	1979	1981 Over 1980
U.S. \$ millions				
Sales	12,092	9,148	4,823	+ 32.2%
Capital expenditure	462	373	231	+ 23.9%
Depreciation/amortization	402	298	227	+ 35.-%
Total assets	1,062	922	713	+ 15.2%
Net income after tax	4	102	97	- 95.9%
Metric Tons of oil available	447	408	429	+ 9.6%
Cu. meters of natural gas produced in Italy	129	113	123	+ 14.2%

The annual General Meeting of Shareholders of AGIP S.p.A. was convened in San Donato Milanese on 8th June 1982 under the chairmanship of Mr. Bruno Cimino for the approval of the Annual Report and the Balance Sheet as at December 31, 1981.

1981 Balance Sheet

	U.S. \$ millions
ASSETS	
Current Assets:	3,466
Cash & Banks	81
Accounts receivable & Sundry Debtors	2,559
Inventories	826
Shareholdings & Loans:	1,229
Shareholdings	430
Loans to third parties, subsidiaries & affiliates	799
Fixed Assets:	1,082
Property, plant & equipment	939
Work in progress and advances on investments	123
Contra Accounts	5,757
	1,389
	7,146
LIABILITIES	
Current Liabilities:	1,847
Accounts payable & Sundry Creditors	1,734
Banks	113
Financial Debts:	2,606
Depreciation, depletion & amortization and other funds	825
Capital & reserves:	376
Capital: ordinary shares	346
Legal and other reserves	29
Net profit for the year	4
Contra Accounts	5,757
	1,389
	7,146

Consolidated results for AGIP and its subsidiaries in Italy and abroad in the research and production of oil, gas and geothermic resources.

Sales: U.S. \$ 15,417 millions
Capital expenditure: U.S. \$ 1,527 millions
Depreciation: U.S. \$ 1,011 millions

AGIP operates in 33 countries in the 4 continents through 21 subsidiaries and 3 associated companies.

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Friday June 25 1982

POLITICS TODAY

Mr Nott's changing fortunes

By Malcolm Rutherford

A threat that must be faced

IT NOW seems very likely that the National Union of Railwaymen will call an indefinite national stoppage on Monday, and it is entirely certain that any such stoppage will do further and possibly more grave damage to the already declining industry which employs them. The union and its members are well aware of this. That is no doubt why the union executive thought, erroneously, that the British Rail board would compromise rather than face a stoppage, and why an unknown number of railwaymen are reluctant to support the strike.

In these circumstances the normal instinct of politicians and of commentators, including ourselves on many occasions—is to deplore, and seek any face-saving way to avert disaster. This time, however, the two sides seem to be rushing knowingly into collision, with no attempt to change course. From the employers' point of view, it seems to us that on this occasion, standing firm is the only reasonable course.

As has been widely noted and resented in private industry, the pains of disinflation were at first quite largely restricted to the private sector. More recently, the Government has been prepared to confront some very costly disputes to impose a similar constraint first on the civil service and now on the health service.

Strategic

Public sector industries, however, pose special problems; for the issue here is not simply one of pay. These industries, like private industry, also need to make some painful and long delayed changes in working practice to achieve higher efficiency; otherwise they may have to go the way of many steel plants, and some ports, and close down.

Because these industries command some of the strategic positions in the economy, employers have been unwilling to push their demand for efficiency to the point of confrontation. Because of this tradition,

some employees seem to have reached the conclusion that any employer who cannot go bankrupt can always be obstructed and squeezed. At some stage these militants may have to learn that access to public money is not only a source of possible concessions, but of ultimate bargaining strength.

Costly

The particular issue which has arisen on the railways—the working of a limited number of modern trains without guards—may not seem a very good ground for a decisive battle. The dispute may appear to be about the wrong topic, and with the wrong union. However, the British Rail board, already constrained by the heavy cost of this year's train drivers' strike, has clearly reached the point where it feels it must insist; it might well have reached the same decision earlier.

If there is to be a long and costly national dispute, it clearly cannot be restricted to one narrow issue; the board will have to take the opportunity to insist on the changes it requires for all kinds of staff, which will initially further complicate and embitter the dispute. Unless the strike can be averted, it may well be a long one.

The Government may well feel that its own role can be limited to firm assurances—clearly already given—of support for the board; but this is too negative a role. Two things have embittered relations in a once peaceful industry. One is the vicious syndrome of entrenched inefficiency leading to low pay, leading in turn to resistance to improved efficiency. The other is the lack of any vision of a more hopeful future. A breakthrough on efficiency could improve the prospect for pay, but only the Government can underwrite the future of even an efficient railway system. The Government should now be considering the commitments it is prepared to make if progress on efficiency is at length achieved.

Time to reform Turkey's banks

THE TURMOIL in Turkey's financial markets might well have been avoided. The authorities have long known that the country's money markets are unhealthy and that many banks operate against normal banking principles. This week it has had no option but to step in to prevent various banks from going under.

Collapse

It is three days since the collapse of Banker Kastelli caused a ruck on many of the country's smaller banks. Despite its name, Kastelli was a broking house, not a banking firm. Last winter many other similar "Bankers" went under, causing public wrath and government embarrassment. But it is a measure of the role Kastelli played that to many Turks it had come to symbolise the stability of the system as a whole. In the last resort these are intended to attract funds for industry and the banks, offering real interest rates of up to 20 per cent on the bonds it sold on behalf of Turkish industry and the certificates of deposit which it placed for Turkish banks.

Thousands of Turks sold property or jewellery or invested their savings to take advantage of these terms. By the time it collapsed Kastelli had marketed an estimated \$650m worth of such paper, adding its guarantee to most of it. Two factors brought it down. The first was its need to accept progressively poorer risks in order to keep up the growth in placements on which it depended.

The second and related problem was the government's decision earlier in the month to tighten its squeeze on bank liquidity. Kastelli's problem came to a head when a client bank was unable to meet payments on certificates of deposit which had matured.

Kastelli's problem thus derived from a malaise affecting much of Turkey's financial system. The economic crisis of the past four years has caused grave problems for many Turkish firms. These have been compounded by a rapid rise in borrowing costs. Interest rates were freed two years ago and firms now have to pay around 60 per cent for advances, 25 per cent above the rate of inflation.

The problem of the firms have robbed off on the banks. Many companies have been unable to meet their interest payments and banks have been obliged to enter accrued interest into their books as new debt. In addition, individual in-

dustrial groups now own controlling shares in most of the country's banks and were often able to pressure the banks to exceed prudential lending limits.

While the banks had trouble with their lending, they have also had to compete for funds with the "Bankers" like Kastelli. This competition has become so fierce that some banks are paying more for cash funds than they were able to obtain from new loans.

The government had long expected some trouble in the market. In private, officials would even suggest that the failure of a small bank might provide a useful example to depositors. An example has now been provided, and the depositors' queues which have been forming outside the larger banks are evidence that many of the public have learnt their lesson. The question is what the authorities themselves will learn.

Three steps now seem necessary. The first is that all banks must be required to have their accounts regularly audited by independent assessors. The second is that the banks' reporting system to the authorities must be improved and the Ministry of Finance exercise the prudential role assigned to it by law. Too many officials now openly take for granted the way that the banks window-dress their accounts, and too few do anything about it. The third is that clear limits must be set on the extent to which a bank lends to its own corporate shareholders.

Political

In the longer-term some concentration in the Turkish banking business might be beneficial. It is also time for the authorities to enact a proper Capital Markets Bill. One has been in preparation for at least 15 years. In the last resort these are deeply political questions. Any alterations to the banking system are likely to highlight the cost to industry of the country's protracted economic current austerity programme. Making the banks more healthy may, in the short term, make industry less so.

A balance must be struck, for it appears that the government will insist on the government to neglect. The funds provided to the banks in the past few days threaten to give a renewed impetus to inflation and to cause Turkey to breach credit limits agreed with the IMF. They also give the government the leverage to make some overdue changes.

MR JOHN NOTT, the Defence Secretary, has begun to fight back. This week he published — unchanged — the annual defence estimates which had been prepared before the Falklands crisis. Next week he will defend his policies in the House of Commons.

Mr Nott used to be a rising star in Mrs Thatcher's Cabinet, sometimes tipped to succeed Sir Geoffrey Howe as Chancellor of the Exchequer. He was chosen 18 months ago to replace Mr Francis Pym at the Defence Ministry because the latter was threatening to resign rather than further trim defence expenditure. Mr Pym felt deeply that the Tories had committed themselves in their election manifesto to a substantial increase.

Mr Nott went in as a manager, as someone loyal to Mrs Thatcher and ready to accept her brief that defence expenditure could be increased by no more than the Nato target of 3 per cent a year in real terms. He shared the Prime Minister's philosophy that the first priority of the Conservative Government was to restore the economy at home: defence and foreign affairs were secondary, though Mrs Thatcher's priorities may have changed slightly since the Falklands crisis.

For a time Mr Nott succeeded. He is — or was — one of those people who, like President Reagan, can make the light shine out of the Prime Minister's eyes. Last July he produced a defence review which was approved by the entire Cabinet.

In the autumn things began to go wrong, as the Treasury sought to claw back some of the expenditure which it was thought had been agreed in the summer. This is a perennial exercise for which he should have been prepared, but it seems both to have surprised and pained him. Mrs Thatcher sided not with the Defence Secretary but with the Chancellor.

Here is one particular example. Some savings had been worked out, but the Treasury was still demanding another £200m. There had been an approach from the Australians about the new aircraft carrier HMS Invincible. The Government was anxious to get back into the business of selling carriers and related equipment abroad. So it was agreed to meet the Treasury demand by selling the Invincible to Australia for some £175m.

Mr Nott says that he wanted to keep it, though admitting that some of the military advice which he accepted — that it was unnecessary to British defence. Anyway it was the sale of the Invincible which agged more seeds of trouble to come, especially in the Tory Party and in the Navy lobby — sometimes called the retired Navy lobby.

Mr Keith Speed, the Navy Minister, had already resigned in protest against the naval run-down. There was a rising wall of opinion against Mr Nott in the Tory ranks. The culmination was the outbreak of the Falkland crisis, not only because Britain was forced to



Mr Nott pictured on Wednesday with Buccaneer-mounted Sea Eagle missiles. He opened new laboratories at British Aerospace's Hatfield plant where the new all-weather, long-range, air-launched, sea-skimming, anti-ship missile will be developed

rely on the Invincible, which was due to be sold, and on other ships destined for the knacker's yard, but also because of his disastrous performance in the fateful House of Commons debate on Saturday, April 3.

Mr Nott was unlucky. He was the closing speaker in a highly emotional session and was bowled down, not least from his own side. (The speech does not read too badly.) Yet afterwards, when he and Lord Carrington, the Foreign Secretary, went to meet Tony MPs, his luck changed. It was the Foreign Secretary that they turned on. Lord Carrington is said to have decided on the spot that he must resign and the announcement duly came two days later.

Mr Nott learned the news on the Whitehall grapevine shortly before it broke. He responded by telephoning No 10 Downing Street and saying that his own letter of resignation was on the way. He was ready to go, but admits that he did not really expect the offer to be accepted. If only because it would have meant too big a Cabinet reshuffle at a time of crisis.

Much of the rest is well-known. The Defence Secretary became ex-officio a member of the inner Cabinet conducting the Falklands exercise. He gave one appalling television performance, trailing behind Mrs Thatcher during her "rejoice, rejoice" remarks after the recapture of South Georgia. In the House of Commons he was faltering. He also took the flak from the "new" between the defence correspondents and the Ministry of Defence over the coverage of the campaign. Some of the sniping at him came from Downing Street.

This week, however, he seems to have decided to go down fighting, possibly even to survive

He seems to have decided to go down fighting, possibly even to survive

existing programmes in any way. The Defence Secretary said that that was a firm agreement. It was a daring act for the replacement costs of the campaign are by no means established. As of early June, they are put at around £500m in 1982-83 and perhaps £250m in each of the two succeeding financial years.

Early June was "early days": the full evaluation of the losses has still not been made. Also, the £500m figure does not include the cost of the garrison in the Falklands and cannot, because no one yet knows how large the garrison will have to be.

The other item which is not included is the £175m or so which will have to be found for

the defence budget if the Invincible is not after all sold to Australia, as political pressure in the Tory Party now seems to dictate. (Mr Nott suggested to the House of Commons Select Committee on Defence on Wednesday that the Australians might be attracted to order a brand new carrier from a British yard, plus all the latest equipment that would draw on the lessons of the Falklands experience.)

By going public on the Government's commitment to meet the replacement costs, the Defence Secretary seems to be

There was already an argument going on, even before the Falklands crisis, about placing orders for new ships. The essential problem is that, under Mr Nott's defence review, the number of ships will be run down before new vessels are commissioned. Some of the Tory critics say that this decline in numbers will be positively dangerous. The Defence Secretary's response seems to be that that is a risk worth taking, if the country can get the right ships in the future.

The particular argument is about frigates—the existing Type 22 and its designated successor the Type 23. As this week's defence estimates state: the move towards the next generation of frigates—the Type 23—reflects our policy of replacing ships rather than undertaking mid-life modernisation.

The Type 23 would be smaller, cheaper and more all-purpose than the Type 22, but the point here is the equipment it could carry. It would be a simple platform for weapons systems. There is a plan for an Anglo-Italian helicopter which would go on board and which would be designed to hunt, find and destroy submarines, all in the same mission.

If it is worth noting in passing that, for all their progress in anti-submarine warfare, the British forces never even located any of the main Argentine submarines. The Hermes, the Invincible, the QE2 were potentially prey to submarine attack at any time. The trouble is that it would be much easier to order more Type 22s. They could be built more quickly because the yards would be familiar even with a revised version. The first Type-

There would be unlikely to be ready before 1985. It would also be easier to go for more Type 22s under the present financing of the Defence Ministry spending works. The money tends to be allocated on a year-to-year basis. If it is not spent, it is claimed back by the Treasury.

Mr Nott is under strong pressure to announce orders for more Type 22s next week, probably during the defence debate, since there is some money in this year's budget. He cannot yet announce orders for the Type 23 because the preparations have not been completed.

That is what lies behind some of his more cryptic statements of the past few days. He intends to resist the pressures to go for more Type 22s and to use some of the Falklands replacement money to go for yet more Type 23s in the longer term. Though whether he will get away with it is another matter. He would like not to place the new orders until towards the end of the year.

There is the wider point of sticking to his original defence review. Mr Nott insists that it would be naive quickly to recast the whole of British defence policy in the light of one totally unusual and unlikely-to-be-repeated campaign in the South Atlantic.

The verdict stands. These are that the principle of military Great Britain from the Soviet Union, mainly on the central front and the northern flank of Europe. It would be politically and militarily undesirable to cut back on British forces in Germany, and would not necessarily save any money.

The air defence of Britain is so thin that it is better not to talk about it. Thus, given the financial constraints, it has had to be made they had best talk of compensating for that is to try to make the Navy more cost-effective in future.

There Mr Nott's case seems to rest. His political future is uncertain. He has been heard to say—though one should be sceptical whenever politicians talk in this way—that he would not mind quitting politics altogether. Alternatively, he could be moved to another department.

Possibly the best development of all would be for that to happen and for a new Secretary of State to come in and reach the same basic conclusions as Mr Nott's defence review. For Mr Nott, despite an engaging if at times infuriating personality, does show some defects. He has a very low boiling point.

More important, he is clearly not ready to tackle the central question of defence expenditure, which is why costs rise so fast and why expenditure is not better organised. He is not ready either to seek reform of defence tasks through Nato.

The most likely successors are Mr Michael Heseltine and Mr Peter Walker. Whichever it is might even have a new look at Trident, to which Mr Nott and Mrs Thatcher remain committed.

Men & Matters

Board game

In pursuit of ICI's expansive ambitions to make the whole of Western Europe its home market, chairman John Harvey Jones, a Social Democrat, has recruited a leading West German Christian Democrat to the company's board. Walter Leisler Kiep, the CDU's former treasurer and a man long tipped as finance minister, or even Chancellor, if the party came to power, joins ICI as a non-executive director next month.

He is the first German to be appointed to the board, and only the second continental European. Unliver vice-chairman G. D. A. Kijnsra was a director from 1974 until his death in 1976.

Kiep will bring with him an invaluable and wide range of experience in politics, finance and business—and some good contacts in the U.S. where ICI is also intent on boosting sales. Tall, suave and good-looking—he has been a bit unfairly described as the West German Michael Heseltine—and with a passion for high-powered motorbikes, the 56-year-old Kiep is managing director of the insurance group Graemann and Holler. He is a former director of Volkswagen and currently on the board of the Bank of Montreal.

But it is as a politician since 1965 that Kiep has achieved public prominence in Germany. A former finance minister of Lower Saxony, Kiep was until a couple of months ago, among the foremost figures in the Conservative opposition in the Bundestag.

He was then chosen to step up the CDU's challenge to Helmut Schmidt's shaky government in the spring state elections by leading the battle to win the Social Democrat stronghold of Hamburg. Schmidt's political birthplace.

Ride east

On the basis that a good tale will stand re-telling, I draw upon the "Travellers' Tales" column of the Far Eastern Economic Review for this guide describing the pleasures available at an amusement park in Kobe, Japan.

The rides on offer include the devious Polyp, in the arms of which, says the guide, "you will be in a state of stupor by unique motions of an octopus' paws". As for the Tugboat: "You are jumped as if you are a parched sesame seed by a dancing flying-pan."

Still in one piece? Then move on to the Rock'n Roll: "After you ride on a car, you are brandished and inverted."

I have always admired the traditional Japanese toughness, but in this instance, I'd rather stick to candyfloss.

Honest Ed

The Old Vic is likely to get a fresh face thanks to its new owner, Ed Mirvish of Toronto, Canada. Mirvish, who bought the theatre for £250,000, outbidding Andrew Lloyd Webber of Cats

fame, made his money from a department store in Toronto, called Honest Ed's. Even though the composer subsequently nipped his bid to £20,000, the Old Vic goes to Mirvish because the new bid missed the deadline.

The Canadian's rise to riches continued when he took over Toronto's Royal Alexandra Theatre — which like Mirvish, dates from 1910 — and re-decorated it in suitable taste. Keen to provide his audience with food as well as entertainment, Mirvish built three establishments nearby — a colourful dive full of ornamental pottery and glass, a seafood restaurant and a snack bar.

Unusually for a theatre man, Mirvish likes to be in bed by 10 pm. When I called on him in Toronto, he invited me to a matinee at the Royal Alex, rather than the evening performance.

It is not known precisely what plans he has for the Old Vic, although he believes he may have to spend more than £1m to restore it.

According to Andrew Lee, administrator there, the Old Vic is ready to open any time, although it is a bit shabby. But he adds: "If you have an audience which is used to the Barbican and the National, then they expect the very highest standard of luxury." To reach that, he says, could take six to nine months.

Outsider

A new tendency is apparent in the Parliamentary Labour Party: a growing disposition among MPs to turn a collective cold shoulder on brother backbencher and former junior industry minister Leslie Huckfield.

Already distinguished as a member of the tiny band that even the kindly Michael Foot has expelled from his front bench, Huckfield, by popular

Wrong track

While railwaymen wrangled over their future yesterday, a rather less well-known union dispute came to an acrimonious close.

Derrick Fullick, president of Aslef, was somewhat piqued when the Sun ran an article last May alleging that during a TUC meeting he told Len Murray, the TUC leader, "I'll pick you up by the braces and drop you down a lift shaft."

Claiming that he aimed his threat not at the innocent Murray but at Sid Weighell, general secretary of the NUR, Fullick proved his point in the High Court.

Yesterday, the Sun apologised and agreed to pay legal costs. But there is still no love lost between Weighell and Fullick. When asked what his relationship was with his comrade, Fullick replied: "We have no relationship."

vote, has now been excluded from meetings of that closely-knit group, the North-West regional Labour MPs. Huckfield has been MP for Newcastle since 1977 but, anticipating the removal of his seat in parliamentary boundary changes, recently got himself adopted as candidate for Wigan. But Wigan, too, it has been decided, will also disappear from the parliamentary map.

And other Labour MPs in the area, intent on securing their own places, are refusing to recognise Huckfield's presence in the North-West.

All the political signposts for the unfortunate Huckfield now seem to be marked "exit". It is confidently expected that he will be ejected this autumn from the seat he has occupied on Labour's national executive for the past four years.

1982 and many British Companies are still in the dark about Luncheon Vouchers

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FINANCIAL TIMES SURVEY

Friday, June 25 1982

Italian Engineering

Despite severe handicaps Italian engineering is prospering. Last year exports rose by 50 per cent and, partly because of rationalisation, major companies like Fiat and Olivetti are now making respectable profits. There are also signs of a recovery in the state-owned sector.

Hard work and vitality continue

BY JAMES BUXTON

ITALIANS are the hardest working and most inventive and ingenious people in Europe. That was how Sig Carlo de Benedetti, chief executive of Olivetti, recently explained why, despite everything, Italy is a successful industrial country.

"Despite everything," includes politicians of monumental irresponsibility whose almost every action leads to the state taking on more and more commitments that it cannot afford; an almost unbelievably inefficient civil service which cannot administer those commitments; and the consequent accumulation of a staggering national debt which starves the private sector of credit for investment and fuels inflation.

Last year, when the Italian economy belatedly faced up to recession and businesses were forced to concentrate on exports, the engineering industry increased its exports by nearly 50 per cent in a dramatic improvement on a poor export performance in 1980. The prevalent impression, in an industry that ranges from the private sector colossus of Fiat to family concerns making advanced machine tools or mechanical hoists, continues to be one of vitality and industriousness.

Nevertheless the general economic background is poor. Although exports grew impressively last year, imports have shot up this year with the ending of nine months of import

controls. Foreign markets are generally weak, especially in the Open countries which have long been important for Italy. There are signs that the Italian economy will show a small degree of growth this year but if so it will be the result of excessive internal stimulation of the economy by uncontrolled public spending—which will have its own consequences for both the balance of payments and inflation (even though the latter has dropped from 21 to 15 per cent in the past year).

Such growth as may occur will not be enough to correct an alarming situation of frequently meagre order books, reduced production and low albeit often improving profitability in many parts of industry. Unemployment stands officially at a record level of more than 2m or 11 per cent of the workforce and the system of state-subsidised layoffs, which gives companies flexibility on the labour front, probably masks another 250,000 unemployed.

The consequences of a very high public sector borrowing requirement—set to approach L70,000bn (14 per cent of GDP) this year against a target of L50,000bn if nothing is done to stop it—are very high interest rates. The average corporate borrower pays 25 per cent for money. In consequence only the most desperate borrow heavily. Fortunately though, companies have responded by running

down stocks rather than cutting fixed investment, the rate of accumulation for which last year stayed at about 20 per cent. The Government is now finally on the point of bringing in new measures to hold down both the deficit and internal consumption—measures made more urgent by the devaluation of the lira by 2.75 per cent in the European Monetary System (EMS) on June 12 last. But such measures have come to little in the past and the great rifts in the ruling five-party coalition, plus the expectation of early general elections, do not make prospects very good.

Traditional

In structural terms Italian industry has the task of making the best of what might not look a very good hand. Just as Italy still draws much of its economic strength from textiles, clothing, and leather—industries which ought theoretically to be very vulnerable to growing competition from the Third World but which continue to flourish—the Italian engineering industry continues to pursue fairly traditional lines like the making of cars and tractors, the construction of bridges and dams. In his recent annual report Dr Carlo Ciampi, Governor of the Bank of Italy, pointed out that the proportion of Italian exports made up by high technology products was the same last year as it had been ten years ago.

That Italian companies have not moved en masse into high technology products is partly the result of the failure of governments to lead by way of orders, a clear strategy and intelligent use of funds—as demonstrated by the disaster of the state telecommunications industry, now belatedly being

sorted out. Italian companies have had to slay competitive in sectors which in other countries have sometimes been allowed to decline. They have also had to do so in the face of almost permanent credit squeeze, highly protective labour legislation and a high degree of wage indexation; even last year real incomes rose by 3 per cent. The first response of industry to the increasing unmanageability of large plants and companies, which became progressively more obvious from the beginning of the 1970s, was to farm out more and more manufacturing work to small suppliers less affected by the restrictions and able to operate more efficiently. Whole industries, such as machine tools, are mainly in the hands of small companies which happen to be imaginatively managed by men well familiar with export markets.

Just as Prato, in Tuscany, was once the home of a few large spinning and weaving companies but now has 10,000 small ones, so the industrial map of Italy is being redrawn to show many medium-sized towns few foreigners have heard of where a mass of medium and small companies concentrate on a single main industry. Places like Lamezzano in Lombardy are becoming better known for making plumbing equipment, as is Reggio Emilia for farm machinery, Mantova in the far north-east for cutlery, and Lavagna, north of Milan, for hand tools.

In such towns the further one goes down the scale of company size the more informal they become, so that the medium/small industrial sector merges imperceptibly into the submerged economy—which may make up as much as 30 per cent

of GDP, though official allowance is made for only 10 per cent.

While this process of "atomisation" of industry was going on in the late 1970s the large companies tended to keep going as best they could, relying on devaluation of the lira to restore their competitiveness. But that expedient came to an end with Italy's entry into the EMS in 1978. Last year, despite two devaluations, Italian net average competitiveness rose by only three per cent.

Restructuring

In mid-1980 Fiat, facing a grave financial crisis, pleaded with the Bank of Italy for a devaluation but was sent away empty-handed. The company then embarked on a drastic restructuring policy involving the shedding of surplus workers and the tightening of management control. A strike by the unions in the autumn of 1980 was a resounding failure and the company's productivity, levels of absenteeism and efficiency have since improved drastically and are back to near the European average. Last year the company claims to have made an operating profit for the first time in three years—though it has still not worked out how much it was.

To some extent Fiat was only following in the footsteps of Olivetti, which started the same process in a less dramatic but equally effective way two years earlier and is already making respectable profits. It has been followed by tyre-maker Pirelli and Montedison, the heavily loss-making chemical concern. It is too early to say that Fiat has become a healthy company again; what one can say is that it should be well placed when

the long-hoped-for economic upturn arrives.

There are even signs that the very large state industrial sector, which employs about 700,000 workers, is reviving, even though last year it made a record loss of about L4,000bn and has debt estimated at more than L30,000bn. The appalling financial performance of the three holding companies—IRI, ENI and EFIM—masks the existence within them of some remarkably healthy companies of different sizes—Ansaldo, Snamprogetti and Italmobiliare are three examples from the engineering field. Performance of good concerns is dragged down by the huge losses of the steel, chemicals and, until last year, telephone sectors. Five big companies in 1980 accounted for 60 per cent of the three conglomerates' losses.

The minister responsible for the state shareholdings, Sig Gianni de Michelis, has been pursuing about as tough a policy as the political realities allow. He has reorganised some of the individual sectors, such as telecommunications and aerospace, obtaining a more rational structure and in some extent new funds. The disaster areas like steel and chemicals have also received attention. He has pushed through too a series of agreements between the state sector and its private sector counterparts, which almost inevitably are in the Fiat group, to stop wasteful competition and, at least in the case of steel, to take heavy loss-makers off the private sector's back.

The losses of the three holding companies are likely to be rather less this year than last but the recent crowding of success by Sig de Michelis—no

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ENGINEERING TRADE BALANCE (L bn)

	Imports		Exports	
	1980	1981	1980	1981
Machinery and equipment	6,610	7,575	11,558	15,163
Precision mechanical products	2,924	3,666	1,909	2,340
Transport equipment	7,853	9,537	7,646	9,782
of which:				
Motor vehicles	5,030	5,776	2,989	3,274
Other products	1,273	1,402	3,787	4,883
Total	18,762	22,181	25,302	32,177

doubt with electoral considerations in mind—is grossly premature. The bad sectors, notably chemicals, are far from recovery and the reluctance actually to shed jobs in any numbers in the state sector is so strong that one cannot expect a radical transformation.

Many of the solutions involved require the disbursement of yet more money, adding to the indebtedness of companies which are already overburdened by financial charges. Taking the worst loss-makers off the private sector's hands would be a mixed blessing if it failed to do any more than increase the state debt—and so keep real interest rates at astronomical levels.

But an important reduction in industrial costs appears to be on the way. From next February employers in the private sector, and almost certainly in the public sector, will no longer pay the full wage increases decreed by the scale mobile indexation system. The private sector employers announced this early in June, to the anger of the trade unions, which appeared to be surprised at the long predicted move.

Even though the unions have been united and even galvanised into response by the employers' move—and there are risks of a difficult winter—the chances are that an agreement on a reduced form of wage indexation will be reached. This should mean a slowing down of the inexorable rise in Italian labour costs—in many sectors the highest in Europe—to the erosion of differentials, and to the increasing unresponsiveness of the economy to fiscal measures and anti-inflation policies. But the negotiations will be painful.

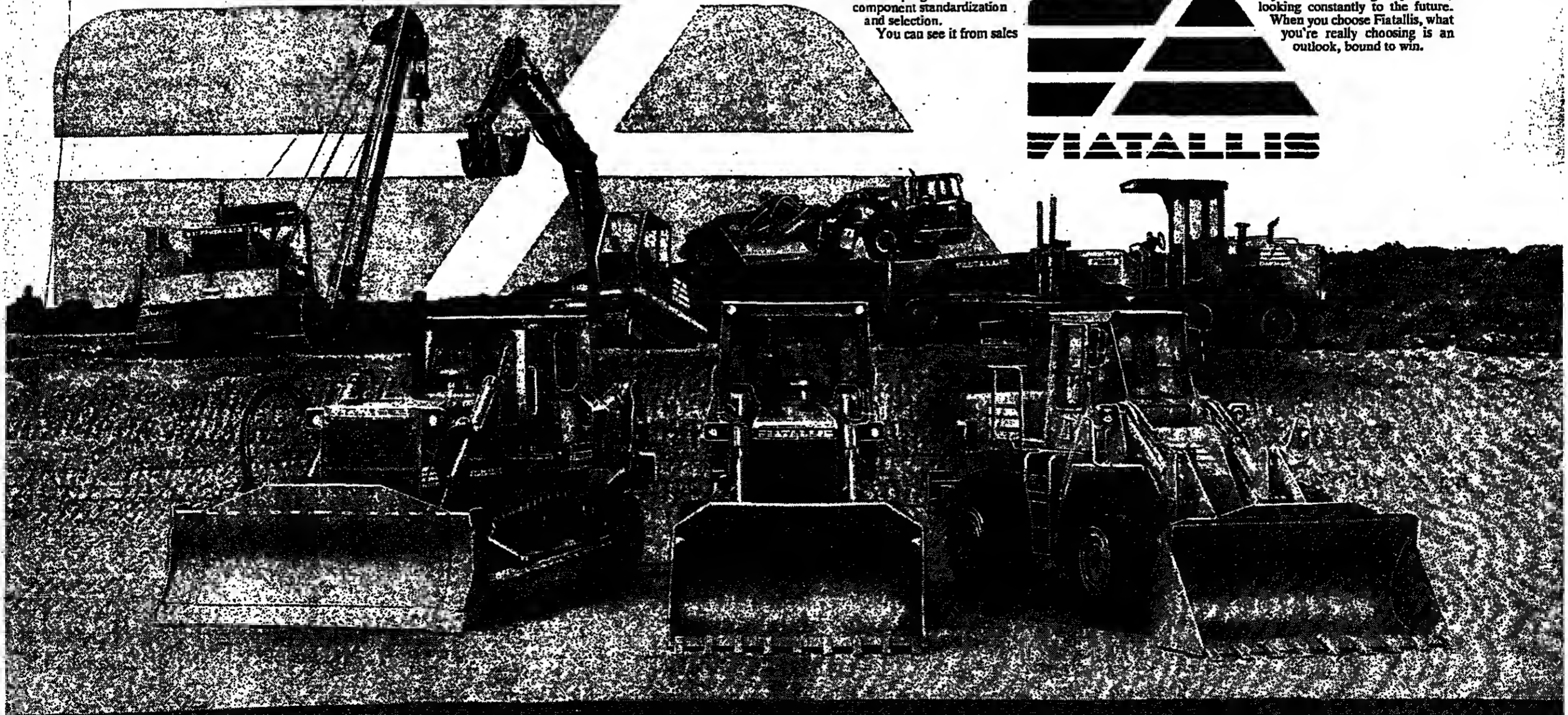
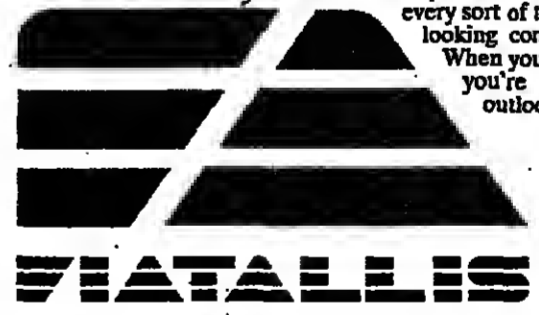
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THF falls by £1.9m midway

A DISAPPOINTING first quarter for hotels, catering and leisure group, Trusthouse Forte has been reflected in a fall in profits for the half year to April 30 1982 from £14m to £12.1m pre-tax.

However, trading is ahead of last year and with this improved trend continuing, the group looks forward to a second half turnaround. The greater part of the year's profit is always produced in the second half of the THF financial year.

The interim dividend is being maintained at 1.5p per 25p share—the previous year's total was 6p on taxable profits of £52.3m (£66m).

For the period under review the group's performance in the UK has been strong, particularly in the London luxury hotels where results are 30 per cent ahead of last year. Provincial hotels also showed an improvement.

During the first half however sales overseas were generally affected by economic conditions in the U.S.

Despite this, total group trading receipts advanced from £364.6m to £401.5m for the half year, while gross trading profits rose by £1.5m to £38.2m. Depreciation was up from £11.1m to £14.5m, with the increase attributable to the improvement and development of the group's assets, the benefits of which are beginning to show.

Commenting on the higher charge, the board says that the group has had a heavy capital development programme over the past two or three years, spending more than £100m a year. "We felt this was the right time to do it—in an economic downturn. We will be slowly turning the tap off now."

Although heavy spending will continue and the Post House hotel chain is continuing to be developed, capital spending is expected to be lower this year.

Interest charges for the six months were £3.3m higher at £11.6m. Tax took £3.1m (£3.8m) and with minorities accounting for £0.4m (£0.6m), the group's net attributable profits showed a £1m reduction to £3.6m.

The board reports that after a "stronger" first quarter, the trend has been very good for the industry, particularly in the number of Americans coming into the U.K. From the American tourist point of view, the rise in the value of the dollar has helped by giving them an effective discount.

"If this trend continues and the economy is coming out of its downturn, things could look bright," the board concludes.

See Lex

Overseas expansion lifts Scapa to £13.6m

THE BEST-EVER results were reported by Scapa Group for the year to March 31 1982, says the directors, with a 46 per cent rise in pre-tax profits from £9.28m to £13.59m. Sales for this maker of engineered fabrics for the paper industry, fests and other specialised industrial fabrics, moved ahead by £16.49m to £100.1m.

The directors are confident that the group will continue to progress although in the current year increases in profit will be much more difficult to achieve.

The North American subsidiaries took full advantage of opportunities in their major business sectors. Helped by the strengthening dollar, pre-tax profits rose by 81 per cent and sales by 56 per cent. Other overseas subsidiaries also produced useful increases in profits.

An analysis of sales and operating profits shows: UK £35.98m (£40.35m), £1.52m (£1.2m) North America £31.04m (£34.11m), £1.33m (£6.64m); other countries 11.08m (£9.16m), £1.65m (£1.54m).

The dividend has been raised from 6.5p net to 7.5p net, an increase of 1.5p (2.3p). Earnings per 25p share are given as rising from 16.4p to 21.1p.

At the interim stage pre-tax profits rose from £4.19m to £5.82m and the directors were confident that results for the full year would show a considerable increase.

Pre-tax profits were struck after reduced interest costs of £1.7m against £2.05m.

The UK tax charge rose from £538,000 to £210,000 and overseas from £3.63m to £5.28m.

After minorities reduced from £74,000 to £19,000 and lower extraordinary debits of £954,000 against £1.51m, attributable profits emerged higher at £7.5m compared with £2.52m.

On a current cost basis pre-tax profits were £10.48m and earnings per share came to 11.3p.

comment

For the fourth year in succession Scapa has recorded falling UK profits and advances in North America. But this year the 76 per cent rise in American operating profits, with help from the mighty dollar, enabled Scapa to produce a record sales and pre-tax performance. Rationalisation has again been necessary in the UK, with about 300 redundancies and the scrapping of some obsolete products. In the company expects to arrest the decline in UK profits this year. Scapa's pleasure is tempered by apprehension about the effects of the U.S. recession, though the sterling-dollar rate has recently moved decisively in its favour.

Africa and Australia suffered a downturn in the last quarter, but overall registered an improvement over the previous year. Capital gearing is about 40 per cent, a figure which Scapa considers "the norm". After the results the shares gained 4p to 139p, yielding 7.5 per cent on the increased dividend.

Redland down by 7% at £43.5m—UK profit held

IN LINE with the estimate of £43m given in April at the time of the offer for Cawoods, pre-tax profits of Redland totalled £43.51m for the 12 months ended March 27 1982—a 7 per cent reduction on the previous year's £46.76m. At the half-year, taxable figures were down 9 per cent at £21m.

Total sales of the group, which supplies materials and services to the construction industry, rose from £515.17m to £572.13m. However, conditions within the construction industries of the UK, West Germany and the U.S. remained depressed during the year and volume declines were experienced in all principal activities in these countries.

The 11 per cent gain in sales value overall reflected growth in the motor industry in Australia and its acquisition of Rocla. In addition, favourable movements in exchange rates increased the sterling value of overseas sales —up 15.5 per cent to £268.85m.

As forecast, a same-again final dividend of 4.87p per share maintains the total payment at £7.34p net. Stated earnings per 25p share rose marginally from 15.99p to 16.02p, after elimination of minority interests and because of a lower average tax charge on the wholly owned operations.

With Cawoods Holdings now a subsidiary of Redland; the board reports that the new financial year for the combined group has commenced favourably in the UK, with major activities in the construction field all showing volume growth.

Overseas, however, there are no signs yet of recovery in either Germany or the U.S. while in

Renold holds payment at 2p

FOLLOWING BETTER results in the second half of its financial year, Renold, manufacturer of power transmission products and machinery, has maintained last year's dividend with a small payment of 2p net per 25 share. The interim and the previous final were both omitted.

Mainly because of UK losses in the first six months, the group ended the year to March 23 1982 with a pre-tax deficit of £1.7m, compared with £3.6m profit previously. Of this loss, some £1.4m was incurred in the first half.

External sales for the year slipped back from £127.09m to £122.25m. At the trading level, the group made profits of £4.65m (£3.1m) but these were wiped out by higher interest charges of £3.4m (£5.47m).

The bulk of the reduction in trading profits was attributable to UK operations where losses of £695,000 (£2.52m profit) were incurred. Overseas companies' profits, dropped by £0.6m to £5.7m. The result was after charging depreciation of £3.84m (£2.79m).

The board says the results for the year reflect the very low levels of demand for mechanical engineering products. This has been a factor in many economies, particularly Europe and North America, where the company's spread recession in manufacturing activity.

High interest rates have had a significant adverse influence on these market conditions and constrained both directly and indirectly the company's reduced level of profitability.

In the UK, in particular, the trading results have also been depressed by the consequences of short time working and temporary redundancies arising from the further actions taken to adjust the company's operations to lower level of demand. Improved productivity showed through in better results in the latter part of the year.

It is not expected that there will be any significant improvement in demand in 1982-83, but the actions taken should result in an improved financial performance.

Attributable losses for the year increased from £1.24m to £1.4m, after the £141m (£1.57m) of minority interests preference dividends of £27,000 (£25,000) and extraordinary debits of £0.89m (£2.42m). The ordinary dividend—again costs £807,000.

Stated loss per share was 8.1p, hence extraordinary items, compared with earnings of 2.5p.

comment

Renold continues to struggle. The UK business moved into the black in the second half, but increased interest payments are hampering recovery. The interim Property sales (including Renold House) have kept a lid on borrowings, but at nearly £2m against shareholders' funds of £5m, they remain a major worry. Efforts to whittle down stocks have only won £1m out of the UK business, but Renold's new computerized system might provide better ways out this year. The company's workforce has shrunk by more than a tenth this year and further rationalisation seems likely. South Africa has helped to hold up overseas contributions but even that economy is now of little prospect for the current year look less bright. Chance for a return to pre-tax profit ability this year do not look good. The shares at 39 1/2p (41p) are £11.50 less than the market capitalisation is £15.9m.

UGI leaps to £3m

IMPROVED PRODUCTIVITY brought about by reorganisation in the previous year—led to an 86 per cent jump in taxable profits at UG Industries, from £1.65m to a record £3.07m, in the year to March 30 1982.

Turnover of this gas appliance manufacturer advanced from £51.7m to £48.7m, due partly to the closure of two companies in the previous year, the depressed economy and a concentration by the group on the products it makes most efficiently.

With a rise in earnings per 25p share from 5p to 13.6p, the final dividend is being increased to 4.5p (3.5p) net, making a higher total of 5.95p (4.9p).

Taxable profits struck after depreciation of £691,000 (£654,000), interest payable of £552,000 (£811,000) and severance payments to former employees of £15,000 (£594,000).

In the previous year the later charge was included in extraordinary items below the line; the directors say they have changed the accounting treatment because they feel severance payments have become part of the "industrial scene" and thus they regard them as a normal deduction from pre-tax profits.

During the year the group's net cash position improved by £3m, due mainly to the reduction of working capital through greater efficiency.

Looking to the year ahead the directors say the group is experiencing strong competition, more especially from overseas companies. However, they see the future with confidence, taking into account the improvement in the year under review and the better cash position.

The pre-tax profits included income from short-term investments of £22,000 (nil) and from deposits of £4,000 (£55,000).

Tax took £1m (£1.19m) and there was an extraordinary credit of £149,000 (£1.85m debit) for tax relief on 1981 closure and reorganisation provisions. This left attributable profits of £2.2m (£658,000 losses).

Preference dividends took £90,000 (same) and ordinary dividends £865,000 (£713,000) leaving a retained balance of £1.2m (£396,000) after transfer from reserves of £1.5m to cover extraordinary debits.

comment

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Whatlings improvement

Whatlings, the civil engineering and building contractor, experienced a rise in pre-tax profits to £167,000 for the half year to March 31 1982, against £151,000, though turnover was sharply reduced to £10.9m from £14.4m last year.

Interim dividend per 25p share is 1p net (nil), absorbing £40,000. Last year an interim payment of 1p was made in lieu of the final.

After tax of £17,000 (nil), net profit works out at £30,000 (£151,000), while earnings per share are stated at 3.75p (2.5p).

comment

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Baker Perkins £4.57m higher

A SHARP improvement in the second six months to March 31 1982 enabled Baker Perkins Holdings to lift its full year profits from £2.03m to £6.5m at the pre-tax level.

The group incurred a loss of £213,000 (£1.76m) in the first half but the interim report has a balance being paid of 5.1p net by a same-again final of 5p. Orders received during the year increased by 25 per cent in value and 7 per cent in volume, compared with the previous year. Although sales increased by 18 per cent in value and by some 2 per cent in volume, the rise was not as great as for orders.

The greater rise in the value of orders and sales, as compared with volume, arose from inflation and the sharp devaluation of sterling, particularly against the dollar, the directors explain.

Sales in continental Europe continued to grow as did sales in North America. At year end the value of unexecuted orders was £74m, an increase of £17m over a year earlier.

Analyses of sales by area and percentage of total sales: UK £29.58m (£29.35m), 18.3 per cent of Europe £29.17m (£23.98m), 21.2; North America £48.17m (£29.61m) 33.5; rest of the world £26.58m (£32.52m), 26.

The UK companies achieved much improved trading profits.

The U.S. companies had another good year but the manufacturing companies in Australia, France, and New Zealand, earned lower trading profits.

A divisional breakdown of sales and trading profits shows: food processing and packaging machinery £24.94m (£19.47m) and £4.05m (£3.16m); chemical processing machinery £17.7m (£13.65m) and £1.56m (£1.22m); and printing and other machinery £25.16m (£23.70m) and £2.97m (£759,000).

The extraordinary charge was a provision made for moving employees, stocks and machinery from Michigan to the North Carolina site, but the provision was not released since the food machinery division of Baker Perkins Inc.

On a CCA basis pre-tax profits were £2.81m (£2.4m loss).

comment

Baker Perkins has done somewhat better than expected and appears headed towards further recovery. Severe cost-cutting in the UK has pumped up margins in the year from less than 1 per cent to over 5 per cent. In America sales have grown by more than 55 per cent; the new high-speed printing machines get most of the credit. The company's investment in computer-aided design (CAD) equipment appears to be paying off. Plans to invest in this latest technology in the company's products are having few teething problems and fewer after-sale follow-ups. Although borrowings are unchanged at around £13m, the balance sheet is in good order and the company is planning to increase the purchase of stocks, but this year. It seems that further CAD investment is a sure bet. The costs of a major relocation in the U.S. will hamper profit growth somewhat this year, so a return to 1980's £9.8m pre-tax figure might have to wait until 1983. The shares added 9p yesterday to reach 110p, where the fully-exposed, historic p/e is 11. This seems to properly discount the company's prospects in a still cautious economic environment. The yield is 7 per cent.

Imasco sees continuing strong growth

Imasco, the major tobacco products, fast food, retailing and food manufacturing group owned 49 per cent by BAT Industries expects to counter the recession successfully in the current year ending March 31 1983.

Paul Pare, chairman, told the annual meeting he would be disappointed if Imasco did not achieve a 20 per cent gain in per share earnings.

For the first two months of this year the pattern of strong growth in revenues and earnings set in 1982 continued.

Last year Imasco, which has 40 per cent of its assets in the U.S., earned £319.5m (£33.35m) or £55.56 a share, against £289.5m on sales of £2.19bn (£21.4bn).

Mr Pare said the fast food, drug store and food manufacturing operations were continuing to do quite well though some retail operations were feeling the impact of the recession. Tobacco products might slow down because of tax and manufacturing cost increases.

However, Imasco is confident it will maintain its 50 per cent share of the Canadian market.

comment

The pre-tax surplus was struck after lower redundancy and severance costs of £15,000 (£10.3m) and net interest charges of £1.84m, compared with £2.29m. Included was a share of associate's profits of £337,000 (£189,000).

Tax paid jumped by £2.1m to £3.15m, leaving the net balance at £3.44m, against £379,000.

Tilbury Plant

Tilbury Roadstone
Tilbury Construction
Tilbury Developments
Tilbury Mechanical Services

Tilbury

You thought Tilbury was across the river from Gravesend

Tilbury isn't only a container port. It's also the name of an expanding group of twelve subsidiary or associated companies active in many aspects of the construction industry throughout the United Kingdom.

These activities include civil engineering, building, plant hire and sales, mechanical services, property development, as well as the supply and laying of road materials. This work is carried out for a wide range of clients in both the public and private sectors.

Despite a 15% reduction in turnover due to the continued recession, an advance in trading profit of over £2.2 million was achieved in 1981.

For an update on Tilbury send for the latest Annual Report. Apply to: Tilbury Group Public Limited Company, Tilbury House, Ruspur Road, Havant, West Sussex RH21 4BB. Telephone: Havant (0403) 89012.

Tilbury Group
Public Limited Company
Towards a Century 1884-1984

US. and General Trust

THE UNITED STATES & GENERAL TRUST CORPORATION has raised the net interim dividend from 4p to 5.5p net per 25p share for the year to December 31 1982.

Since the trust is expected to be utilised before the final dividend is normally paid, the board has decided to distribute most of the net income receivable in the half year to June 30 1982 and has increased the interim.

All further income received by the date of utilisation will be distributed in the form of a second interim dividend.

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Tunnel on target

PROFITS BEFORE tax of Tunnel Holdings, now 98 per cent owned by Rio Tinto-Zinc Corporation, topped the forecast of £16.7m made at the time of the recommendation by RTZ, and emerged at £18.51m in 12 months to March 28 1982, compared with £15.55m previously.

Turnover of the group, engaged in construction materials and services, and £12.24m.

There were exchanges since the time of £24,000 (£21,490 loss) and minorities amounted £59,000 (£17,000). Extraordinary items took £286,000, after which the attributable surplus emerged at £12.03m (£10,520m).

Stable earnings per 25p share improved to 50.8p (43.8p) but no final dividend is being paid. The directors said in their interim report that in normal circumstances they would have recommended a final dividend of not less than that paid the previous year.

RTZ acquired a 39 per cent stake in Tunnel when it purchased Thos W. Ward and subsequently bid for the balance in March this year.

comment

Specialised chemicals rose from £107.27m to £148.02m and at the trading level profits came through at £12.1m, compared with £11.1m.

The pre-tax figure included a share of profits of associates, amounting to £6.3m (£4.77m), but was after a net interest charge of £2.6m (£314,000 received). Tax took £5.47m (£4.76m), leaving the net balance £1.85m higher at £12.24m.

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THE FREDERICK PARKER GROUP PLC

(Manufacturer and supplier of plant for producing crushed and graded stone, mixed asphalt and concrete. Hiring and servicing construction equipment.)

Unaudited interim statement

Half year ended 31 March	1982	1981
	£000	£000
Turnover	24,535	19,280
Trading Profit before interest	2,058	990
Profit before taxation	2,005	454
Profit after taxation	1,415	433
Earnings per share	9.2p	3.0p

Points from the chairman's comments:

- Good results for the first half year.
- Cash position remains strong and interim dividend is increased to 1.5p (1981: 1.0p) net per share.
- Results for the year are expected to be similar to last year.

K. J. Parker

The Company's Shares are traded on The Over-the-Counter Market. Details of this market together with copies of the full interim report are available from Investment Bankers M.J.H. Nightingale & Co. Limited, 27-28 Lovat Lane, London EC3R 8EB.

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Ansbacher falls to £0.66m

Profits after tax of Henry Ansbacher Holdings, merchant banker, fell from £809,000 to £66,000 in the year to March 31 1982, and as forecast at the time of rights issue last February the year's dividend is being raised from 0.15p to 0.33p net per 5p share.

The directors point out that since the year end the group has been materially changed, both in size and activity, by the acquisition of Seascope Holdings, which is active in marine insurance, reinsurance, broking, ship sale and purchase, air tanker and dry cargo chartering.

In view of these changes, the year's results have been presented in the manner that will be followed for the bank in future years. Therefore the accounts as presented are mainly of historical interest, and the new group's performance will be more apparent at the time of the interim figures later in the year, they say.

comment

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Tilbury Group
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This announcement appears as a matter of record only.

U.S. \$25,000,000

Kansallis-Osake-Pankki

Floating Rate Capital Notes 1989

The placement of the Notes has been arranged by the undersigned.

MORGAN STANLEY INTERNATIONAL **YOKOHAMA ASIA LIMITED**

KANSALLIS INTERNATIONAL BANKS A.S. **MITSUBISHI BANK (EUROPE) S.A.**

May 20, 1982

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LADBROKE INDEX
Close 581.466 (-1)

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27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

1981-82	1982-83	Company	Price	Change	Gross Yield	F/Y	Fully Paid
120	120	Asst. Brit. Ind. Ord.	120		6.4	5.3	10.9
130	130	Asst. Brit. Ind. Ord.	130	+2	10.0	7.3	13.4
61	61	Asst. Brit. Ind. Ord.	61		6.1	5.8	11.9
91	91	Asst. Brit. Ind. Ord.	91		4.3	10.0	3.6
225	225	Banco de Portugal	225		6.7	4.4	10.7
110	110	CCF - Five Cent. Bond	110		15.7	14.3	
265	265	Clindico Group	265		28.4	10.7	12.0
35	35	Deutsche Services	35		20.0	10.0	5.5
87	87	Frank House	87		2.4	5.0	11.6
33	33	Frederick Parke	33		6.4	5.8	3.8
8	8	Gen. Plant	8		2.0	1.0	1.0
102	102	Imp. Plant	102	+1	7.3	7.4	7.1
110	110	Isle Court Prod.	110		15.7	14.7	
82	82	John Bull	82		6.1	5.8	5.2
130	130	John Bull	130	+2	6.6	6.2	6.7
324	324	Robert Jennings	324		21.3	12.6	3.3
21	21	Shanghai	21	+1	11.0	5.0	6.2
222	222	Torley & Corbett	222		11.4		4.1
15	15	Twinlock Ord.	15		15.0	15.0	
64	64	Widgwick Reg. U.K.	64		6.0	18.0	4.5
64	64	Widgwick Reg. U.K.	64		3.0	7.7	8.8
283	283	W. J. Yarrow	283		1.4	6.2	6.2

Prices are subject to fluctuations on financial pages 461a.

هكذا من الأهل



Three recent Italian products: the Alfa Romeo Sprint V eloce Trofeo; the Fiat Panda Sunroof; and the Fiat X 1-9

Manufacturers prepare for fiercer competition

Motor industry

WORDS of scant encouragement appeared at the end of the 1981 financial statement issued recently by Fiat, Italy's largest car manufacturer, which, with its subsidiaries Lancia and Autobianchi, accounts for slightly more than half of all Venice registrations in the country.

It said: "The recovery of major European car markets seems further off than it did just a little while ago. We may therefore expect even fiercer international competition, which in turn will place still greater pressure upon us, in terms both of productivity and efficiency." The words are as concise as summing up as one could wish of the state of the Italian motor industry, the third largest in Europe, and fifth in the world after the U.S., Japan, West Germany and France.

The unmistakable message is that, despite the notable efforts by Fiat, and now to a lesser extent by Alfa Romeo, the publicly-owned No. 2 producer, to put their houses in order, much remains to be done if the country is to emerge from the present difficulties with a lean, efficient car sector.

Even so there is no concealing the astonishing improvement in the fortunes of Fiat in particular, over the past 24 months. In mid-1980, the group seemed poised precariously at the top of the slippery slope down which British Leyland had fallen a decade earlier.

Productivity had sagged to 20 per cent or more below the levels of its major European competitors; quality controls were poor, the model range looked inadequate, and constant strikes with the unions merged into real warfare on the streets of Turin with left-wing terrorist groups.

In the summer of 1980, the company pleaded in vain with the Bank of Italy for a lira devaluation, to help restore its competitiveness on foreign

markets. The monetary authorities refused, and the Fiat counter-attack began. That autumn it pushed through plans to lay off 23,000 men for 18 months, with little attempt to hide the fact that their jobs will never, in all probability, return.

The turning point was the "march of the 40,000" through central Turin, of Fiat managers and union members demanding an end to the 35-day strike which had paralysed output from mid-September. Today the productivity gap has been made up, new models have started to appear, and a large L5,000bn (\$5bn) five-year investment plan has started to yield its first dividends.

Last year Fiat claims to have been in the black on an operating basis, after losses of close on L200bn in 1980—although the results issued last month provide little clarification. The car division, Fiat Auto, on its own lost L254.5bn largely through problems in Brazil and Argentina. Steel and earth-moving equipment also contributed substantial deficits. Yet the group insists that its first ever consolidated accounts, to be released later this year, will show an overall profit, maybe of about L50bn.

This year promises to be another uphill struggle. The extraordinary buoyancy of the Italian domestic market has meant that foreign manufacturers, themselves under pressure at home, have further stepped up their efforts.

In April Fiat's share of total deliveries declined by barely 42 per cent, compared with an average of almost 45 per cent in 1981. Its hopes are pinned in good measure on the new "Tipo Uno" model to be launched early in 1982. Fiat is banking on the small-to-medium range vehicle being to the 1980s what the still fast-selling 127 was to the 1970s.

In the meantime Fiat has reported that deliveries of cars and light commercial vehicles rose 20,000 units in the first quarter of 1982 to 376,000, and once again the group is the market leader in Western Europe, with 13.5 per cent of total sales.

In comparison, Alfa Romeo has hardly begun its own recovery plan. Like a prodigal son, it has squandered the resources of the state for a decade. Target dates for break-even have been continually put back, and although final results have not yet been issued, it is certain that 1981 will have seen a deterioration from 1980 when the company, controlled by the Finmeccanica division of IRI, the state conglomerate, lost L74bn.

The weakness of foreign markets led to a 5 per cent fall in sales in volume terms last

year, though by value they rose roughly 6 per cent to \$1.6bn. Alfa, to an even greater extent than Fiat, has been caught in the vice of rapidly rising costs and an inability to push up prices to match. Thus far in 1982 its home market share has been running at about 7 per cent, against 6.5 per cent in 1981.

The hard times have not entirely been without benefit. The realisation that neither Fiat nor Alfa could afford the squabbling of the past helped push the two into considering joint ventures for major com-

ponents, which may well take concrete shape this summer.

Fiat itself has never stopped insisting on the need for economies of scale. The most striking sign of its determination was the 1980 agreement with France's Peugeot to develop jointly a new engine, of which 1m units a year would be produced in the mid-1980s.

Alfa, of course, has embarked upon a much more controversial international collaboration venture, with Japan's Nissan to assemble 60,000 vehicles a year by 1985 (80 per cent Alfa, 20 per cent Nissan by parts) by

1985. Despite bitter opposition from Fiat, which maintained the scheme was a kind of oriental Trojan horse, the deal was approved by the Government.

On stream

The plant of the new ARNA company is under construction near Arellino in Southern Italy. When it is completely on stream, Alfa's total capacity (including its troubled Alfesud operations near Naples), will be well over 300,000 units a year, although output for 1982 is unlikely to reach 200,000 units.

Even the Government now seems to be playing its part in helping the industry which directly and indirectly provides up to 500,000 jobs in Italy. Earlier this year a new L1,500bn fund for technological innovation was approved, and the car industry will be among the principal beneficiaries.

For motor enthusiasts inside and outside Italy the real news of 1982 is perhaps to be found elsewhere. Alejandro de Tomaso, the flamboyant Argentinian entrepreneur, is carrying out his promise to revive the flagging fortunes of Maserati,

by launching this year the Modena firm's new bi-turbo model.

A direct competitor of Alfa and BMW, this high performance coupe is priced (for the time being at least) at only L20m. A Maserati therefore is now within the range of the ordinary man's pocket. Sig de Tomaso, who also runs the Innocenti firm, aims to more than triple Maserati's turnover this year to L75bn, assuming a sales target of 5,000 units is met.

Rupert Cornwell

Snam opens new highways for natural gas.

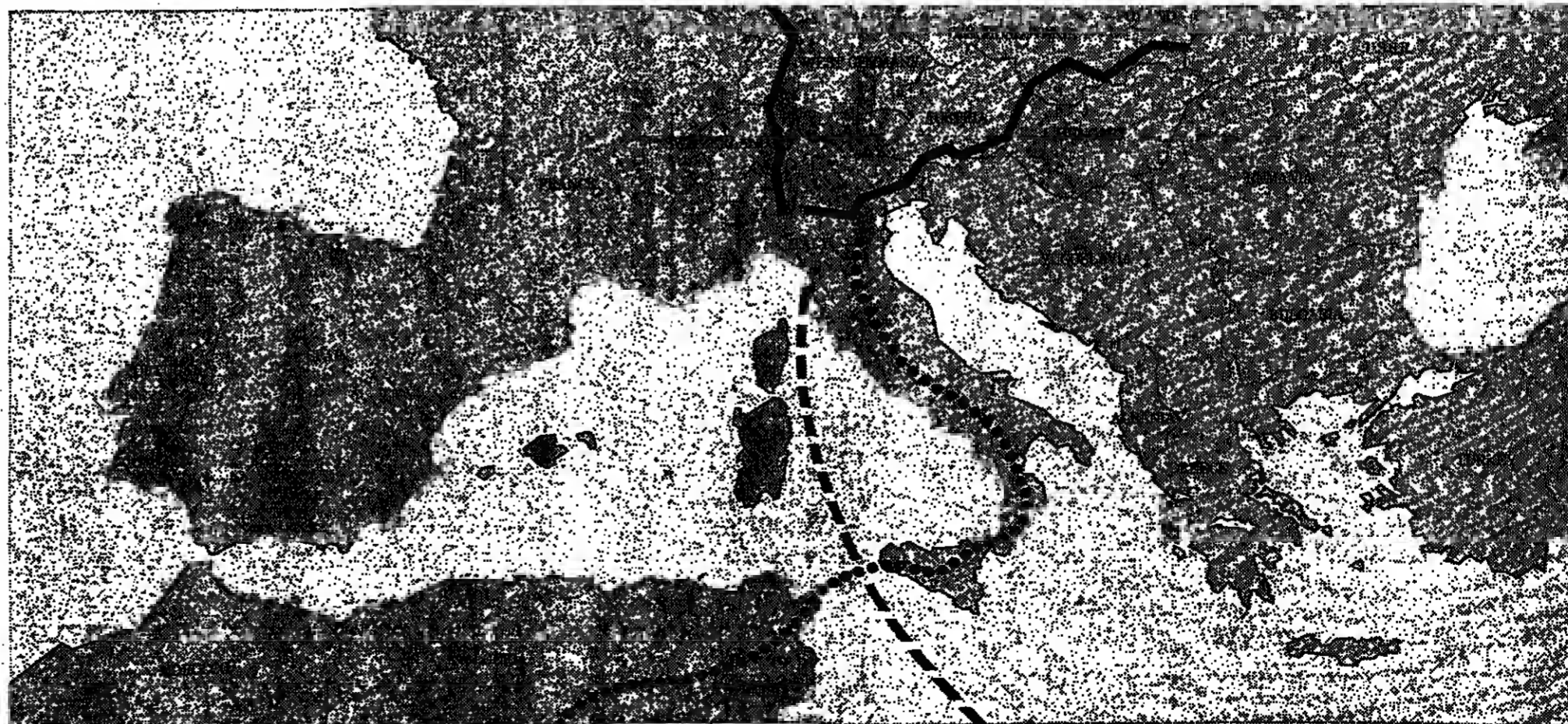
Today's energy problems require solutions on a massive scale. Projects which have been conceived and implemented by Snam to supply energy to Italy demonstrate this clearly.

The first of these was the importation of liquefied natural gas from Libya. Also, since 1974, Snam has imported gas from Russia and Holland through two pipelines crossing Europe's greatest national frontier - the Alps - many kilometres of which are laid in tunnels carved through solid rock and to altitudes of 2,400 m.

Now approaching completion is the Transmed pipeline system linking Algeria, Tunisia and Italy - more than 2,500 km long, the line has been laid in water depths of over 600 m - a world record.

These great highways for the transportation of gas reach the very limits of technology and finance - yet provide important economic benefits for all those countries involved.

Snam is present throughout the world - fulfilling man's basic requirement - the need for energy.



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Success through co-operation.

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ITALIAN MARKET SALES

	1981	%	1982	%
			January/April	
Domestic	1,027,452	59.07	390,831	58.08
Imports	711,830	40.93	273,380	41.02
Total market	1,739,282	100.00	664,211	100.00
DOMESTIC				
Fiat	799,984	44.85	291,414	43.87
Lancia/Autobianchi	114,096	6.56	45,780	6.89
Alfa Romeo	112,544	6.47	45,897	6.90
Innocenti	20,258	1.16	7,560	1.15
IMPORTS				
Renault	176,721	10.16	74,403	11.20
VW/Audi	114,429	6.56	44,951	6.76
Ford	92,638	5.33	34,289	5.16
Citroen	75,240	4.33	26,522	3.99
Opel/GM	60,412	3.47	15,963	2.40
Talbot/Simca	57,226	3.29	17,993	2.71

Source: Ansa.

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ITALIAN ENGINEERING IV

Tractor sector stays buoyant

Farm equipment

ALTHOUGH 1981 was not a good year for all the companies involved, Italy has a thriving agricultural machinery and tractor industry and about half the tractors made in Italy are exported.

Last year the leading producer, Fiat Trattori, expanded its share of almost every Euro-

pean market, including the Italian. For the past three years it has had the largest single share of the whole European market.

Italy is also an important producer of combine harvesters and other implements. Further down the scale other companies, medium or small, make self-propelled cultivators and hand-driven machines for work on peasant farms and small-holdings. About 100,000 power-hoes and 40,000 power mowers are produced every year and

up to half of them are exported. The country is well suited to an industry of this type. Apart from Fiat Trattori, which employs about 12,000 people, the companies are relatively small, especially those making "peasant" implements.

Another important factor is that Italy has a vast range of various types of agriculture. There are said to be one hundred large-scale, Northern European type farms in the Northern plain, with small Mediterranean-type farms in the

Centre and South. Nearly every possible crop is grown, from wheat to strawberries, though grape vines and olives are usually of primary importance.

Whether in the rich, well-organised farmlands of Emilia-Romagna or on the outskirts of Naples, there are thousands of tiny market gardens and small-holdings, often run by factory workers in their spare time, where a small motorised implement makes all the difference. All this means a diverse home-

market providing plenty of technical experience for exports. Tractor exports alone reached L760bn in the first 10 months of 1981.

In the tractor market, Fiat Trattori, a subsidiary of the vast Turin-based vehicles group, has had a different history from that of the big North American companies like Massey Ferguson, International Harvester and John Deere, and it is now profiting from their financial weaknesses, both in Italy and abroad.

It believes that part of its success against Massey Ferguson, the world's largest producer of tractors, is due to a big investment programme which began after the company became a separate entity within the Fiat group. It replaced its entire line of tractors, beginning in 1974, and is now highly competitive.

Another factor that has helped Fiat Trattori against the multinationals is that all its production is centred on Modena in north-east Italy and not spread across several countries. It can therefore easily adapt its production system to new models. The consequence is that both farmers and agricultural machinery dealers, perhaps discouraged by the bad publicity the North American concerns have received, have tended to switch significantly to Fiat.

Third biggest

For example, Fiat's market in France rose last year from 12.5 to 13.6 per cent, making it the third biggest company on the market with annual sales of more than 7,000 machines.

Yet all this has been expansion in a declining market. The European tractor market fell from 385,000 units in 1976 to only 264,000 last year, but Fiat's share of this market rose from 10.9 per cent to 14.2 per cent over the same period.

With its important outlets overseas, selling complete tractors or component kits made in Italy, Fiat succeeded last year in keeping its sales of tractors and kits in line with the 1980 figure at about 71,000. The company nearly trebled its profits to L15.4bn in sales of L824bn.

Even so, Fiat's largest single market is Italy itself, and its significance for the company is that even though it declined overall by about 17 per cent last year it was still the largest in Europe. Last year the company increased its share of this market, in which 55,000 tractors were sold, from 33 to 36.3 per cent.



SAME tractors at work. The company is Italy's second biggest tractor manufacturer and has 14.1 per cent of the domestic market

MAIN TRACTOR MANUFACTURERS

	No. of tractors sold	Turnover	Profit
	1980	1981	1980
Fiat Trattori	75,935*	76,928†	710
SAME group	33,269	24,590	382

* Including 15,931 kits. † Including 24,486 kits. ‡ Approximate.

Fiat was the first Italian company to manufacture a tractor in Italy and it has successfully built up its position through a remarkable arrangement with the agricultural consortia, the network of farmers' purchasing co-operatives which are closely related to the big farmers' organisations. The company sells only through the consortia, which have 3,000 branches in the 8,000 municipalities in the country.

A farmer wishing to buy through the consortia has no choice but to buy a Fiat—except in the German-speaking areas of south Tyrol, where the Austrian maker Steyr is also sold. The arrangement allows Fiat to sell its tractors more competitively than it could if it had to maintain a large sales organisation of its own.

The other Italian tractor companies admit that Fiat has a big advantage but say it just makes them try harder. "Our people start selling when the Fiat men have gone home for the day," says Sig. Pietro Recanatani, managing director of SAME (Italy's second-biggest tractor manufacturer).

It is based at Treviso, near Milan, and has 14.1 per cent of the Italian market, to which should be added the 8.2 per cent of the market held by its subsidiary, Lamborghini.

The SAME group is a privately-owned company which in 1980 claimed to be the sixth biggest manufacturer of tractors in the world. It has a long history and claims to have made the first diesel-powered tractor in the world in 1927. It also succeeded in reproducing its own hydraulic system which enabled it to avoid making the Ferguson three-point linkage under licence.

Air-cooled engines

Its engines, which it manufactures itself in a new plant at the back of its Treviso tractor factory, are all air-cooled.

While Fiat's sales in Italy fell by 7 per cent last year, the sales of the SAME group fell by about 15 per cent. The fall was bad for SAME, which is more heavily concentrated on the Italian market than Fiat. Half its sales are abroad, against Fiat's 70 per cent.

But both SAME and Fiat claim to have profited from the difficulties in the Italian market of foreign companies such as Massey Ferguson, Ford and John Deere. Massey Ferguson sales fell 23 per cent last year, and those of its Italian subsidiary Landini by 15 per cent. Landini had 8.4 per cent of the market last year and Massey Ferguson only 3.4 per cent.

The foreign companies blame high prices and the dollar/Italian exchange rate for their difficulties last year. Massey Ferguson's response in Italy is to concentrate more

heavily on its subsidiary Landini, which has been developing a new line of tractors, and to stop making in Italy those of its own lines which are less successful. The manufacture of heavy Massey Ferguson machines has been transferred from Italy to West Germany.

But the Italian tractor makers face the same problem as other manufacturers: a declining European market showing signs of maturity and uncertain prospects elsewhere. There is, of course, the prospect of a further advance of mechanisation in the poor south of Italy.

But for the most part the attention of sales managers is turning towards the developing countries, with their under-mechanisation and allegedly high economic potential. Fiat, for example, already has important markets in Pakistan, Turkey, Nigeria and Argentina.

These new markets are fraught with economic difficulties, however. A further problem is that the type of tractor suitable for developing countries is simpler and has fewer attachments than the European model. It is no different in basic construction but has considerably less value added.

With the tractor market prospects far from encouraging, sales are down again this year—the competition is becoming fiercer. Much research is being devoted to the development of more economical engines and more efficient equipment—without forgetting the comfortable sound-proofed cabs which Northern European farm workers now expect almost as a right.

James Buxton

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Waiting for state aid to reach the statute book

Shipping

ITALY'S HARD-PRESSED shipbuilding industry is anxiously watching parliament. On June 2 the Senate finally ratified a long-promised Bill to provide L48bn (\$37m) in the form of soft loans to encourage the country's shipowners to enlarge their fleets in the next few years.

This measure, which clearly will be of benefit to the shipyards, is merely a starter. On the same day the Upper House began its examination of much more important legislation drawn up under the Government's plans to revive the shipbuilding sector. The measures have been in abeyance for several years, but now there are cautious hopes that politics and a possible government crisis might see them through on the statute book before the summer recess with broad backing across the political spectrum.

Thus, the industry maintains, an end would be put to the present anomalous situation whereby Italy is the only EEC country which does not give national aid to its shipbuilders.

Broadly the draft Bill gives substantial aid to the industry to enable it to lower prices to quotes for contracts by between 10 and 22 per cent, and thus put Italian shipbuilders back in a position to compete with their foreign rivals—including the Japanese who hold close to half of the world market, and their European rivals.

Until it is passed, customers clearly will hold off orders: but the National Shipowners Association believes that if the law is passed, L400bn of new orders might be placed at once, with the prospect of a further L350bn in the medium term. Such manna cannot come too soon for the industry. Like its European counterparts, it has been ravaged by the enduring crisis of the 1970s. Orders have dried up and employment has fallen to little more than 30,000 today. The decline would have been worse still had it not been for the device of the "Cassa Integrazione" or state subsidised lay-off. If the public impact of the squeeze has been less in Italy, then that is only

because shipbuilding here carries relatively less economic weight than, say, in Britain.

In 1980 total completed tonnage of merchant ships represented only 1.9 per cent of the world total, against 2.9 per cent for West Germany, 3.3 per cent for Britain, 13.8 per cent for the community as a whole, and 46 per cent for Japan.

None the less, the contraction in the market has forced a cut in merchant shipping construction capacity to 240,000 tonnes from 360,000 in 1974—and this, it is pointed out, in the absence of any coherent government programme or financial support.

Apart from the common difficulty of competing with Japanese and other East Asian yards, the Italian industry has specific drawbacks of its own. Persistent labour problems have not helped its reputation (although hopes are high that a 1981 agreement with the unions could see an improvement). Meanwhile, the important repairing sector suffers fierce competition from lower-cost countries closer to home, notably Yugoslavia (which has eaten into the prosperity of the major shipbuilding centre of Trieste), and Malta.

IRI-controlled

The results of the sector speaks for themselves. Financieri, the holding company controlled by the state conglomerate IRI, and which accounts for 80 per cent of the industry, lost L232bn in the year to April 1981 compared with L119bn in the previous 12 months. The latest year may have shown a slight improvement (figures are not yet available) but the underlying position is substantially the same.

Financieri's overall performance marks sharp divergences between its merchant shipping activities and the military side. In 1980, for example, its two biggest specialist subsidiaries in merchant shipbuilding, Italcantieri and Cantieri Navale Breda, lost L85bn and L75bn respectively. Cantieri Navali Riuniti (CNR), which has been given chief responsibility for the group's military side, lost a mere L5bn. Last year, moreover, brought better news still. CNR achieved its first profit

for several years. The earnings were modest—L2bn on sales of L635bn, which make it the biggest single shipbuilding concern in the country. However, they reflect the relative boom being enjoyed by the military side. The Italian navy is undergoing a major modernisation programme, while Italy is reckoned now to be the largest single supplier of warships to countries outside Nato and the Warsaw Pact.

Its successes have been underlined by the order from Iraq for 11 vessels, including four Lupo-class frigates and six corvettes. The bulk of the total \$1.5bn order will go to CNR.

The only worry now among senior Financieri executives is the Falklands conflict, which has revealed an apparent vulnerability of surface warships to air-to-sea missiles, may make its products less

attractive in the future. Such a trend, however, has yet to be confirmed.

The underlying anxieties of the group, and indeed of the smaller private companies outside Financieri, such as Nuovi Cantieri Apiani (the largest non-Financieri yard), remain as acute as ever. Its demands of the state, on which its future depends, make familiar reading for anyone conversant with the problems of publicly-owned industry here: help for new orders to boost capacity utilisation and financial help to reduce crippling debt servicing charges.

No one is under any illusion that the next few years will be anything but uncomfortable, but Italy's shipbuilders reckon that after the sacrifices of the past decade, they are entitled to some help at last.

Rupert Cornwell

Credito Italiano 81

Balance sheet highlights as at 31st December 1981:

Deposits	L 28,751 billion
Securities deposited with the Bank	L 11,598 billion
Loans and advances in lire and other currencies	L 21,362 billion
Capital and reserves (on approval of the Accounts)	L 779 billion
of which: Reserve fund for possible loan losses	L 474 billion

The Accounts for the year ended 31st December 1981 were approved by the Shareholders' Meeting which was held in Genoa on 27th April 1982 under the Chairmanship of Mr Alberto Boyer.

1981 closed with a net profit of Lit. 37.5 billion, from which a 14% dividend will be paid to the shareholders (last year: 12%), while Lit. 15 billion is to be allocated to Reserves. Lit. 222.2 billion was appropriated for depreciation and other provisions, and the Balance Sheet values were adjusted. The value of the investment in securities was reduced by Lit. 297.1 billion to reflect current market values. For this purpose an amount of Lit. 122.1 billion was taken from ordinary income sources, while Lit. 175 billion provided by the partial utilisation of the existing reserve fund visible losses on securities and the revaluation of our foreign branches' capital funds.

The Shareholders' Meeting also confirmed Mr Aldo De Chiara and Mr Giorgio Galbiati in their offices of Auditors and nominated Mr Roberto Grossi and Mr Michele Palasciano Alternate Auditors.

The Board of Directors, which met after the Shareholders' Meeting, confirmed Mr Alberto Boyer in the office of Chairman, and Mr Sergio Forenti and Mr Leo Solari Deputy Chairmen. The dividend is payable at all branches of Credito Italiano, and at Banca Commerciale Italiana, Banco di Roma, Banca Nazionale del Lavoro, Banco di Napoli, Banco di Sicilia, Istituto Bancario San Paolo di Torino, Monte dei Paschi di Siena and Banco di Santo Spirito, from 18th May 1982, upon presentation of the share certificates coupon No. 20.

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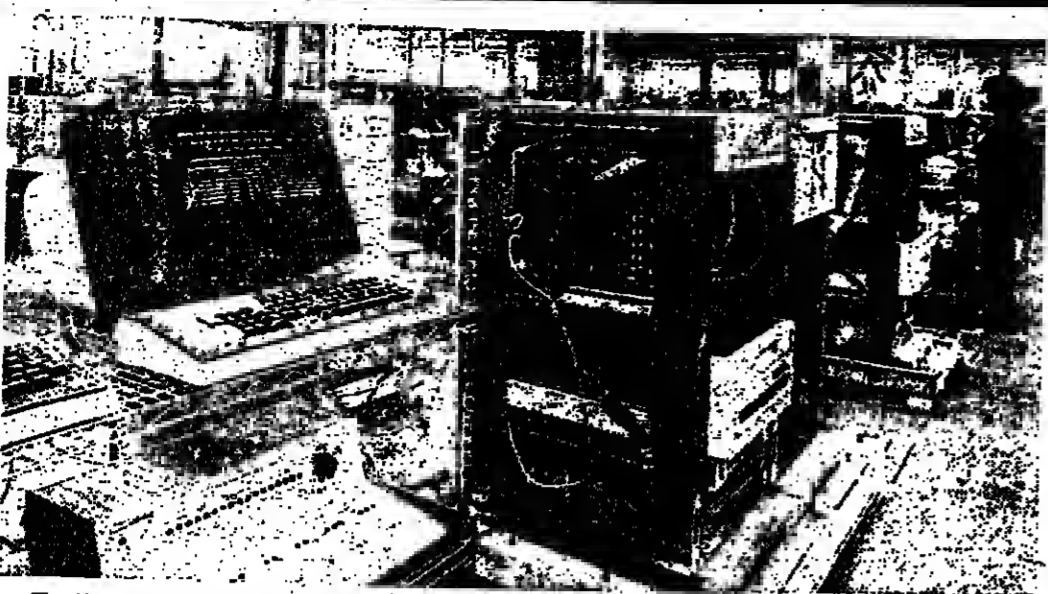
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ITALIAN ENGINEERING V



Testing the S 6000 mini business computer at Olivetti's Sarnano plant and (right) Sga Narisa Bellisario, managing director of Italtel, probably the most highly-placed woman in world telecommunications



Planning a new strategy for telecommunications

Electronics

ITALY IS finally acting to build a new telecommunications industry out of the ruins caused by the follies of past governments. If the new strategy works it will be a major boost to the electronics industry, which despite having one of the most successful large companies in its field in Europe, Olivetti, is still relatively small.

The country came late to the need for an improved telecommunications system based on electronic switching and for a data transmission network with all the different "telematic" services which it entails. It has finally devised and approved a plan which at least gives it a serious chance of being an important telecommunications equipment exporter at the end of the decade. The plan entails spending £30,000m.

The biggest telecommunications equipment maker in Italy is the state-owned concern Italtel. The other major companies are the subsidiaries of the Swedish concern Ericsson, of ITT and of the U.S. company General Telephone and Electronics (GTE), and the highly successful Fiat subsidiary Telettra, which alone accounts for half of Italy's telecommunications equipment exports.

The troubles of Italtel go back, like so many things in modern Italy, to the optimism of the economic miracle of the 1960s and the reluctance of governments to face up to the distressing realities thereafter. To fulfil the demands of the Alban "a telephone for everyone" Italtel (then called Sit-Siemens, incorporating the German concern nationalised in 1945) more than tripled its workforce from 8,000 people in 1968 to 30,000 in 1979. Neither the organisation of this labour force, put to making obsolete electro-mechanical equipment, nor the management of the team researching electronic switching technology, were good enough.

Then from 1974 onwards the Government progressively devastated Italtel's main customer, the SIP, which runs the main telephone system, by refusing it adequate tariff increases in a highly inflationary period. The consequence was that in the two years 1979 and 1980 SIP lost about £1,000bn (\$777m) and Italtel's real turnover dropped 30 per cent from 1976 to 1980.

It was only then that the Government began the long process of seeking to resuscitate the two enterprises and plan a more realistic telecommunications strategy. SIP was finally allowed to make big tariff

increases — it will now be at present authorised increases until at least April 1983. It was recapitalised and obtained a new management. It is now planning to step up its investment, clear the backlog of people seeking new telephone connections and introduce new services.

It still faces serious difficulties but those of Italtel are more daunting. It too has been recapitalised and received new management, including the appointment of Sga Narisa Bellisario, formerly of Olivetti, as managing director, and probably the most highly placed woman in world telecommunications. Its domestic market has been revived, but it faces enormous losses — some £2,650bn on sales of £70bn in 1981 — a bloated and in the past, fractious and even subversive labour force; and the technical and managerial problems of converting from electro-mechanical to electronic technology.

Labour force cut

In a year, however, the labour force has already been cut from 30,000 to nearly 25,000, despite the great difficulties of shedding jobs in the state sector, and the target of 21,000 for 1985 is half-way achieved. Last year output per employee jumped 46 per cent, with the help of state assisted lay-offs. Absenteeism is still high but is dropping noticeably.

The next task is to develop new products. The Italo system of electronic exchanges, devised by Italtel, has had some technical successes and is already in operation but is considered badly in need of refinement. After much contemplation Italtel has decided on a co-operation venture with GTE to develop a new electronic exchange of the second generation. Telettra has now joined this venture and the three companies are working out how best to pool their respective talents in the new research effort.

The objective is to devise a large-scale all-electronic exchange to be in production by the middle of the decade for the Italian market, and which, with the help of GTE, can be marketed abroad (outside the North American Standard area). Italtel chose GTE rather than the other contender Ericsson

believing that it would be greater, if more risky, export prospects with GTE. Italtel hopes to export a quarter of its turnover by 1990. Ericsson, however, remains represented on the Italian market.

For Telettra, whose turnover last year rose 35 per cent to £219.5bn and whose profit, though very modest, went up 57 per cent to £1.6bn, the new project is a breakthrough into the domestic switching market. The company has had great successes in Italy and abroad with transmission technology, but despite demonstrating its knowledge of switching by installing an exchange at Khartoum in Sudan, it has failed to break into major overseas markets, where profits are usually meagre anyway except on large market scale. The company has the great advantage of having always been involved in electronic technology and having the sense of identity of a private sector group originally founded by one man (later taken over by Fiat).

Italtel is also to expand its presence in telematics through the manufacture of PABXs (private automatic business exchanges) and machines for teletext, videotext and other services, for which it has established a new plant near Naples. For the moment, however, the market prospects for such devices in Italy are limited by uncertainty over plans for a national data transmission network.

The telecommunications system in Italy has traditionally been divided between SIP, which comes under the ministry, state-owned firms (also controlling Italtel through the holding IRI-Set) and the Ministry of Posts, which has an agency named ASST which handles most long distance calls, all telex and the transmission system. The contrasts in efficiency between the revived parastatal SIP and the ministerial ASST have lately become more obvious, and politicians have increasingly accepted the need for an end to the system of divided responsibility.

However a recent new definition of the roles of ASST and SIP does little to improve matters, dividing the network for new services unrealistically into a primary and secondary one, and reserving most of the new types of services for the less dynamic ASST. Experts

fear that if this definition is not changed soon a national data transmission network will be slow to get underway and private concerns will move in, semi-legally, and start providing services, not necessarily in an efficient way from the national point of view.

Olivetti is only slightly involved in telecommunications — the sector accounted for only six per cent of group sales in 1980. It sells PABXs under licence from the Canadian company Northern Telecom and is to start manufacturing them under licence. It is however developing a teletext machine. Its main strength, however, is in data processing equipment, now accounting for more than half of group sales, and office products. As the electronic revolution spreads, the two categories will become increasingly blurred. Already Olivetti's fastest selling product, the electronic typewriter, which will eventually put the electro-mechanical one out of business, bestrides the divide.

Transformation

The electronic typewriter, which Olivetti claims to have been the first to invent, was the product which led the recovery of its fortunes after the arrival of Sig Carlo de Beneditti as chief executive in 1978. As Olivetti has expanded in accounting and business systems and terminal and data entry, so Sig de Beneditti has guided a transformation in the financial state of the company, which now has little debt and makes reasonable, though far from brilliant, profits.

It must, however, constantly keep ahead of, or at least up with, its competitors, and this it partly does by a policy of acquisitions of stakes in small, mainly American high technology companies. Olivetti recently joined other data processing companies in bringing out a personal computer.

Elsewhere in the electronics field large computer manufacturing is dominated by IBM, while the state-controlled companies Selenia and SGS-Ates are developing fast: the latter, the only semi-conductor maker in Italy, is to be the first non-Japanese company to manufacture Toshiba integrated circuits under licence. The electronics sector — outside Olivetti — remains, however, relatively small, partly for historical reasons: the past weaknesses of the state sector and its strategies, and the absence of a major scientific university tradition.

Another factor is the weakness of Italian manufacturers in the field of domestic appliances of electronics, such as televisions and video recorders.

James Buxton

DOMESTIC PRODUCERS

	Ownership	Sales		Profit/Loss	
		1980	1981	1980	1981
Italtel	IRI-Set	503	704	Technical	-263
Telettra	Fiat	162	219.5	1	1.6

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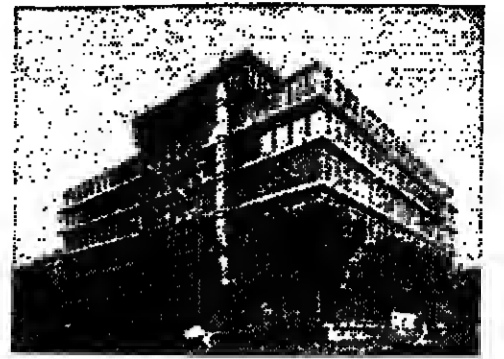
In 1981 Pirelli expenditure in cable research and development totalled over \$ 25 million, with 600 highly skilled specialists.

The Company is a leader in the manufacture of submarine, underground and aerial cables for the transport of energy and of urban and interurban coaxial and optical fibre cables for telecommunications. From a technological point of view, Pirelli's cable connections are known to be amongst the most advanced in the world.

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CTIP: A TRADITION IN ENGINEERING

Projects currently underway in: The German Democratic Republic, The People's Republic of China, Singapore, Saudi Arabia, Pakistan, Sweden, Algeria, Nigeria, Egypt, Italy



CTIP headquarters in Rome in the EUR Business Centre

There is no denying that CTIP — Compagnia Tecnica Internazionale Progetti SpA — (a company in the BASTOGI Group) has a long and respected tradition of high quality engineering.

Founded in Rome in 1934, CTIP played a leading role in the growth of the Italian petroleum industry. After the war it was closely involved in the reconstruction of the country's oil processing industry, and subsequently designed and built many of the units in the series of new refineries that were constructed throughout Italy in the 1950s.

As a result of this experience the company was one of the earliest European engineering firms to move into the international field where it soon began to be awarded contracts to design and build single units and entire complexes in all parts of the world by the major oil companies.

Later on, like most large engineering companies in the sector, CTIP began to diversify its field of activities to include petrochemicals, chemicals, biochemicals, pharmaceuticals, food processing and industrial plants in general.

CTIP, which has its headquarters in a single office block in the EUR

business district of Rome (half way between the city centre and the airport), has currently more than 700 employees on its own payroll, including engineers and specialists of every sector, technicians, draftsmen, computer experts, etc. Moreover, when the need arises, it can also call upon external resources, with which it has preferential links, for the services of a further 300 highly qualified personnel.

CTIP can supply the complete range of engineering services starting from an initial feasibility study up to the final delivery of the operating plant to the client; including all the intermediate services such as process and mechanical design, procurement and expediting, construction supervision, plant start-up and training of the client's operating personnel.

At the present moment CTIP is handling projects in the following countries: the German Democratic Republic; the People's Republic of China; Singapore; Saudi Arabia; Pakistan; Sweden; Algeria; Nigeria; Egypt; and, naturally, Italy.

Some of the more interesting current projects are briefly described hereinafter.

NEW METHYLAMINE PLANT FOR THE GERMAN DEMOCRATIC REPUBLIC

INDUSTRIE ANLAGEN IMPORT has recently awarded CTIP a contract for the modernisation and expansion of the methylamine production facilities in the WALTER ULBRICHT petrochemical complex at Leuna near Leipzig. The new units, based on know-how provided by LEONARD (USA), will produce 4,500 t/y of high grade methylamine.

CTIP's scope of work also includes the expansion of the related facilities, and the overall investment value of the project is more than US\$10,000,000.

IMPORTANT PROJECTS IN THE PEOPLE'S REPUBLIC OF CHINA

CTIP is presently in the final stages of negotiations with the Chinese Authorities for a series of important projects in China. These negotiations are related to various contracts and to a series of agreements that could prove to be



CTIP — Qinghai, China — Natural gas treatment (11 units)

exceptionally interesting and attractive for both parties in the future. Apart from the above, CTIP is currently supplying heavy natural gas treating plants to the CHINA NATIONAL TECHNICAL IMPORT CORPORATION at Beijing. This contract entails the supply of advanced technology, engineering services and materials

AS WELL AS THE SUPPLY OF THE SERVICES FOR CONSTRUCTION SUPERVISION AND START-UP OF THE PLANT. THE OVERALL INVESTMENT VALUE FOR THIS CONTRACT IS ESTIMATED AT OVER US\$30,000,000.

Again in the PRC, CTIP is realising a variety of plants for the YAN SHAN PETROCHEMICAL CORPORATION for the production of polypropylene carpets and woven bags, BOPP films, glass and mineral reinforced polypropylene and plastic items manufacturing plants using polypropylene injection and thermoforming. These plants, valued at over US\$70,000,000 are being erected in the Yan Shan Petrochemical Corporation's industrial complex not far from Beijing.

TWO PROJECTS FOR ESSO SINGAPORE

CTIP is now completing two plants for ESSO SINGAPORE. The first contract refers to the engineering and construction services for the expansion of tube oil production facilities, and the second concerns facilities for the transportation, storage and loading on ships of sulphur pellets coming from a Humphrey oil-Glasgow production unit.

Both plants are located in the ESSO Pulau Ayer Chawan refinery in Singapore.

POWER GENERATION IN SAUDI ARABIA

CTIP is acting as nominated subcontractor to SICOM — Società Italiana Costruzioni a Montepulciano — (a member of the IRI Group), to handle the engineering and procurement of the low, medium and high pressure piping, as well as some of the major equipment items, for a thermo-electric power generation plant at Yanbu in Saudi Arabia. The power station includes 3 x 127 MW units and SICOM/STIE is the "prime contractor" for the overall plant.

LPG RECOVERY PROJECT IN PAKISTAN

PAKISTAN OIL FIELDS LTD. has awarded CTIP and its affiliate GTS — Compagnia Tecnica Siciliana — a contract for the engineering and construction of an LPG Recovery Plant (capacity: 284 metric tons per day), to be built at Meyal in Pakistan. The plant is valued at US\$8,000,000.

NEW UNITS FOR SCANRAFF IN SWEDEN

SCANRAFF-SKANONAVISKA RAFFINERIEET S.A. has again selected CTIP to carry out the engineering and construction of heat recovery units for the atmospheric distillation, vacuum distillation and hydrodesulphurisation units in its refinery complex at Lysekil, which itself was originally designed and built by CTIP.

PHARMACEUTICAL PLANT IN ALGERIA

Work continues in Algeria on the large complex for the production of antibiotics that CTIP is building at Medea, near Algiers, for SNIC — Société Nationale des Industries Chimiques. For the design and construction of this complex, the overall investment value of which is more than US\$210,000,000, CTIP is using technology and know-how supplied by IRI — Istituto Chimico Italiano and by SQUISI & Sons Inc.

PIPELINES IN NIGERIA AND EGYPT

CTIP, acting in association with MONTUPEL, is working in Algeria for the creation of the pipeline network linking Warri-Kaduna-Kano-Jos-Zaria-Gasau and Maiduguri. Furthermore, again in co-operation with MONTUPEL, CTIP has been working on the realisation of the Res-Shahr-Mostorod pipeline in Egypt.

ITALY

Recent CTIP projects in Italy have included the design and construction of an incineration unit for the RAFFINERIA OI ROMA (Unico Corbida Process) and various works for ENEL (the Italian State Electricity Authorities) in connection with turbogenerator power generation plants being built at two different locations in Northern and Central Italy.

Moreover, CTIP is currently acting as a consultant to Enna (formerly CENI) for engineering and management services to help the client in his efforts to have the big experimental PEC Nuclear Reactor in the Brindisane Plant completed within the schedule agreed upon with the main contractor.

EXPERIENCE IN NEW TECHNOLOGIES

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Thanks to the experience and capabilities of the Italian co-operative movement, Intercoop is present on the international market, mainly as a "general contractor" for the delivery of turn-key plants. It can also extend its tender to the preliminary phases (feasibility studies, etc.) training, and initial management, up to operation assistance and marketing.

The operational branches are those of the Italian Co-operative Movement (over 3,000 enterprises in different fields with an overall turnover of 15,000 billion lire) particularly the food and agricultural industry, cattle-breeding, building materials, storage and distribution, alternative energies.

The background of the sturdy industrial co-operative with its many years of activity, constitutes a substantial element with a range of references which few firms in the world are in a position to offer. Besides the classical financing operations (supplier's credit, buyer's credit, etc. . . .) Intercoop is in a position to carry out operations of partial compensation, by integrating the plant construction division with its international trade sector.

Intercoop has created food-and agricultural installations in Somalia, Bulgaria, Algeria, while in the Soviet Union plants for timber processing and centres for refrigerated storage have been built. At present Intercoop is carrying out a project covering five vast construction sites for mills and pasta factories; also an important programme of technical assistance in the field of light-mechanical industry.

Recent agreements will see Intercoop at work in Africa, East Europe, Mexico, China and Vietnam in the near future.

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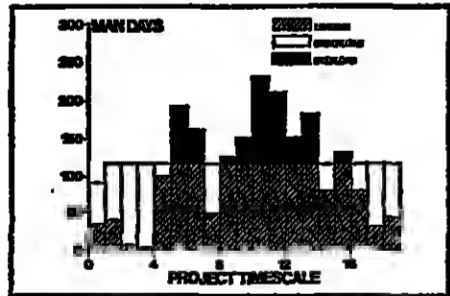
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In Italy, ARTEMIS is being used by contractors across a wide range of industries. It provides project information to Agusta and Selenia in the aerospace and defence sector. It has been installed in the Augusta (SR) and Trecate (NO)



METIER

ITALIAN ENGINEERING VI

Producers plead for Government aid

Machine tools

ONE BRIGHT morning last month, a group of 50 Chinese engineers were attending a seminar in English at the smart headquarters of UCIMU, the Italian machine tool manufacturers association on the outskirts of Milan. The occasion was one of many in a six-week stay in Italy by the Chinese group, during which they were to visit some of the small manufacturing companies scattered across northern Italy.

In part the trip provides proof of the declared interest of the Chinese in stepping up their purchases of Italian investment equipment, as opposed to consumer goods. It is also in its way an eloquent tribute to the success of the machine tools sector in Italy. Since the war it has grown from nothing to become the fourth largest exporter in the world, with West Germany, Japan and Switzerland ahead.

Machine tools, indeed, have been one of the success stories of Italian industry in recent years. Its importance today depends less on price competitiveness than on the increasingly high technological content and quality of the tools it produces. The immediate outlook is badly clouded however, by the most serious difficulties the industry has faced in a decade.

One need look no further than the statistics. Last year, despite zero growth in the domestic economy and a steep decline in industrial investment, the sector managed to limit the reduction in deliveries to 3.6 per cent in constant prices, while the increase in current inflation eroded. Lire was over 16 per cent. This year promises to be a great deal worse.

Preliminary estimates by UCIMU suggest that the inflow of new orders is down by 30 per cent. In other words that the slowdown already experienced by major European producers like Britain and France is starting belatedly to affect Italy as well.

The worry is, according to Sig Piero Ruffini, UCIMU's managing director, that the turn for the worse—with its consequences for both employment and financing—will hit the companies at a particularly delicate moment, when they are being forced to embark on major structural changes,

dictated by the switch into robotics and electronics.

This means that outside support is more important than ever and that support can hardly come from anywhere but the Government. Last month a delegation from the industry paid an urgent call on Sig Giovanni Marcora, the industry minister, in Rome.

Their goal was two-fold. Firstly, to secure the sector's inclusion among those eligible for assistance from the L1500bn (\$1.17bn) fund for technological innovation recently established by the Government. "It is absurd that we are not to benefit from the fund," said Sig Ruffini. "After all machine tools are a vital part of the new technology that the Government says it wants to promote."

Competitiveness

The second aim is to secure measures which bolster the industry, not in terms of direct aid to the manufacturers, but by stimulating purchases of new machine tools. UCIMU looks with no little envy at the decision by Britain to aid its own flagging machine tools sector, by subsidising new purchases by up to 33 per cent of their value. The industry argues that if direct competitors in the EEC enjoy such advantages nationally, then why not for it too?

The difficulties stem from the domestic Italian market, which takes 47 per cent of total output and from abroad. The habit of denominating export prices in dollars has led to a severe erosion of competitiveness as the U.S. currency has remained so strong, while major foreign markets have been weakened by political factors entirely outside the manufacturers' control.

An example is the Soviet Union which between 1979 and 1981 has dropped from being the industry's biggest single market (with 11.3 per cent of total deliveries) to fourth place last year, with 5.5 per cent. The reason lies in the sanctions and restrictions on export credits imposed on trade with Moscow after Afghanistan and Poland.

Orders have now dwindled to only small machines, which the Russians can pay for in cash. The story is the same in other

important. East European markets—for instance Romania. Three years ago it was the fourth biggest single customer for Italian machine tools. In 1981 it was down to 18th as Bucharest's financial difficulties have grown.

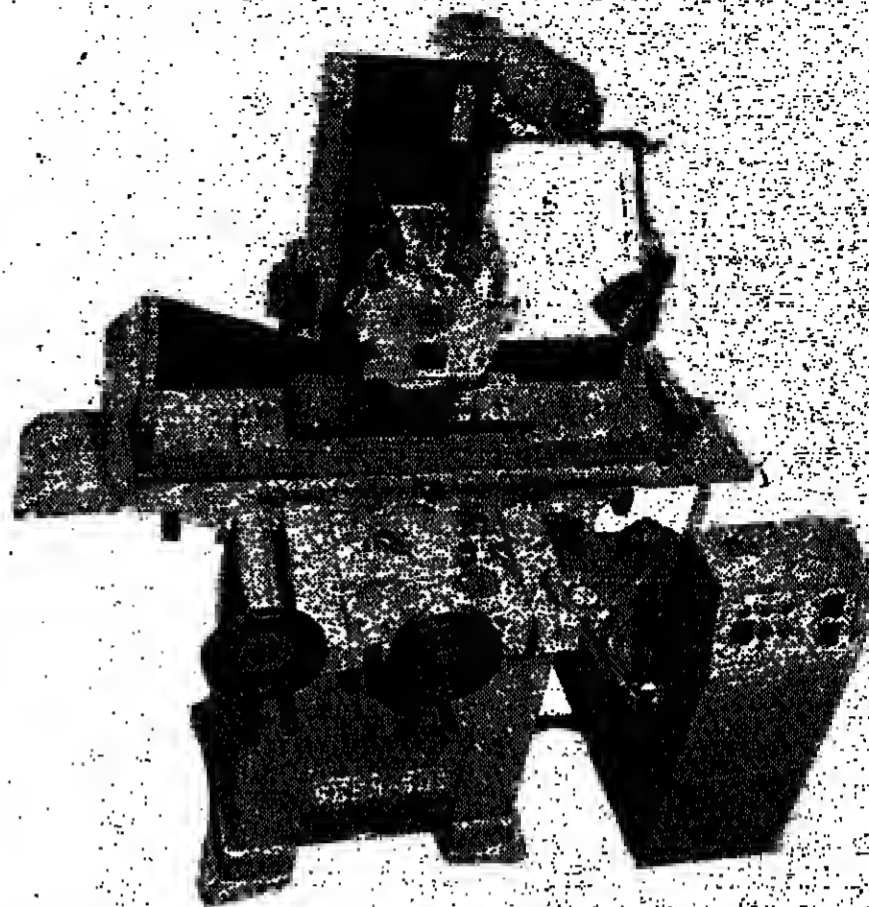
Even the most encouraging developments seem to be inviting trouble. In 1981, for example, France bought L132bn worth of Italian machine tools. But how long can the French sit back and watch us in some cases supplant traditional domestic suppliers? "one industry expert demands. If the record of Italian wine, shoe and clothing exports to France is anything to go by the answer is: not very long.

Nonetheless, nothing is so indicative of the quality of Italian output as the fact that in 1981 the three biggest markets were in countries whose markets are among the most sophisticated: France, West Germany and the U.S., between them accounting for 33 per cent of all Italian machine tool exports.

All this has been achieved in the comparative absence of large companies. Indeed few sectors demonstrate better than machine tools the old wisdom that in Italy, small is beautiful. Total production is spread between some 400 companies (153 of them belonging to UCIMU). Their average turnover is about L5bn, and output per employee is (by Italian standards) high, at between L50m and L60m. The industry employs around 36,000 people, but a fair number of the companies have only 25 or fewer workers.

This fragmented structure, however, conceals considerable sophistication. UCIMU itself offers not only an export marketing service, but also financial assistance to member companies, through a special subsidiary, FINCIMU. All of this dovetails well with the instinctive Italian love of craftsmanship, and an entrepreneurialism which flourishes naturally in the small private sector.

"The Japanese tend to go for big production line output," commented Sig Ruffini. "But the Italian will approach the



A small sophisticated surface grinder manufactured by Berni of Italy. It is marketed in Britain by RK International of Erith, Kent.

MACHINE TOOLS

	1981 1980	(at current prices)	(at constant prices)
Deliveries	1,720,148	+16.2	-3.6
Exports	904,726	+24.5	-1.2
Imports	241,305	+11.9	-8.3
Deliveries on domestic market	816,754	+8.2	-6.0
Total consumption	1,157,109	+9.3	-6.8

Source: UCIMU Research Department.

client study his problem and then propose a solution. He can offer machines on a one-off basis. Often the owner of the company is an engineer who will design the tool himself.

operating an increasingly sophisticated system of buying in basic parts which is cheaper for other outside suppliers to produce, and then carrying out little more than assembly work. "In other words," says Vittorio Maglia, head of

UCIMU's research department, "you have suppliers who are buying finished machine tools to make parts for other machine tools, for the people from whom they bought the original equipment." The "recipe" is so strange, that even the Germans have come to see how the Italians do it.

But as always in Italy, one can never be sure that improvisation and agility will continue to suffice, as interest rates stay at 25 per cent or more, and bureaucratic delays hold up official support measures. Machine tool producers may have to wait a little while before the halcyon years like 1979 and 1980 return.

Rupert Cornwell

Large foreign orders dwindle

Construction

THE FALL in overseas construction and civil engineering orders in the first quarter of this year, from L2,100bn (U.S.\$1.61bn) to L1,000bn is a sobering signal. Just a couple of big orders in the next few months could, of course, make the books look much better by the end of the year. The real trouble, however, is that those big orders are now much more difficult to come by than they were in the past. International economic and political pressures are creating difficulties in almost every potential foreign market.

It is no longer enough to be good at building roads or dams or railways. Nor is it enough to be nice, easy-going people who mind their own business and are prepared to work under difficult conditions. There is now an increasing number of developing countries, South Korea, Pakistan, India, Brazil, which can provide the expertise and the labour to do as good a job and probably a cheaper one than the Italians.

In addition, civil engineering contracts are now proving to be dangerously susceptible to delays or cancellation for a number of political reasons.

Overseas orders used to be the solution for Italian contractors and engineering companies hit by the sharp decline in domestic orders at the beginning of the 1970s. All the big companies, Italmobiliare, Condotte d'Acqua, Italcantieri, Snamprogetti, Impresit, switched their emphasis in only a few years from the Italian to foreign markets. In 1970, for instance, Snamprogetti had about 50 per cent of its order book filled with Italian contracts. By mid-decade some 90 per cent of its work came from abroad.

This meant good business while countries in the Middle East, Eastern Europe, Africa, Latin America, were splashing out on extensive public works programmes, industrial infrastructure and transport systems. The trouble started when the boom among members of the Organisation of Petroleum Countries began to slacken off and a series of quite separate political events slowed the pace of development.

The first problems started with the revolution in Iran. Although Italmobiliare and Condotte d'Acqua, both owned by the state conglomerate IRI, have fared slightly better than most other European companies in Iran, Condotte d'Acqua is still theoretically to continue with a port at Bandar Abbas although it faces major payment problems with the Iranian authorities, and Italmobiliare believes that its 3m tonnes a year steel mill which is now under construction at Isfahan could be in production by the middle of the decade.

The outbreak of war between Iran and Iraq saw the suspension or delay of a number of projects in Iraq, a market which began to look increasingly attractive as events in Iran went from bad to worse. The loss of work there has been doubly serious for the Italians as the contracts were often used as a leverage to guarantee oil supplies.

Payment

Libya, which has traditionally been one of Italy's largest customers, is proving unreliable. It is estimated that Italian companies are owed L150bn for work completed and goods delivered. Talks between the two countries which were held in Rome during May appear to have ironed out some of the difficulties. Italy seems prepared to increase its oil purchases from Libya in return for immediate payment of some L800bn in back debts.

The present climate in Algeria is not very favourable either for Italian contractors. Continuing disagreement over the price of the gas to be delivered to Italy via the transmised pipeline means that other contracts have come under a cloud. The great expectations that Italian companies had in the Chinese market have come to very little. Orders in the Soviet Union are being held up by political and financial difficulties over the new Siberian gas pipeline. The hostilities between Britain and Argentina are also endangering Italian hopes in South American markets although the country's decision to break EEC ranks and not continue sanctions against Argentina may give it the edge over rival Common Market companies in future bidding for contracts.

Given these market conditions it is ironic that Italian

civil engineering companies are probably better placed now than they were five years ago to cope with full order books. Many of the difficulties over insurance and credit facilities have been ironed out thanks to administrative streamlining in Rome and more extensive coverage terms. Some of the financial and managerial problems which hit such companies as Italcantieri, Italmobiliare, Condotte d'Acqua in the 1970s have been solved.

Italcantieri was saved from liquidation by a last-minute government decision to take the company off the hands of the privately-owned chemical group, Montedison. It has since managed to divest itself of contracts for three detergent plants in Algeria which it could not finance, has cut its

staff by a quarter and managed to secure new contracts last year worth L13.6bn for design, engineering and supervision work on projects in Libya, Abu Dhabi, Oman and Ghana.

Reorganising

Italmobiliare, which was created for the construction of large steel complexes along the lines of the Taranto works in Southern Italy, is also in a reorganising phase. The company still has its main work in three large steel plants, Isfahan in Iran, Tubarao in Brazil and Sázil in Portugal. It has realised that orders of this size are becoming the exception rather than the rule. It is therefore developing a number of new, highly specialised sectors.

These include engineering

and design for coal terminals, slurry pipelines for the transportation of coal, desalination plants and technologically sophisticated heating and reheating furnaces for steel mills. The company has already had orders for these furnaces from France, Germany, Canada, Sweden and most recently from U.S. Steel for its plant at Fairfield, Alabama.

Engineering for the steel industry still accounts for the bulk of Italmobiliare's work but processes for the collection and distribution of coal are becoming increasingly important. Energy saving systems and environmental protection technologies are also now playing a vital role in the company's planning for the future.

Mary Venturini

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CIVIL ENGINEERING AND CONSTRUCTION COMPANIES

1981 RESULTS

Company	Owner	Turnover (Lbn)	Profit
Impresit	IRI	1,980	3.7
Italmobiliare	IRI	921	6.3
Condotte d'Acqua†	IRI	589	Broke even

† 1980 results (1981 figures not available until June 30).

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ITALIAN ENGINEERING VII



An Alitalia aeroplane at the company's Engineering and Cargo Base at Rome's Leonardo da Vinci Airport

Two largest companies battle for leadership

Aerospace

A PROFOUND transformation is under way in the Italian aerospace industry. The process is visible on at least two levels. One is the first concrete result of the Government's attempts to reorganise a previously highly fragmented sector into two broad groupings. The other is the changing role of the manufacturers from being specialists in essentially marginal, small scale, programmes, to become key participants in several of the largest multinational projects under way for both civil and military aircraft.

The Italian industry remains small compared with its long-established counterparts in Britain, France and West Germany—not to mention the U.S. The total number of employees stands at around 42,000, while overall turnover of the various companies involved reached L2,200bn (£914m) in 1981, of which as much as 60 per cent went for export. Despite the fact that these figures are only a third or a quarter of those of the major EEC industries, aerospace offers a notable example of how Italy can prosper in a key, high technology sector. Significantly, the industry is among those earmarked as beneficiaries of the L1,500bn (L2bn) fund just launched by the Government to help research

and technological innovation in advanced sectors. But small is no longer as beautiful as before, now the cost of a project can run into hundreds of billions of lire. And, thanks to official prodding, the industry is gradually being clustered around the two largest companies, Aeritalia of the IRI conglomerate, and Agusta, part of EFIM, another public sector holding company. The former will concentrate on medium and larger aircraft and space operations, the latter on helicopters and light aircraft.

Withdrawal

An early pointer to the new strategy was the acquisition by Agusta of Sial-Marchetti, the light aircraft manufacturer. More important, in some respects, has been the gradual withdrawal of the Agusta family from control of the company. Last year EFIM pushed up its stake in the concern from 49 per cent to 80 per cent and there are now suggestions that the family will dispose of its remaining 20 per cent. The disengagement above all indicates that it is no longer possible for a single private shareholder to produce the capital required to finance developments in the aerospace field.

Agusta itself is responsible for a wide range of helicopters, both of its own design and models manufactured under

MAJOR COMPANIES			
	Sales (Lire bn)	Net profits (Lire bn)	Employees
Aeritalia	528	2	13,000
Agusta	698	6.6	10,000
Aermacchi	135	5	2,800
Piaggio (Rinaldo)	56	1.5	1,400
Fiat Aviatone	207	7.4	3,800

Figures are 1981, except Piaggio (1980).

licence from Bell, Sikorsky and Boeing of the U.S. It has also set up a joint venture with Britain's Westland Helicopters to make a new machine, the EH-101 to go into service with the Italian and UK navies.

The past few weeks have brought equally far reaching developments on the other front. Aeritalia in early May announced that it had acquired a 10 per cent stake in the capital of Aermacchi, the largest privately owned manufacturer, controlled by the Forasio family, with which it already co-operates on a number of ventures. Most notable among these has been the AMX project for a battle-field support and light attack aircraft, in which Embraer of Brazil also participates.

Here again, it is being rumoured that Aeritalia could raise its stake further to some 25 per cent. Whatever happens the move is intended to symbolise the increasingly close collaboration between the two. Humberto, Macchi has been a successful producer above all

of jet trainers, first the MB-326, of which 850 have been sold around the world and now the MB-339, being delivered to the Italian Airforce.

The AMX, the first all-Italian fighter of the new generation, is partly designed to replace the ageing Fiat G-91. But a major share of Aeritalia's business, which almost doubled last year to L528bn, is generated by its participation in international ventures.

On the military side, the company assembles the wings for the Tornado, the Anglo-German-Italian multirole combat aircraft of which the Italian Airforce will take 100. This is a key element in the Government's efforts to modernise the country's defence forces. Its major civilian involvement is a stake in the Boeing 767 twin-engine passenger jet. Aeritalia has already ploughed L250bn into 767 development, and it is hoping for a sales spin-off of up to \$2bn from a project in which it is technically not a sub-contractor but a participant.

Its other major product is the G222 military transport aircraft, in which Macchi, Sial-Marchetti and Piaggio all participate. The Italian Airforce has taken delivery of 44, while a further 30 have been exported, powered either by General Electric or Rolls-Royce engines.

Development


Agreement meanwhile has recently been signed with France's Aérospatiale for the production of a new super economy short range passenger aircraft, the ATF-42. It will carry up to 50 passengers, and the two companies are hoping to sell about 750. The ATF-42 will be powered by two Pratt and Whitney turboprop engines, probably built under licence by Alfa Romeo's aero engine division. For its part, Fiat's aero engine subsidiary is a sub-contractor on the PW-2037 turbofan which will power Boeing's 757 aircraft. It is also involved with the RB-199 engine that is being fitted on the Tornado.

Two substantial problems mar the otherwise promising development of the industry. The first is the chronic sloth of the Italian public administration, meaning that payments to defence contractors can be heavily delayed. They in turn are forced to rely on bank borrowing to cover the gap and the high interest charges involved have acted as a heavy brake on earnings. Only this year did Aeritalia return to profit—a modest L2bn—after several years during which operating profits had been more than wiped out by debt servicing charges.

The other drawback is the thinly concealed rivalry between Aeritalia and IRI on the one hand and EFIM and Agusta on the other, for overall leadership of the industry. Wasteful competition and duplication has been largely, but not entirely, eradicated by the current rationalisation of the sector.



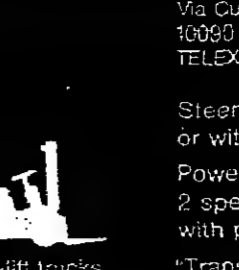
It is hard otherwise to explain why Italy should have two competitors, the MB-330 and Sials S-311, in the jet trainer stakes. Suggestions that EFIM should be wound up and its activities transferred to IRI and ENI, the state energy agency, are unlikely to make much headway.

Rupert Corwell



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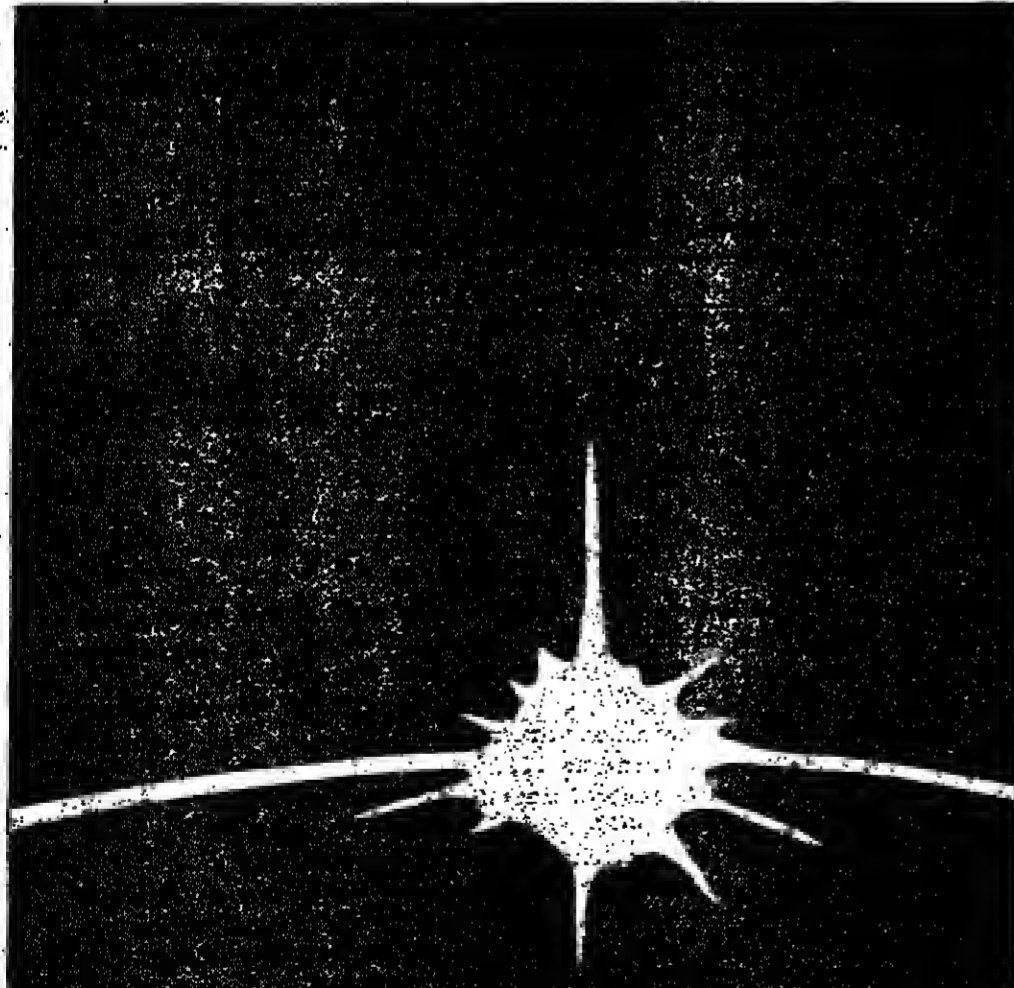




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BALANCE SHEET FOR 1981

in US million dollars

CAPITAL	25.0
DECIDED CAPITALIZATION ISSUE	2.5
RESERVES	10.3
NET PROFIT	5.2
TOTAL BILLING	768.0
WORK LOAD	1.750.2

MAJOR ORDERS RECEIVED AND PLANTS UNDER CONSTRUCTION IN THE YEAR 1981

IN ITALY	ABROAD
<p>Reorganization and modernization of Nuova Italsider Iron and Steel Plant in Bagnoli. Reorganization and modernization of Nuova Italsider Iron and Steel Plant in Taranto. Reheating and heat treatment furnaces for Nuova Italsider, Brade, Nuova Sias, Acciaierie di Piombino, Acciaierie Lucchini. Pilot project for harbours in Liguria. Coal terminal for the thermoelectric powerplant in Brindisi. Reconversion to coal of the Cementir Kiln in Taranto. Environmental protection plants for Nuova Italsider, Nuova Sias, Acciaierie di Piombino, Acciaierie Lucchini and against pollution in the Gulf of Naples. Wharf for colliers in Milazzo.</p>	<p>Iron and Steel Plant in Isfahan (Iran). Iron and Steel Plant in Tubarão (Brazil). Electronuclear powerplant in Cordoba (Argentina). Reorganization and modernization of the blast furnaces area, reheating furnaces for rolling mills, coal stacking-reclaiming machines for the Iron and Steel Plant in Sixel (Portugal). Maritime-industrial complex in Sepetiba (Brazil). Reheating and heat treatment furnaces in Brazil, Luxembourg, West Germany, Sweden, Holland, Soviet Union, East Germany, France, Canada, Saudi Arabia and United States. Desalination plant in Rabigh (Saudi Arabia). Coal shipping terminal in Port Kembla (Australia). Desalination plant in Sitra (State of Bahrain). Coal stacking-reclaiming machines for the steelworks in Port Kembla (Australia).</p>

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Copies of the 1981 balance sheet are obtainable from: Relazioni Esterne

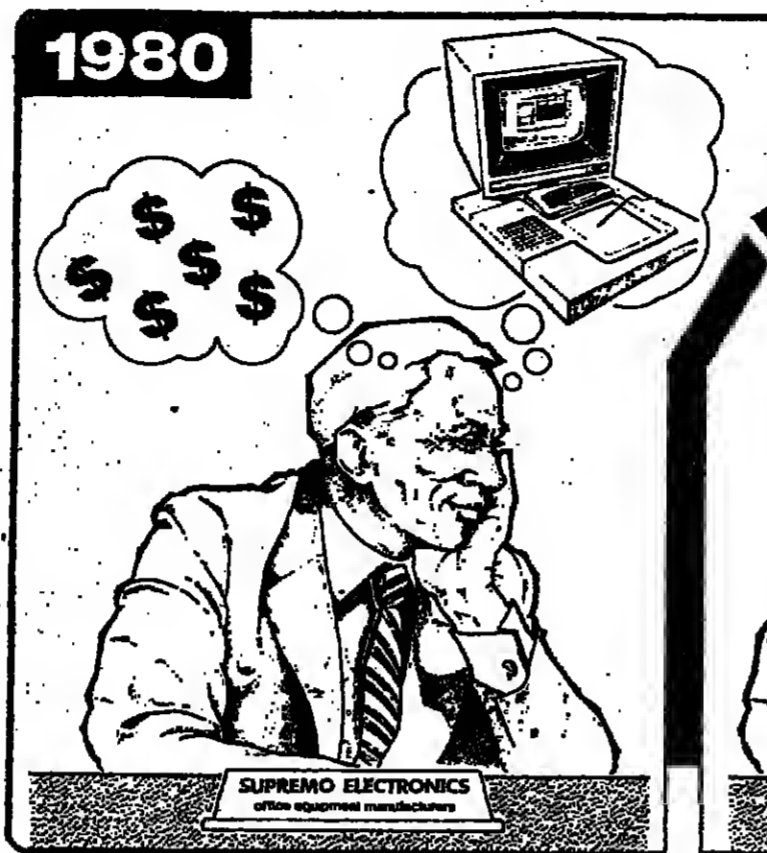
BUSINESS EFFICIENCY

The electronic office: who needs it?

By Alan Cane

A LITTLE over 10 years ago, an inspired group of scientists at the Xerox Corporation research centre in Palo Alto, California, began a project designed irrevocably to alter the structure of business life.

equipment and office equipment company. In the U.S. it includes IBM, Xerox and Northern Telecom; in the UK, GEC and Plessey.



infinity are shown on the screen and the executive can "fly" through the stack, dipping into this file or that at will.

There have to be printers to provide hard copies of material on the screen, facsimile machines to transfer copies quickly from one office to another and a way of linking all the pieces of gadgetry together so that information can be moved quickly and securely from one to another.

systems department for help in cutting office costs. The fact remains that electronic office equipment is still very expensive by comparison with traditional machinery and the cost benefits are by no means obvious.

Letters to the Editor

Differences between two fixed cross-channel links

From the Deputy General Manager, Dover Harbour Board. Sir, - The recent exchange in your columns between Messrs. Gueterbock and Croves highlights the enormous differences between two of the fixed cross-channel links on offer.

option. How many of those who are in favour of a bridge would also favour a small-bore tunnel? Conversely, there are, I suspect, many environmentalists who support a small-bore tunnel in the hope that it would remove lorries from the roads.

only echo the comment of the former that... any cross-channel link will bring engineering problems and add that both the timetable and the costs would be subject to extension in all cases.

Not the perfect answer

From the Chairman, City Capital Markets Committee. Sir, - The correspondence you have published has revealed many powerful arguments both for and against SSAP 16 (current cost accounting).

Recruitment consultancy

From Mr T. Irwin. Sir, - In the jobs Column (June 17) Michael Dixon reported on several aspects of recruitment consultancy which he appears to believe are important and controversial.

phrase) I suggest that such consultants should take a short course on how to draft agreements and contracts. Consultants who work solely on a "retained" basis should also consider that companies can have a justifiable case for requesting payment by results.

company is free to use the consultant of its choice. Any consultant who acts against the interests of his client quickly runs out of clients. Has anyone surveyed the demand from companies for closer regulation of recruitment consultants?

We feel that members of the Institute should vote against the resolution calling for the withdrawal of SSAP 16, which is to be considered on July 28.

TENNECO advertisement for DM 100,000,000 9% Bearer Bonds of 1982/1992. Includes logos for TENNECO, COMMERZBANK, CREDIT SUISSE FIRST BOSTON, and MORGAN GUARANTY LTD. Lists various international banks and financial institutions.

THF falls by £1.9m midway

A DISAPPOINTING first quarter for hotels, catering and leisure group, Trusthouse Forte has been reflected in a fall in profits for the half year to April 30 1982 from £14m to £12.1m pre-tax.

Assets, the benefits of which are beginning to show. Commenting on the higher charge, the board says that the group has had a heavy capital development programme over the past two or three years, spending more than £100m a year.

Overseas expansion lifts Scapa to £13.6m

THE BEST-EVER results were reported by Scapa Group for the year to March 31 1982, says the directors, with a 46 per cent rise in pre-tax profits from £9.28m to £13.59m. Sales for this maker of engineered fabrics for the paper industry, felt and other specialised industrial fabrics, moved ahead by £16.49m to £100.1m.

The directors are confident that the group will continue to progress although in the current year increases in profit will be much more difficult to achieve. The North American subsidiaries took full advantage of opportunities in their major business sectors. Helped by the strengthening dollar, pre-tax profits rose by 81 per cent and sales by 56 per cent.

UGI leaps to £3m

IMPROVED PRODUCTIVITY brought about by reorganisation in the previous year—led to an 86 per cent jump in taxable profits at United Gas Industries, from £1.65m to a record £3.07m, in the year to March 30 1982.

During the first half however sales overseas were generally affected by economic conditions in the U.S. Despite this, total group trading receipts advanced from £364.6m to £401.5m for the half year, while gross trading profits rose by £1.5m to £3.2m.

For the fourth year in succession Scapa has recorded falling UK profits and advances in North America. But this year the 76 per cent rise in American operating profits, with help from the mighty dollar, enabled Scapa to produce a record sales and pre-tax performance. Rationalisation has again been necessary in the UK, with about 300 redundancies and the scrapping of some obsolete products.

Redland down by 7% at £43.5m—UK profit held

IN LINE with the estimate of £43m given in April at the time of the offer for Cawoods, pre-tax profits of Redland totalled £43.51m for the 12 months ended March 27 1982—a 7 per cent reduction on the previous year's £46.76m. At the half-year, taxable figures were down 9 per cent at £21m.

The 11 per cent gain in sales value overall reflected growth in the motor and leisure sectors and its acquisition of Rocla. In addition, favourable movements in exchange rates increased the sterling value of overseas sales —up 15.5 per cent to £268.85m.

HIGHLIGHTS

After briefly reviewing events in the financial markets Lex comments on the interim report from Trusthouse Forte. Trading profits are up but after heavy spending on the capital account and elegant investments in the Savoy, depreciation and interest charges are higher and pre-tax THF is down to £12.1m, against £14m.

Australia the benefits of the Rocla acquisition have still to be fully realised. Profits from the overseas subsidiaries fell by 25 per cent to £14.5m. This was largely accounted for by Bross & Co. in West Germany, where a sharp fall in new housebuilding severely hit profitability in the roof tile sector.

To £165.78m. A 14 per cent rise in associates' profits to £12.46m (£10.9m) included increased profits from Monier in Australia and from operations in South Africa and the Middle East. An increase in group finance charges from £5.68m to £6.66m resulted from the cash outflow associated with Redland's increased investment during the year in Monier and a very substantial tax payment in Germany.

Baker Perkins £4.57m higher

A SHARP improvement in the second six months to March 31 1982 enabled Baker Perkins Holdings to lift its full year profits from £2.03m to £5.5m at the pre-tax level.

The group incurred a loss of £213,000 (£176m) in the first half but the interim report revealed that the value of orders in hand had provided a base for a significant sales increase which was expected to result in a satisfactory profit in the second half.

Attributable profits came though at £3.02m (£176,000) after minority deductions of £21,000 (£106,000) and extraordinary debits of £400,000 (£897,000).

Earnings per 50p share are given as 10.2p (2.6p) before extraordinary items, but the directors are being paid 5.1p net by a same dividend of 3p. Orders received during the year increased by 25 per cent in value and 7 per cent in volume, compared with the previous year.

(£13.65m) and £1.56m (£1.22m) and printing and other machinery £25.16m (£23.77m) and £2.7m (£759,000).

The extraordinary charge was a provision made for moving employees, stocks and machinery from Michigan to the North Carolina plant. Baker Perkins Inc. On a CCA basis pre-tax profits were £2.81m (£2.42m loss).

Baker Perkins has done somewhat better than expected and appears headed towards further recovery. Severe cost-cutting in the UK has pumped up margins in the year from less than 1 per cent to over 5 per cent. In America sales have grown by more than 55 per cent; the new high-speed printing machines get most of the credit. The company's investment in computer-aided design (CAD) equipment appears to be paying off. Plans to invest in this technology in the company's new products are having few teething problems and fewer after-sale problems. Although borrowings are unchanged at around £13m, the balance sheet is in good order and the company is planning to launch the new 500g string bit this year. It seems that further CAD investment is a sure bet. The costs of a major relocation in the U.S. will hamper profits growth somewhat this year, so a return to 1980's £9.8m pre-tax figure might have to wait until 1983. The shares added 9p yesterday to reach 110p, where the fully-exposed, historic p/e is 11. This seems to properly discount the company's prospects in a still cautious economic environment. The yield is 7 per cent.

Renold holds payment at 2p

FOLLOWING BETTER results in the second half of its financial year Renold, manufacturer of power transmission products and machinery, has maintained last year's dividend with a small payment of 2p net per 25 share. The interim and the previous final were both omitted.

Mainly because of UK losses in the first six months, the group ended the year to March 25 1982 with a pre-tax deficit of £1.77m, compared with £3.66m profits previously. Of this loss, some £1.46m was incurred in the first half. External sales for the year slipped back from £127.02m to £122.25m. At the trading level, the group made profits of £4.65m (£3.41m) but these were wiped out by higher interest charges of £3.4m (£5.47m).

In current cost terms, loss per share was 20.2p (14.7p) and pre-tax losses came to £6.78m (£4.27m). Borrowings in the UK have been reduced and interest on overseas has increased in sterling terms, this is part, due to the fall in the value of sterling against other currencies, particularly the U.S. dollar.

At the year end, UK bank overdrafts and advances were down from £14.15m to 9.69m, while overdrafts and advances were higher at £10.33m (£23m). Loans increased from £9.53m to £27.74m. Group shareholders' funds amounted to £38.54m (£36.5m). Fixed assets totalled £29.27m (£35.09m) and net current assets were £58.8m (£57.42m).

Renold continues to struggle. The UK business moved into the black in the second half, but increased interest payments are hampering recovery. Overseas companies' profits, dropped by 20.6m to £5.27m. The result was after charging depreciation of £3.84m (£3.79m). The board says the results for the year reflect the very low levels of demand for mechanical engineering products. This has been a factor in many economies, particularly Europe and North America, where the company's spread recession in manufacturing activity. High interest rates have had a significant adverse influence on these markets and have constrained both directly and indirectly the company's reduced level of profitability. In the UK in particular, the trading results have also been depressed by the consequences of short time working and temporary redundancies arising from the further actions taken to adjust the company's operations to lower level of demand. Improved productivity showed through in better results in the latter part of the year. It is not expected that there will be any significant improvement in demand in 1982-83, but the actions taken should result in an improved financial performance. Attributable losses for the year increased from £1.24m to £1.46m, after tax of £1.1m (£1.57m) by a combination of preference dividends of £27,000 (£25,000) and extraordinary debits of £2,88m (£2.42m). The ordinary dividend—again cuts £307,000. Stated loss per share was 8.1p, before extraordinary items, compared with earnings of 2.5p.

Whatlings improvement. Whatlings, the civil engineering and building contractor, experienced a rise in pre-tax profits to £167,000 for the half year to March 31 1982, against £131,000, though turnover was sharply reduced to £10.9m from £14.4m last time. Interim dividend per 25p share is 1p net (nil), absorbing £40,000. Last year an interim payment of 1p was made in lieu of the final. After tax of £17,000 (nil), net profit works out at £150,000 (£131,000), while earnings per share are stated at 2.75p (2.2p).

Tilbury Plant Tilbury Roadstone Tilbury Construction Tilbury Developments Tilbury Mechanical Services

Tilbury

You thought Tilbury was across the river from Gravesend

Tilbury isn't only a container port. It's also the name of an expanding group of twelve subsidiary or associated companies active in many aspects of the construction industry throughout the United Kingdom. These activities include civil engineering, building, plant hire and sales, mechanical services, property development, as well as the supply and laying of road materials. This work is carried out for a wide range of clients in both the public and private sectors. Despite a 15% reduction in turnover due to the continued recession, an advance in trading profit of over £2.2 million was achieved in 1981.

For an update on Tilbury send for the latest Annual Report. Apply to: Tilbury Group Public Limited Company, Tilbury House, Rumper Road, Havant, West Sussex RH12 4BB. Telephone: Havant (0403) 69012

Tilbury Group Public Limited Company Towards a Century 1884-1984

Table with columns: Date, Company, Price Change, Gross Yield, Fully Paid. Includes entries for 1981-82, 1982-83, 1983-84, 1984-85, 1985-86, 1986-87, 1987-88, 1988-89, 1989-90, 1990-91, 1991-92.

THE FREDERICK PARKER GROUP PLC (Manufacturer and supplier of plant for producing crushed and graded stone, mixed asphalt and concrete. Hiring and servicing construction equipment.) Unaudited interim statement. Half year ended 31 March 1982 1981. Turnover 24,535 19,280. Trading Profit before interest 2,058 990. Profit before taxation 2,005 454. Profit after taxation 1,415 433. Earnings per share 9.2p 3.0p.

Imasco sees continuing strong growth

Imasco, the major tobacco products, fast food, retailing and food manufacturing group owned 49 per cent by BAT Industries expects to counter the recession successfully in the current year ending March 31 1983.

Mr Pare said the fast food, drug store and food manufacturing operations were continuing to do quite well though some retail operations were feeling the impact of the recession. Tobacco products might slow down because of tax and manufacturing cost increases. However, Imasco is confident it will maintain its 50 per cent share of the Canadian market.

US. and General Trust

The United States & General Trust Corporation has raised the net interim dividend from 4p to 5.5p net per 25p share for the year to December 31 1982.

Since the trust is expected to be utilised before the final dividend is normally paid, the board has decided to distribute most of the net income receivable in the half year to June 30 1982 and has increased the interim.

Tunnel on target

PROFITS BEFORE tax of Tunnel Holdings, now 98 per cent owned by Rio Tinto-Zinc Corporation, topped the forecast of £16.7m made at the time of the recent issue of NZS, and emerged at £18.51m in 12 months to March 28 1982, compared with £15.55m previously.

Turnover of the group, engaged in construction materials and services, and £12.24m. There were exchanges in the time of £24,000 (£21,490 loss) and minorities accounted £59,000 (£17,000). Extraordinary items took £286,000, after which the attributable surplus emerged at £12,63m (£10,53m).

Ansbacher falls to £0.66m

Profits after tax of Henry Ansbacher Holdings, merchant banker, fell from £809,000 to £66,000 in the year to March 31 1982, and as forecast at the time of rights issue last February, the year's dividend is being raised from 0.15p to 0.33p net per 5p share.

The directors point out that since the year end the group has been materially changed, both in size and activity, by the acquisition of Seascope Holdings, which is active in marine insurance, reinsurance, broking, ship sale and purchase, air tanker and dry cargo chartering. In view of these changes, the year's results have been presented in the manner that will be followed for the bank in future years. Therefore, the accounts as presented are mainly of historical interest, and the new group's performance will be more apparent at the time of the interim figures later in the year, they say.

This announcement appears as a matter of record only. U.S. \$25,000,000 Kansallis-Osake-Pankki Floating Rate Capital Notes 1989. The placement of the Notes has been arranged by the undersigned. MORGAN STANLEY INTERNATIONAL YOKOHAMA ASIA LIMITED KANSALLIS INTERNATIONAL BANKS S.A. MITSUBISHI BANK (EUROPE) S.A. May 20, 1982

THE TRING HALL USM INDEX 125.3 (-0.2) Close of business, 24/6/82 Tel: 01-483 1691 BASE DATE 10/11/80 100. THE LOMBARD 14 Days Notice Deposit Rate is 12.2% LADBROKE INDEX Close 551-466 (-1)

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Devhurst Dent cuts deficit

GLOVE MAKER and warehouse group Devhurst Dent reported a reduced deficit of £73,000 for the six months to January 19, 1982, compared with £255,000 a year earlier...

F. H. Lloyd back in profit with £815,000

THE ANTICIPATED improvement in the second six months, as compared with the poor performance of the corresponding period last year, has been borne out at F. H. Lloyd Holdings...

more cautious about the steel-mill-mills and resorting sectors but says there is some reason to look for a measure of improvement in the engineering companies...

During the year the group's bank borrowings were reduced from £5.5m to £3.2m. He says the 28.5 per cent acquired by Cooper Industries during 1980-81 was subsequently made available for sale and the shares were placed in April this year with institutions...

the same as in 1980-81 in terms of sales and profits at Steel turnover almost doubled, however, and despite teething troubles in the reduction...

Brengreen ahead at £0.9m and predicts more growth

COMMERCIAL cleaning again provided the backbone of turnover at Brengreen (Holdings), which advanced 48 per cent from £17.7m to £26.5m, according to the directors...

cleaning, cleaning and international markets, to withdraw altogether from the building and decorating trade. The cost of this decision has been shown as an extraordinary debit this time of £201,000...

there's brass" could be Brengreen's theme time. And judging by the share raising the market looks convinced. At 40p the yield is 2.8 per cent and the fully taxed p/y is 31. Brengreen has backed its lofty position with turnover up by 88 per cent and pre-tax profits up by 16 per cent after exceptional. The company is concentrating on its cleaning and rubbish collection services and particularly on developing public sector contracts...

Wintrust shows record £1.9m

ANOTHER successful year is reported by the directors of Wintrust, bankers, with a rise in pre-tax profits from £1.72m to £1.93m, for the period to March 31, 1982...

Sangers incurs £2.94m loss for year

Sangers has realised £2.91m from the disposal of its wholesale pharmaceutical activities, but the board is quite certain that the group would have been in serious difficulties had the disposal not taken place...

wholesale pharmaceutical division. That eliminated the group's balance on distributable reserve, which now shows a deficit of £295,000, and no dividend is thus recommended.

Surprising as it may seem, the wranglings and boardroom changes at F. H. Lloyd do not seem to have prevented the company from stalling something of a recovery. The engineering and foundry divisions did much

Overdrafts were shown in the February balance sheet at £4.8m—against net worth of £3.17m—but Mr Flinn claimed that borrowings have since been halved on the receipt of the disposal proceeds...

Baroora up by 150%

With turnover up from £1.1m to £1.9m in 1981, pre-tax profits at Baroora Tea Holdings climbed more than 150 per cent from £96,532 to £242,188.

Mersey Docks sees little improvement in trading

THE PORTS trade has shown little improvement over last year so far this year. Sir John Page chairman told members at the annual meeting of the Mersey Docks and Harbour Company.

John Laing performance improving. The performance of construction engineering group, John Laing, continued to improve with UK home completions to the first half of 1982 substantially higher than a year earlier.

Leopold Joseph lower - but holds payout

GROUP PROFIT at Leopold Joseph Holdings, merchant bank for the year ended March 31, 1982 was £294,000 after tax and a transfer to inner reserves, compared with £644,000.

financial year, but it has considerable helpful implications for future business, the chairman says.

Courtauld looks to maintain upward trend

GIVEN THE extent to which its business is still exposed to factors beyond management's short-term control and the current sombre world economic scene, the pace of forward progress at Courtauld must remain uncertain, says Mr C. A. Hogg, the chairman.

£1.1m. Total turnover rose from £1.71bn to £1.79bn. Mr Hogg says the past two years have proved even more difficult than was anticipated. During this period the group has had to write off a quarter of its trading capital employed and its UK workforce has declined by a third.

Although the group now expects continuing improvement in profitability in the UK and will continue to invest in UK and abroad, the chairman says it is clear that growth in sales volume will be very tough to achieve.

Following its aim to find better opportunities overseas to build on its strength, Courtauld has recently announced the formation of a company in the U.S. which has, as its specific purpose, the development of new interests for the group in the chemical industry and related fields.

BOARD MEETINGS

The following companies have held their board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final, and the sub-divisions shown below are based mainly on last year's timetable.

Trusthouse Forte PLC Interim Statement for the half year ended 30th April 1982

Table with 4 columns: Item, Half Year to 30th April 1982, Half Year to 30th April 1981, Year to 31st October 1981. Rows include Trading Receipts, Gross Trading Profit, Depreciation, Trading Profit, Interest, Profit before Taxation, Taxation (estimated), Profit after Taxation, Minority interest, Profit (after taxation and minority interest).

The above figures are unaudited and accounting policies are as stated in the last annual accounts. The greater part of the year's profit is always produced in the second half of the financial year.

Trading is currently ahead of last year after a disappointing first quarter and with this improved trend continuing we look forward to a good second half year. Performance in Great Britain has been strong, particularly in the London luxury hotels which are well ahead of last year (30%).

Trusthouse Forte Hotels in THE BAHAMAS, BAHRAIN, BARBADOS, BELGIUM, BENIN, CANADA, FRANCE, GUYANA, IRELAND, JAMAICA, MALTA, MEDICO, MONACO, NETHERLANDS, PORTUGAL, SARDINIA, SAUDI ARABIA, SWITZERLAND, TUNISIA, UNITED ARAB EMIRATES, U.S.A.

To book at any of our hotels, ring our reservation offices, on 01-567 3444 or 061-989 6111 or see your travel agent or ring the hotel direct.

PANORAMA BANQUE PARIBAS. On 25 June 1982 Banque de Paris et des Pays-Bas changed its name to Banque Paribas. Includes logo and contact details.

New Zealand bulldog bond

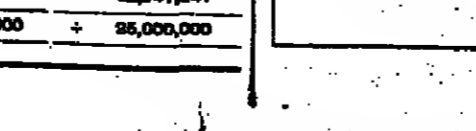
The \$100m five-year "bulldog bond" for New Zealand has been priced to yield 14.566 per cent, a margin of 30 basis points above the mean of the 15 per cent Eschequer Stock 1987 and the 12 per cent Treasury Stock 1987.

DIVIDENDS ANNOUNCED

Table with 5 columns: Company, Current payment, Date of payment, Corrs. dividend, Total last year. Lists companies like Can. & Foreign, Renault, F.H. Lloyd, etc.

BANK RETURN

Table with columns for BANKING DEPARTMENT and ISSUE DEPARTMENT. Banking department includes Liabilities, Capital, Public Deposits, etc. Issue department includes Liabilities, Notes issued, Government Securities, etc.



Companies and Markets BIDS AND DEALS

Lonrho 'victory' at Fraser AGM

BY JOHN MOORE, CITY CORRESPONDENT

LONRHO, the multinational trading group, went into battle yesterday with House of Fraser...

considering any acquisitions which would lead to the issue of shares. Professor Smith said: "I have no intention of issuing paper when the net asset value of the business is twice the share price as it stands today."

BPCC increases stake in Bemrose

British Printing and Communication Corporation (BPCC) yesterday announced further purchases of Bemrose Corporation shares...

Ferranti buys in the U.S.

Ferranti is to buy Ocean Research Equipment, of Massachusetts, for around \$5.8m (£3.46m).

FOSTER WHEELER

Foster Wheeler Power Products of London has agreed to acquire United Worktrucks...

ALLIED PLANT

Allied Plant Group has agreed to acquire United Worktrucks. The price is expected to be £210,000 paid by £110,000 in cash...

NO PROBES

The proposed acquisition by Glywedd International of Ductile Steels is not to be referred to the Monopolies and Mergers Commission.

SHARE STAKES

Whesoe Holdings - Colquy Holdings has acquired 150,000 (0.83 per cent) and now holds 2,045,000 (11.32 per cent)...

Yorkshire Spinners buys wool broker

Yorkshire Fine Woolen Spinners is to make an agreed £662,000 bid for the entire share capital of Sykes Booth...

Yorkshire Fine's shares were temporarily suspended yesterday at the company's request of 27p. Provided the net assets of Sykes are confirmed as being worth not less than £580,000...

Weak tin price leads to redundancies at Geevor

BY GEORGE MELLING-STANLEY

REAL EVIDENCE of the effect on the Cornish tin mining industry of the current metal price weakness is expected today in the form of redundancies at Geevor.

Hampton Areas in coal venture

THE UNREGISTERED Hampton Gold Mining Areas has joined a consortium to produce coal from one of the biggest waste tips in existence.

SA miners move closer to strike

SOUTH AFRICA'S white miners have taken a further step towards strike action with the decision to hold a ballot on industrial action on July 7.

ROUND-UP

South African gold output declined last month according to the latest figures from the Chamber of Mines. Production totalled 1,757,598 ounces in May...

Table with columns: Series, Vol., Aug., Last, Nov., Last, Feb., Last, Book. Includes various stock and option data.

LONDON TRADED OPTIONS table with columns: Option, Strike Price, Closing Offer, Vol., Closing Offer, Vol., Closing Offer, Vol., Equity Close.

BASE LENDING RATES table with columns: Bank Name, Rate, Bank Name, Rate. Lists various banks and their rates.

Espley-Tyas Interim Report. Includes financial data: Turnover 23,159, Profit before taxation 1,201, Less: Taxation 82, Profit after taxation 1,119, Less: Minority interests 399, Profit attributable to Shareholders 720, Dividend-Interim (1.50p per share) 197, Retained Profit 523.

CHRISTIAN ROVSING A/S. Issue of 150,000 B Shares of Dkr 50 nominal each at Dkr 300 each. Includes Danish Kroner 45,000,000 and CREDITANSTALT-BANKVEREIN BANKITEC.N.V.

These shares having been sold, this announcement appears as a matter of record only. Includes a list of companies and their shareholdings.

Arabic text at the bottom of the page: هكنا من الأهل

EMPLOYMENT AGENCIES

Why job turnover is so important for profits

Dominic Lawson

THE RECESSION has dealt a severe blow to the profitability of Britain's employment agencies.

Mr Bernard Marks, chairman of the Alfred Marks Bureau since 1946, describes the results of employment agencies over the last 18 months as "disastrously bad. Last year staff turnover fell by a third. Registration of jobs with agencies is about a quarter of 1979's level. In the peak year of 1973 we recorded a jobs-to-applicants ratio of 13 to 1. In November 1980 the trend line crossed. Now the ratio is 1 to 2. If you don't get volume, then you are left with very high fixed costs."

In a cyclical business with high fixed costs, fluctuating profits are only to be expected. But last year both of the two publicly quoted companies whose main business is in this field, Reed Executive and Brook Street Bureau of Mayfair, made record losses. Brook Street lost £1.53m pre-tax, while Reed Executive lost £1.9m, and passed its final dividend for the second year running.

Total unemployment figures are not the heart of the problem for the agencies, but job turnover, and the main agencies all remark on the decline in the number of applicants. "We want more turnover in the job market, but that will only happen when confidence returns to our potential applicants" says Mr Alec Reed, chairman of Reed Executive.

Ten years ago Alec Reed recognised the need for a source of earnings not completely dependent on the pendulum of the business cycle. The result was a drugstore subsidiary, Medicare, which now accounts for almost 40 per cent of Reed Executive's turnover, and two thirds of its capital.

So far, so good. But Reed's idea, while fine in theory, has not yet been justified by results. Medicare has never yet been anything but a loss-maker. In 1980 it lost £382,000 and last year £105,000. At least the trend is improving. Alec Reed feels the diversification will be proved right. "This year Medicare will show a small profit, and in 1983 it will make an appreciable profit."

Bernard Marks sympathises with Reed's strategy, and argues that "Medicare will ultimately come good." In fact the Alfred Marks Bureau made a similar attempt at attaining a less cyclical pattern of earnings, when in 1973, it diversified into contract cleaning.

While Mr Marks — "Mr Bernard" to his staff — does not disclose the precise figures involved, he claims "we are now among the top ten cleaning contractors in the UK and we are now pitching for local authority contracts with every hope of success."

Brook Street has resolutely remained purely an employment agency, and is prepared to draw in its horns when cyclical decline sets in, though this has meant a contraction in the branch network. Mr Edward Hurst, a director of Brook Street, concedes "our business depends on the rate of increase in employment and in this recession the rate of increase in unemployment has been more rapid than ever before. But Mr Hurst gains some bleak satisfaction: "We entered the downturn with £3m in cash and undervalued freeholds; therefore in a sense we benefit from these difficult times—it's tougher for our competitors because they have less money than us."

However, not all companies involved in the employment agency business have experienced that sinking feeling of reserves being whittled away. Hestair's employment bureaux division—SOS Bureau—managed, despite its name, to make a pre-tax profit of £527,000 last year. Hestair chairman Mr David Hargreaves claims that compared with the results of others in the field, this performance was "truly remarkable."

Hestair's strategy has been to limit SOS Bureau's branch network to towns with population above 1m, and to avoid marginal operations in smaller towns. In London, where price competition is intense, SOS is very thin on the ground. In central London according to Mr Hargreaves "you have to be in shops, but we believe in having first floor offices, with no investment on interiors and shop fronts." An essential part of the operation is that SOS Bureaux are concentrated in areas with flourishing local newspapers, in which the business can advertise its services and locations.

Brook Street and Alfred Marks have each invested hundreds of thousands of pounds in setting up a computer system which enables them to match up applicants with vacancies across their entire branch networks. "The ultra cost-conscious Mr Hargreaves describes this development as a waste of money; "a computer system matching

candidates in different parts of the country is all very well, but labour in this country is notoriously immobile." Mr Hargreaves prefers to use computers to identify growth areas in the jobs market, such as electronics, heavy goods vehicle drivers and "other sectors which I wouldn't want to disclose."

This air of mystery is perhaps unnecessary. As Bernard Marks points out: "It is clear that there are areas where certain skills are in great demand, and that does not mean just word-processing. Legal-audio secretaries can name their own price at the moment."

Although there will always be shortages of skills in certain areas, it is equally true that the market in which the agencies operate has been shrinking. More painful still, their share of that market has itself been eroded. The "culprit" has been the public sector, primarily the Jobcentres.

This month the "Report on the General Employment Service" was submitted to Sir Derek Rayner and the chairman of the Manpower Services Commission. It reported that over the last five years the private employment agencies' share of the engagement market has almost halved, and that all the major agencies are currently losing money. It argues that a contributory factor is public sector competition, particu-



Hestair's David Hargreaves (left): SOS Bureau's "truly remarkable" performance; Bernard Marks: Jobcentres are "wasteful palaces"; Alec Reed: "more turnover in the jobs market"

larly in the "temps" field. According to the Report, the private agencies' share of the non-manual market has dropped to 7 per cent, and to less than 1 per cent of the manual market.

The Rayner Report points out that "the private agencies

regard the public employment service as unfair competition in that it is a free service to employers paid for by the taxpayer. They are also critical of the size and siting of Jobcentres."

The Rayner Report con-

sider that the public employment service should introduce selective fee charging for permanent or short-term vacancies; neither should it withdraw from the short-term engagement market. However, the Employment Services Division should stop using the

word "temps" to describe the service it offers, and separate marketing of "temps" services should cease.

Mr Bernard Marks, who describes the Jobcentres as "enormously wasteful palaces in high street positions paying excessive rents" calls the Rayner Report "marginally disappointing; something more draconian was indicated."

Mr Alec Reed attacks the Jobcentres on political grounds: "Jobcentres are an indiscriminate subsidy to employers. They have a senior secretaries division in Victoria, they advertise in The Times. What the hell has that got to do with being a social service?"

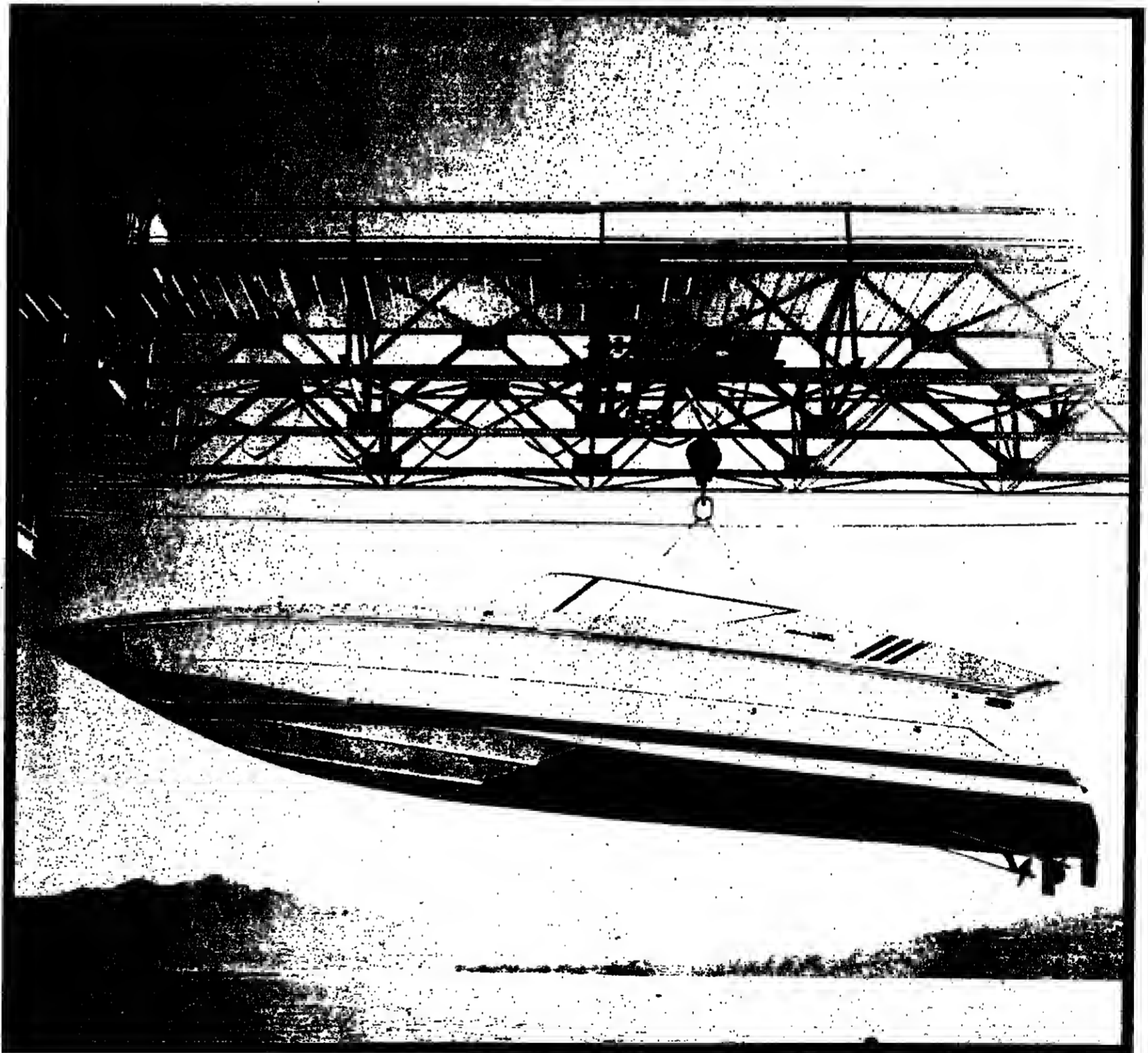
Mr Edward Hurst agrees with Alec Reed that the Jobcentres should spend more time and effort on getting jobs for school leavers, and less on "the easier to place." Naturally such a policy would benefit the private employment agencies more directly than any particular section of the workforce, but Mr Hurst has some sympathy for the predicament of the Jobcentres: "They are under tremendous political pressure to play the numbers game and place as many people in jobs as possible."

Mr Leo Allen, Secretary General of the Federation of Personnel Services, is "reasonably bappy with the Rayner Report—it vindicates

our view on Jobcentres, at least in the temp area." Mr Allen draws attention to one particular section of the Report, which rather obscurely recommends that "the public employment service... should refrain from offering such a high standard of service that fee charging is appropriate." This seems a rather obfuscatory way of expressing the view held by the private agencies, that public funds should be concentrated on those areas of the market which are not sufficiently profitable to be covered by the private agencies.

Whatever the future role of the public sector, the fortunes of the private employment agencies ultimately depends on a pick up in the jobs market. All the major agencies are reporting that the temps business is picking up rapidly, and in past cycles this has been followed by an upturn in the more profitable permanent jobs market, which is currently still in the doldrums. Leonard Allen believes that the increase in temps business may indicate that the recovery has got under way "but it's more like climbing a ladder than taking off in a rocket." David Hargreave is also keeping his feet on the ground: "employment agencies will soon be making good money, but none of us expects to see the golden days of 1972-1973 again."

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CARIPLLO
CASSA DI RISPARMIO DELLE PROVINCIE LOMBARDE

The Lombard Bank

Memo from

THE BANKER

To The Bank Secretary

From The Banker

Subject Balance Sheet/Report and Accounts

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CONTINENTAL ILLINOIS OVERSEAS FINANCE CORPORATION N.V.

(Incorporated with limited liability in the Netherlands Antilles)

GUARANTEED FLOATING RATE SUBORDINATED NOTES DUE 1994

Guaranteed on a Subordinated basis by



In accordance with the provisions of the Notes and the Reference Agency Agreement between Continental Illinois Overseas Finance Corporation N.V. and Citibank, N.A., dated June 24, 1982, notice is hereby given that the Rate of Interest for the Initial Interest Period has been fixed at 16 1/2% pa and that the interest payable on the relevant Interest Payment Date, September 24, 1982, against Coupon No. 1 will be US\$418.47 in respect of US\$10,000 nominal amount of the Notes.

June 25, 1982
By: Citibank, N.A., London

CITIBANK

U.S. concern at high EEC food exports

WASHINGTON—EEC agricultural exports will this year exceed in value those from the U.S., reflecting the Community's huge subsidies...

Brussels fish plan attacked

By Richard Mooney

BRITAIN'S INSHORE fishermen have given a firm thumbs-down to a plan for sharing EEC fish resources...

Brazil cocoa offer to buffer stock

By Terry Povey

BRAZIL'S government has been asked by the Bahia Cocoa Trade Commission to back the proposed sale of 18,000 tonnes of cocoa to the International Cocoa Organisation (ICCO) buffer stock...

FARMER'S VIEWPOINT

Taking stock in the hills

"If only," said the farmer in the pub, "we had realised what would happen to the sheep trade, we would not have allowed this to happen..."

ago which could be improved into economic sheep farming then sheep.

than would have been reached were it not for the subsidisation and tax saving that forestry used to enjoy.

Copper prices rise sharply

By John Edwards, Commodities Editor

COPPER PRICES rose strongly on the London Metal Exchange yesterday, continuing the recent rally from the four-year lows...

was closing its mine in Manitoba for two months, and extending the planned shutdown of its Ontario division...

Asarco, meanwhile, lifted its U.S. domestic ceiling price for lead by a further 1 cent to 25 cents a lb.

European beef sowings may fall

WEST GERMAN sugar statistics, F.O. Licht's third estimate of total European sugar beet sowings in 1982 puts the area at 7,834m hectares...

Row over direct sales of farm machinery

By a Correspondent

FEARS ARE growing among Britain's farm machinery dealers of a trend among manufacturers to sell their equipment direct to farmers.

deal prices showed a 27 per cent discount "thereby offering only a nominal improvement in the real net buying price."

He took full control of the company (from Anglo-Indo-Asian) in mid-May and has implemented his policy.

LONDON OIL SPOT PRICES

Table with columns for oil types (Arabian Light, Brent, etc.) and prices per barrel.

GAS OIL FUTURES

Table with columns for gas oil futures contracts (June, July, etc.) and prices.

BRITISH COMMODITY MARKETS

Table listing various commodities like copper, nickel, silver, and their current market prices.

RUBBER

Table showing rubber prices for different grades and origins.

PRICE CHANGES

Table listing price changes for various commodities like metals, oil, and grains.

AMERICAN MARKETS

Table showing market data for the United States, including commodity prices and indices.

GOLD MARKETS

Gold rose \$5 1/2 to 207.308 in the London bullion market yesterday. It opened at \$204.811...

LONDON FUTURES

Table listing futures prices for gold, silver, and other metals.

COFFEE

Table showing coffee prices for different grades and origins.

SOYABEAN MEAL

Table listing soyabean meal prices for various grades.

INDICES

Table showing various financial and commodity indices.

EUROPEAN MARKETS

Table showing market data for Europe, including commodity prices and indices.

THE SOVIET UNION AND THE WORLD'S COMMODITY MARKETS IN THE 1980s

A host of leading speakers will be addressing this major Conference at the CAPE ROYAL, LONDON ON July 8th, 1982.

ART GALLERIES

- List of art galleries including BROWNE & OARBY, COLNAGHI, SANDFORD GALLERY, etc.

LEGAL NOTICES

THE COMPANIES ACT 1948 TO 1978 YEOMANS TRANSPORT (BEARSTED) LIMITED

GRAINS

Table listing grain prices for wheat, barley, and other cereals.

WHEAT

Table showing wheat prices for different grades and origins.

POTATOES

Table listing potato prices for various grades.

MEAT/FISH

Table showing prices for meat and fish commodities.

INTERNATIONAL COMPANIES and FINANCE

Richard Lambert reports on a U.S. airline's fight to keep flying

World Airways bid to pull out of a tailspin

EDWARD J. DALY enjoys a good scrap. A boxer in his youth, he became a media hero in the horrible final days of the Vietnam War when he used his fists and his pistol to keep fugitives to safety. Now again, he is engaged in another intense struggle — to keep his airline, World Airways, flying.

For a company which has been dripping red ink, World is remarkably confident about its future. It says it is hopeful of securing a new deal with its creditors and working in the near future, and that it could be starting to make profits by the year end. The volume of traffic is picking up, says World, and so are prices.

They need to. Net losses of more than \$800 million since the beginning of 1980 have cut the airline's net worth to \$52 million, compared with its net current assets of nearly \$300 million and upper term liabilities of \$47 million. World is currently seeking to restructure \$101 million of debt service and rental payments as over the next two years: some immediately, roughly \$17 million, and the rest, roughly \$84 million, must be deferred until next year.

Mr Daly thought the company

in 1950—he still owns four-fifths of the shares—built it up over the next 25 years as a charter operation. It grew fast during the Vietnam War on the strength of contracts to airlift U.S. military personnel, and captured a large slice of the international charter business in the late 1960s and early 1970s.

As early as 1967 it was petitioning the Civil Aeronautics Board for permission to run a U.S. coast to coast scheduled service at a budget fare.

When deregulation came, Daly jumped in with both feet, launching a service early in 1979 to link New York, Newark and Baltimore in the east to Oakland, San Francisco and Los Angeles in the west. The move into scheduled services was enormously expensive—the company's debt and lease obligations more than doubled to over \$300 million during 1978, but Daly was confident that his non-trilla service would quickly sort out the competition "We'll bury them," he said.

But within a few weeks, the plan was in big trouble. The transportation service, but the whole U.S. airline industry was



Mr Edward J. Daly

craft, all of which had to be grounded after an accident involving another airline in Chicago.

Shortly after the aircraft were allowed to fly again, World was hit by a four-and-a-half month strike by all its unionized employees. And by the time that was over, the whole U.S. airline industry was

in a tailspin brought on by high fuel prices, excess capacity, and the recession.

Competition has been especially cut-throat on the transcontinental route, where the company is up against five established trunk carriers and various smaller operators. Load factors on this service, which account for perhaps half the airline's volume, fell by 32 per cent in the first quarter of this year. The pressure was so intense that Daly lobbied the Civil Aeronautics Board to restore pricing discipline to the market—a request which he admitted was ironic, coming from a company with World's history. The petition was crisply dismissed.

The airline now suggests that this first quarter may have marked a low point. It claims that load factors have been building up for the summer season, and could exceed 70 per cent for the month of June. At least as important, fares on the transcontinental service have climbed by as much as a quarter or more since the spring.

The airline got another boost the other week when it succeeded in leasing out one idle

Boeing 747 and two DC-8s. That left it with two surplus DC-8s and an operational fleet of eight DC-10s and three Boeing 747s. With these, World runs scheduled services across the Continent and to Honolulu, London and Frankfurt, and it still has a sizeable charter operation which in some respects recalls its colourful past.

Military contracts accounted for about a quarter of total revenues in the first quarter of the year, and at the moment the airline does a brisk business in transporting refugees from South-East Asia and Muslim pilgrims during the annual Hajj. Negotiations with the 40 or so creditors reach a technical deadline to day. World says that the talks will automatically be extended if final agreement is not reached.

It is also approaching a key moment in its attempt to persuade employees to take pay cuts of 10 to 20 per cent. The pugacious Mr Daly has already given back half of his last year's salary, and says he is now probably the lowest paid chief executive of any company listed on the big board. The new week or two may determine whether it has all been worth while.

Round One for Ali and the Sheikh

A WEALTHY Arab sheikh and former world heavyweight boxing champion Muhammad Ali have joined forces as principal shareholders in Pavilion Foods, a small public company based in Virginia, AP reports from Golden Beach, Florida.

Sheikh Tarek Al-Fassi plans to use his wealth and Ali's fame to stimulate rapid growth for the firm, which will become Al-Fassi-Ali Consortium Inc. at a special shareholders meeting on June 30.

"With Sheikh Al-Fassi's immense wealth and the recognition of Ali, virtually any door can be opened," says Mazen Sukkar, the Sheikh's senior administrator.

Mr Richard Hirschfeld, All's attorney, said Pavilion Foods was just the kind of company the Sheikh and ex-boxer were looking for — "a small public company with tremendous growth potential." Pavilion, which owns 46 per cent of a \$44 million complex planned for Virginia Beach, has seen the value of its stock rise from 1 cent a share to about 14 cents a share in the past year.

Since the Sheikh and Ali joined forces, Pavilion has purchased Commonwealth Group, a Virginia-based word-processing and publishing firm, for \$1.7 million.

Sukkar, who will become executive vice president of the consortium, declined to say how the Sheikh and Ali met or how long they have known one another. "They're two religious people and have a common way of thinking," he said. "We always had respect for Ali. We were waiting for the right deal to come along. We just put it together."

Caterpillar debt rating reduced

By Our Financial Staff

DUFF AND PHELPS, the Chicago-based ratings agency, has cut its rating of Caterpillar Tractor senior debt to D and P three from D and P two.

The earthmoving and construction equipment maker's subordinated debentures are rated one step lower at D and P four.

Contrasting fortunes for two major U.S. food groups

BY OUR FINANCIAL STAFF

BEATRICE FOODS and Pillsbury, two major U.S. food groups, have reported sharply differing results for their latest quarters.

Chicago-based Beatrice suffered a 7.5 per cent fall in net operating earnings to \$7.3 million from \$77.1 million for the first quarter ended May 31.

Profits per share were 68 cents against 74 cents undiluted. Sales rose by 2.2 per cent in the quarter to \$2.28 billion from \$2.23 billion a year earlier.

Earnings would have been slightly higher than a year earlier were it not for the effect of three factors which trimmed 7 cents a share. These were higher interest costs and amortisation costs associated with some recent take-overs in the beverage sector, and foreign currency translations.

The company, which derives more than three-quarters of its revenues from food products, expects net operating income for the full year to be higher

than the \$3.02 a share achieved in fiscal 1982.

Pillsbury, in contrast, achieved a 29.6 per cent rise in fourth quarter net income to \$39.4 million, or \$1.81 a share from \$30.4 million, or \$1.51 a year earlier. Sales rose 5 per cent to \$906.7 million.

This represented a sharp acceleration in growth for the Minneapolis-based company in the last three months of the year ended May 31. Net profits for the full year rose 14 per cent to \$136.5 million on a 2 per cent increase in sales to \$3.3 billion.

Profit improvements in the restaurant operations of Steak and Ale, Bannigan's and Burger King were a major factor in the results, Pillsbury said.

Lower interest costs and better earnings from consumer food operations also helped.

Weak commodity prices and excess transport capacity continued to hurt the earnings of Pillsbury's grain merchandising operation.

American General makes further offer for NLT

BY OUR NEW YORK STAFF

AMERICAN General, the 12th largest U.S. insurance company, has offered to pay \$46 a share for NLT, the Nashville-based insurance group, in a transaction worth nearly \$1.6 billion.

The offer is dependent on approval from the NLT board. At the same time, American General, based in Houston, has started its hostile \$38 a share bid for NLT.

The moves are the latest in the takeover battle between the two insurance companies in which NLT has sought to defend itself from American General's unsolicited advances by making a counterbid for the bigger group.

Only a week ago, NLT raised its cash tender offer for American General from \$50 to \$55 a share, but left unchanged its \$40 tender offer for all shares of the company's 1980 convertible junior preferred stock.

American General said its latest \$46 a share offer represented about a 100 per cent premium over the average share price of NLT's shares during the first three months of this year.

The offer involves \$46 a share in cash for 15 million NLT shares, and an exchange of convertible preferred stock with an approximately similar market value for all remaining NLT shares.

American General plans to leave the offer open for 90 days to give NLT's board time to consider it fully.

If the hostile \$38 a share tender offer is completed, American General intends to propose a merger with NLT where the remaining NLT shares would be exchanged for non-convertible fixed income securities.

The Houston company also said its board had approved a term loan agreement with 14 banks worth \$1 billion.

BASF maintains first half sales

BY OUR FINANCIAL STAFF

FIRST-HALF group sales of BASF, the West German chemical company, totalled DM 16.3 billion (\$657.3 million), barely changed from the DM 16.2 billion noted for the same period last year. The parent company, however, boosted turnover by 17 per cent to DM 7.6 billion from DM 7.13 billion in the same period, bringing some cause to expect growth this year.

BASF managing board chairman, told shareholders yesterday that the company did not see any sign of recovery this year in the domestic economy, although U.S. business prospects could improve.

"We won't wait for a prospective recovery to free us from our structural problems," said Herr Seefelder, adding that BASF could still come up with satisfactory 1982 results. The flat group turnover was attributed to a decline in sales for the company's U.S. units as well as its Rheinland Olefins plants and its Winterhal petroleum unit. Group volume is also running considerably under the 1981 level.

While internal structural changes have started to make headway against the worldwide standard plastics glut, condi-

tions have continued to worsen for BASF's refining operations.

Oil production earnings can no longer offset refining losses, but Herr Seefelder said stabilising prices on world oil markets added, however, that it would take a major effort to raise Winterröll's results back to the group norm.

Herr Seefelder also said yesterday that BASF will continue to rationalise its commodity plastics operations, but in opposition to EEC involvement in the search for a European solution to the problem of over-capacity.

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Eurobond prices rally on New York improvement

BY PAUL TAYLOR

PRICES throughout the Eurobond markets were marked higher yesterday — in some cases by more than 1 per cent — bringing slight relief to the otherwise beleaguered markets.

In the Eurodollar sector prices were marked up by about a point in quiet trading. Dealers warned, however, that it was too early to tell whether the improvement marked a real turning point in the otherwise depressed market.

A more likely explanation, they suggested, was that the market was reacting to the drastic shake out of the past four weeks, encouraged by a marginal improvement in the New York market on Wednesday.

Euro-D-Mark bond prices were also marked up by between a point and a point in moderate trading reflecting the New York improvement and a

marginally weaker dollar. Gillett Overseas Finance came to the market with a SwFr 45 million private placement carrying a coupon of 6 1/2 per cent and priced at par. The issue is lead managed by Swiss Bank Corporation.

In the Eurodollar market the Canadian Imperial Bank of Commerce (CIBC) \$200 million 12-year floating rate note, which bears a minimum coupon of 5 1/2 per cent and a margin of 1/2 per cent over the mean of the six-month bid and offered rates, was launched as expected.

Samuel Montagu last night disclosed details of the new \$75 million private placement floating rate note for Banque Nationale de Paris. The 12-year paper bears a spread of 1/2 per cent above the London interbank offered rate (Libor). There are investor redemption options after five and eight years and the borrower may call the notes back after the fifth year.

New structure planned for Bell Canada

By Robert Gibbons in Montreal

BELL CANADA, the eastern Canada telecommunications utility, plans to reorganise its corporate structure.

A new, non-regulated holding company Bell Canada Enterprises, will be set up as the parent of Bell Canada itself and of 80 other subsidiaries and associates operating in non-regulated business. Bell Canada will remain the government-regulated telephone service company.

Existing Bell Canada stockholders will swap their shares one for one for shares of Bell Enterprises, Bell Canada's subsidiaries and associates will each operate independently. Bell Enterprises will become the umbrella company for the group, and will be in charge of overall development strategy.

Bell says the changes are designed to make a clear separation between regulated and non-regulated businesses and to put Bell's fast expanding telecommunications equipment businesses in a better position to compete.

The proposed reorganisation will not require the approval of the Canadian Radio-Television and Telecommunications Commission, according to Mr A. J. de But Bell has attempted to satisfy CRTC requirements, he said.

\$2m losses at A. G. Becker

By Our New York Staff

A. G. BECKER, the New York securities firm part owned by S. Warburg and Paribas, lost around \$2 million in the eight months to end June. But the company firmly denies that it is suffering from deeper financial problems.

In a statement aimed at allaying market rumours, Mr Ira Wendor, Becker's chief executive, said that the firm was making profits on its bond trading business but had suffered losses on its broking side where individual investors had been keeping out of the market in recent months.

Becker's total capital after the loss was put at around \$150 million. Becker's generated revenue of about \$170 million in the comparable period last year.

As a result of the downturn in business, Becker laid off about 250 employees between mid-March and May and is now left with roughly 2,900.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Tuesday July 13.

Closing prices on June 24

Table with columns: U.S. DOLLAR, Issued, Bid, Offer, day, week, Yield. Lists various international bonds like Amex Int. Fin., Amer O/S Fin., etc.

Table with columns: OTHER STRAIGHTS, Issued, Bid, Offer, day, week, Yield. Lists bonds like Can. Pac. S. 15 1/2 85 CS, etc.

Table with columns: FLOATING RATE, Spread, Bid, Offer, day, week, Yield. Lists floating rate bonds like Allied Irish, Bk. of Tokyo, etc.

Table with columns: DEUTSCHE MARK, Issued, Bid, Offer, day, week, Yield. Lists bonds like Asian Dev. Bank, Austria, etc.

Table with columns: CONVERTIBLE, Conv. Price, Bid, Offer, day, week, Yield. Lists convertible bonds like Aljontone, New Valley Inv., etc.

Advertisement for Chemical New York N.V. featuring U.S. \$150,000,000 Guaranteed Floating Rate Subordinated Notes Due 1994. Lists various financial institutions like Credit Suisse, Deutsche Bank, etc.

Olivetti turnover and orders rise

BY JAMES BUXTON IN IVREA

OLIVETTI, the Italian data processing and office equipment maker, achieved a 27.2 per cent rise in group turnover to L1,871bn (\$1.2bn) in the first five months of 1982. Orders rose by 14.9 per cent.

Sig Carlo de Benedetti, Olivetti's vice-chairman and chief executive said he did not expect profits this year to be as high as those of 1981. Markets were suffering the effects of world recession, and it was difficult to foresee when recovery would come.

Olivetti, which is Europe's largest company in its field, and the eighth largest in the world, was presenting its 1981 accounts for the group. For the first time they have been prepared on a consolidated basis, certified by auditors.

The accounts showed the group's net profit on turnover of L2,987.9bn was L95.6bn, slightly down on 1981's L104bn. Turnover was up 32.5 per cent, partly due to the inclusion of newly acquired subsidiaries.

Operating profit was L366.4bn. About L174bn, was absorbed by

financial charges and L54.3bn in tax.

Ig C Olivetti, the parent company, earlier this year announced record profits of L57.5bn, some 75 per cent up on 1980, with turnover of L1,362bn.

Sig de Benedetti described the group profits as "extremely modest" in comparison with turnover. But they were much better than those of Olivetti's European competitors, and represented a continuation of the major turnaround in the fortune of the group since he took over management in 1978.

He showed the company had changed to being a predominantly electronics based concern from a manufacturer of office equipment. In 1978 exactly half its group turnover consisted of distributed date processing and office automation products. In 1981 that proportion was 66 per cent.

This was mainly due to the enormous growth of sales of the Olivetti electronic typewriter, and electronic writing

systems. They made up 5 per cent of sales in 1978, but 19.2 per cent in 1980, when sales of these products rose 33 per cent. Olivetti had 28 per cent of the world market, which Sig de Benedetti believed was the single largest share.

Although about half Olivetti's 53,500 employees were in Italy, only a third of its sales were there, and just over two thirds in Europe. Sig de Benedetti also pointed out that Europe's share of data processing and office equipment products traded with other world trading blocks had fallen from 28.9 per cent in 1970 to 19.7 per cent in 1980, at the expense of Japan and other countries outside Europe and North America.

Olivetti is the first major private sector group in Italy to present consolidated and certified accounts. Major quoted companies are required by the Consob, the stock exchange regulatory authority, to do so in 1983, for the 1982 financial year, but Olivetti has produced its accounts earlier. Its accounts for 1981 — a year earlier than required



Sig. Carlo de Benedetti, vice-chairman and chief executive of Olivetti, which presented consolidated and certified accounts for 1981 — a year earlier than required

Store chain saving plan rattles bankers

By Our Copenhagen Correspondent

A SAVINGS plan started by IKEA, a chain of furniture shops, has rattled Danish bankers.

The company offered a rebate to customers who save with them. The discount is calculated monthly and is equivalent to 15 per cent a year.

Mr Thomas Brandt, managing director said yesterday, "we have had more than 3,000 inquiries about the scheme since it was introduced two days ago. We think it will help people who find it hard to save up for things in the normal way."

"If the customer does not want to buy anything from us he is welcome to have his cash back but there is no interest. We only give the rebate when there is a sale involved," he said.

"This is not an alternative to banking but an offer to cash customers who know they will need to buy some furniture in the next few years."

The banks do not see it that way and are closing ranks to fight off what they consider an attack on their territory. Mr Hans Faaschburg, chairman of the Danish Banks Association, said the commercial banks and the savings banks were strongly opposed to IKEA's scheme.

"If every shopkeeper in the country becomes a deposit taker it will hurt us," said Mr Faaschburg. "And as soon as one retailer starts something like this they will all have to follow suit."

It is not just the banks which are concerned. Mr Mikogens Lykkefort, Tax Minister, is also looking at the position.

IKEA launched an advertising campaign to boost the savings plans yesterday. The banking board of control said it thought such advertising was a breach of the banking law.

Understandably, Mr Brandt cannot see any problem. "We have been in touch with the banks since January and in our opinion we are not breaking any laws. If they want us to provide guarantees that customers' money is safe we will do that. We will cooperate in any way but we won't stop the scheme."

Loss forces Dutch building group to prune workforce

BY WALTER ELLIS IN AMSTERDAM

VERENIGDE NBM-Bedrijven (NBM), one of the biggest Dutch construction companies, is in trouble with its banks and planning to cut jobs and abandon several loss-making activities.

The banks—ABN, AMRO, Mees en Hope, NBM and Van Lanschot—are understood to be started by the extent of the companies losses which reached F1 32m (\$11.7m) in 1981. They believe that only drastic pruning will enable the company to continue trading beyond the end of this year.

Another Dutch company facing possible bankruptcy proceedings is Unikap, the bicycle manufacturer, which last year incurred a deficit of F1 1m. Unikap's creditors have granted it an 18-month stay of execution, but the long-term future of its 350 workers is in doubt.

Bankruptcy in the Netherlands, as elsewhere, is on the

increase. In 1981, a total of 6,885 small and medium-sized companies were forced out of business—a rise of 40 per cent over 1980—and the situation in the first five months of this year has worsened. If the present trend continues, a further 8,500 companies will be in the hands of the receiver by December.

Larger companies naturally have greater resources and can often respond to difficult trading conditions first with job-shedding and shorter hours. They also have a bigger claims on the banks and are therefore less likely to be rapidly forced into closure by creditors.

The case of NBM illustrates, however, that a large concern can be obliged to take certain measures if it is not to go bankrupt. NBM employs 3,500 workers and is engaged not only in building but in brick manufacture and piping. The enduring recession in construction has

made trading conditions increasingly difficult, and a restructuring plan drawn up two years ago has proved only partially successful. NBM has announced this week that 1,000 workers were to be made redundant.

With losses continuing this year, NBM has asked the civil courts to permit it to defer payment of certain debts for an unspecified period and has arranged separate credit arrangements for the healthier parts of the company.

This year, NBM expects sales to fall from last year's F1 1bn to about F1 600m, and if the latest emergency measures fail bankruptcy must be seen as the inevitable consequence.

Unikap is also seeking a moratorium on debt repayments. Managing director, Mr G. Kapera, forecasts a loss in 1982 of between F1 1m and F1 2m, but expects a return to profit in 1983.

Skis Rossignol falls into the red

BY DAVID WHITE IN PARIS

SKIS ROSSIGNOL, the French sports equipment group, tumbled FFR 28.5m (\$8.6m) into the red in the year ended March 1982, but expects to get back on its feet in the current year.

M Laurent Boix-Vives, chairman of the one-time star performer of the Paris stock market, said the group would break even again in the current financial year. Losses of its U.S. subsidiary, which reached \$6.3m in 1981-82, would be brought

down to about \$1m. The tennis racket division, launched in 1976, would bring in a profit for the first time, he said.

Last year Rossignol dropped most of its cheaper models of racket, with the result that the volume of sales fell by almost a third to 225,000.

Recovery measures had led to a 20 per cent reduction in the workforce over the last two years (notably in the U.S.), a reduction of stock levels and a

cut in financial charges.

The group's strategy would be based on a revision of its industrial capacity so as to adapt it better to demand.

Turnover after increasing by 12 per cent to FFR 959.5m in 1981-82, would remain above FFR 900m in the current year.

The group's world market share in skis, which make up three-quarters of turnover, rose to 27.4 per cent in value terms from 24.6 per cent.

Italimpianti president resigns in protest

BY RUPERT CORNWELL IN ROME

SIG Lucien Sicouri, one of the best known of Italy's public sector managers, has resigned from the presidency of Italimpianti, the steel subsidiary which he built up into one of Europe's most successful plant process groups.

His move is understood to be in protest at the formation of a new holding company—Impiantistica Industriale—to take control of all the plant processing operations of the IRI group, to which both Italimpianti and Finisider belong.

Sig Sicouri, 58, has always

insisted that the freedom of manoeuvre of the company was a key to its success. The decision to set up the holding company was "anachronistic and wrong," he said. He also appointed that Italimpianti executive has not been chosen to head the new concern.

In his 15 years at Italimpianti, Sig Sicouri has seen it grow into a group with sales of L2.2bn last year, and orders of about L2,500m (\$1.8bn). Unlike most of the state sector, it has been consistently profitable, reporting earnings of L6.3bn in 1981.

Soft loans for French small businesses

By Our Financial Staff

THE French Government is to offer soft loans to small businesses which may be harmed by the wage and price freeze beginning next month.

Under a plan outlined by the Economics Ministry, small corporations, employing no more than 500 workers, could qualify for short term credits, which will be offered by the state and national banks.

The direct state loans will bear a maximum interest rate of 10 per cent, while banks will be allowed to offer credits at 2 percentage points above the base lending rate, currently 14 per cent.

Loans will be limited to a maximum of FFR 4m (\$90,000) for each company, while the length of the credit will vary according to need with a maximum repayment term of 18 months.

Only those businesses that can show that their operations are severely harmed by rising costs during the July-October price freeze will qualify for the special credits.

The measures would primarily involve small industries that rely on products immune to the Government's price freeze. These include import agricultural goods and energy products.

Ambrosiano links lead to probe of Swiss bank

BY JOHN WICKS IN ZURICH

THE SWISS Federal Banking Commission has had talks with Gotthard Bank on "possible repercussions in relation to the events concerning Banco Ambrosiano."

The troubled Milan bank, which is currently being run by a commissioner appointed by the bank of Italy and the Italian Treasury, has a 70 per cent stake in Banco Ambrosiano

Holding (Luxembourg), which in turn owns 45 per cent of the Lugano-based Gotthard Bank.

In a communique issued yesterday, the Swiss Banking Commission says it is satisfied with explanations and documentation presented by Gotthard Bank and will take no further measures.

The Swiss bank has stated that it is entirely Swiss-managed.

Sharply higher earnings for Norgas

By Fay Gjester in Oslo

NORGAS, the Norwegian pharmaceuticals, offshore services and industrial group, reports sharply higher earnings in the first four months of 1982, compared with the same period last year. Profits before taxes and allocations were NKR 48m (\$7.6m) — NKR 16.4m higher than in January-April 1981.

Turnover in the four months reached NKR 571m, up NKR 173m on a year earlier. Increases in sales were most marked in the divisions for industrial gases, pharmaceuticals and protective equipment. Unitor Ships Service, a marine services company in which Norgas holds a 43.8 per cent stake, also contributed.

Last month, Norgas A/S, the group's parent company, increased its share capital to NKR 144.6m from NKR 124.6m through a private placement on the UK market of 800,000 new shares. With a par value of NKR 25 each, the shares were sold for NKR 140, each, and the profit on the issue — about NKR 90m — is being put to reserves.

CONTRACTS £10m orders from NCB

Orders worth a total of £10.1m have been placed by the National Coal Board.

Mineral cutting tools for use underground on coal cutting and heading machines, for the period July 1 1982 to June 30 1983. Total estimated value is £5.8m and the business has been awarded to: ANDERSON STRATHCLYDE; HALL AND PICKLES; MARWIN MINING TOOLS; PADLEY AND VENABLES; TUNGSTEN CARBIDE DEVELOPMENTS; and WIRENET MINING.

Fire resistant flexible ventilation ducting and fittings and fire resistant wire reinforced ventilation ducting and fittings for ventilation for the period July 1 1982 to June 30 1983. Total estimated value is £3.1m and the business has been awarded to: AMCO PLASTICS; DOWTY MECO; FLEX ADUX PLASTICS; and GENERAL MINING AND ENGINEERING COMPANY.

Hook-type lagging cables for lining underground roadways, for the period August 1 1982 to July 31 1983. Total estimated value is £1.4m, and the business has been awarded to: BRC ENGINEERING COMPANY; LOTHIAN REGIONAL COUNCIL; TINSLEY WIRE; and GRIDWELD.

BABCOCK-MOXEY, Gloucester, part of Babcock International, has been awarded a coal handling contract valued at between £7 and £8m for the National Coal Board. It is for the manufacture, supply, delivery, erection and commissioning of the run-of-mine and washed products conveying systems for the south side project, Grimthorpe Colliery, Barnsley area. The new plant will involve three miles of conveyors and supporting structures which will carry coal from the new mine drift to a new coal washery. The coal will then be conveyed from the washery to one of the train loading stations, one existing and one yet to be built. The complete system will include fabrication and erection of some 4,000 tonnes of steelwork. All belt conveyors and transfer houses will be sheeted to ensure a minimum of dust pollution to the neighbouring environment. Work has started and is scheduled for completion by the end of 1983.

VAUXHALL MOTORS has received a £2m order for almost 500 of the latest Bedford 4-tonne M-type all-wheel-drive trucks from the Ministry of Defence. Features of the new M-type include the replacement of the multi-fuel engine with a more fuel-efficient turbocharged 5.4 litre diesel engine. The wide-ratio gearbox fitted to the earlier models is also superseded with a close-ratio box to match the characteristics of the turbocharged engine. Both front and rear axle torque capacities have been increased to match the higher engine output, and the brakes have been revised to meet all known future EEC and MoD requirements.

Orbit Electronics is to install ICL point-of-sale terminals to handle daily sales and stock control of home entertainment products in its new High Street showrooms. Initial order placed with Interdata. Computers is valued at over £150,000. It includes 36 of ICL's new 9507 point-of-sale terminals and 36 ICL 9526 terminal controllers.

RENOULD POWER TRANSMISSION has been awarded four contracts, worth about £40,000 in total, for the manufacture and supply of conveying chain and steel wheels for the Ford Motor Company, for incorporation in assembly conveyors at Halewood and Dagenham car plants.

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June 16, 1982

KWIK-FIT (Tyres & Exhausts) Holdings Plc 1981/82

Extracts from the statement of Mr Alec Stenson, Chairman

Results	Group profit before taxation for the year ended 28th February 1982 amounts to \$1,555,744 and compares with \$4,029,277 for the previous year. Net profit after taxation credits amounts to \$1,768,648 compared with a net profit after taxation of \$2,045,131 last year.
Dividends	Dividend maintained at same level as last year—1.364p net per share.
Turnover	Group turnover for the year ended 28th February 1982 amounted to \$34,369,309 compared with \$27,557,597 for the previous year.
Operations	The Group is presently operating from 203 retail tyre and exhaust centres in the UK and 20 in Holland, West Germany and France. A further 13 sites are under development. During the year the Group's administration procedures have been upgraded with the installation of computers in Head Office. Data collection terminals have now been installed in all centres. An extensive programme of upgrading and modernising all centres has been completed.
Outlook 1982/83	Trading for the first two months of the new financial year shows an improvement over the same period last year. The completion of the integration and refurbishment of the large number of depots acquired during the last two years, together with improved administrative controls, means that the Group is well prepared for the future.

Copies of the Annual Report and Accounts for the year ended 28th February can be obtained from:

The Company Secretary
 Kwik-Fit (Tyres & Exhausts) Holdings Plc
 East Main Street
 Buxton
 West Loftham
 Southford G52 2AS
 Tel: 0505 654635

هكذا من اجل

Companies and Markets **INTERNATIONAL COMPANIES and FINANCE**

Sharp rise at Toyota sales arm

BY OUR FINANCIAL STAFF
TOYOTA MOTOR Sales has reported a 25 per cent rise in consolidated net earnings for the year ended March, because of the sale of shares in its sister production company, Toyota Motor.

An extraordinary gain of ¥25.2bn was made on the sale of the shares to Toyota Motor to help achieve the merger of the companies. From July 1 the combined company will be called Toyota Motor Corporation. Including the gain, Toyota Motor Sales' group net profits were ¥39.49bn (\$158m), up from ¥31.52bn a year earlier. Group sales rose by 9.5 per cent to ¥4,048bn (\$16.2bn). Pre-tax profits rose by 15 per cent to ¥68.9bn.

The results were in line with the parent company figures published in May which showed a 23 per cent rise in net profits to ¥38.1bn on a 9.7 per cent rise in sales.

Group car sales rose by 10 per cent in the last fiscal year to ¥3,494bn but fell in volume terms by 1.9 per cent to 3.19m units. Exports fell by 7.3 per cent to 1.67m units, reflecting restraint agreements in North America and Europe. Domestic sales rose by 4.8 per cent to 1.52m units.

Earnings advance at Toyo Kogyo

BY YOKO SHIBATA IN TOKYO

TOYO KOGYO, Japan's third largest car manufacturer, reported a 13.5 per cent rise in net profits at the parent company level to ¥10.86bn (\$41.7m) in the first-half ended April 30.

A higher proportion of up-graded models in its range, sold under the Mazda trade name, and improved export profitability, helped by the depreciation of the yen in the foreign exchanges, lay behind the improvement.

First-half operating profits improved by 10 per cent to

reach ¥21.2bn. Sales of ¥590.27bn (\$2.3bn) were up 1.5 per cent. Profits per share for the half-year were ¥13.73, against ¥12.90.

Sales fell by 13,764 vehicles to 609,378, representing a 14 per cent fall in value terms. Car sales rose by 13,810 to 440,364 units to show an 8 per cent gain in value terms, and to account for 63 per cent of total sales. This improvement was attributed totally to buoyant domestic sales of Familia models.

Truck sales declined by 27,578 vehicles to 169,014, and

by 17 per cent in value terms to account for 18 per cent of total turnover.

Vehicle exports fell by 22,215 units to 417,300, mainly because of lower truck sales. Exports rose, however, in value terms to take a 63 per cent share of total turnover. Export sales included 39,020 vehicle kits—up 2,399—for Ford Motor of the U.S., which has a minority stake in the Japanese company. Toyo Kogyo shifted its sales stream to the Middle East (up by 28 per cent in the half) and Oceania (up 36 per cent), using Ford's sales networks. This

compensated for a 10 per cent fall in European sales, and a 19 per cent decline in North American sales arising from voluntary restrictions on exports to those regions.

In the current half-year, the company expects car sales to match the first-half level, to give a full-year total of 1.22m units, compared with 1.24m last year. Operating profits in the half are also expected to equal first-half levels.

Full-year operating profits are just at ¥43bn, up 3 per cent, on full-year sales of ¥1,900bn, up 3 per cent.

Strong profits and sales growth at James Hardie

BY OUR FINANCIAL STAFF

JAMES HARDIE INDUSTRIES, the diversified Australian industrial and building materials group, has lifted net earnings by 21 per cent to A\$41.09m (US\$42.4m) for the year ended March 31 from A\$33.85m.

Turnover rose by 27 per cent to A\$955.98m from A\$749.89m a year earlier. A final dividend of 11 cents a share (unchanged from a year earlier) was declared making a total of 22 cents (against 21 cents) for the full year. The company also announced a one-

for-four scrip issue.

Mr D. K. Macfarlane, managing director, said he was confident the rate of progress can be maintained this year despite a slow start.

The company experienced a somewhat slower rate of growth in the second half-ended March than it had in the first half. Despite diversification into such products as packaging, the company still derives more than half its revenue from building products.

New Zealand insurance group ahead by 25%

BY OUR FINANCIAL STAFF

NEW ZEALAND South British Group, the New Zealand-based insurance company, has reported a 25.5 per cent increase in net profits to NZ\$40.9m (US\$30.8m) for the year ended March. Total revenues rose by 7.3 per cent to NZ\$544.6m.

The board said operations in Australia, which account for 48 per cent of the group's activity, reported a loss for the year because of severe competition. Asian operations showed "excellent" returns while business in New Zealand and else-

where was satisfactory.

The company is the result of the merger in June 1981 of New Zealand Insurance Company and South British Insurance Company.

For the six months ended September it reported a net profit of NZ\$20.6m. This included, however, underwriting losses totalling NZ\$18m, more than double those a year earlier. The full-year results were in line with the forecast at the interim stage of a similar second half.

Jonathan Sharp in Bangkok finds an Asian flag carrier undismayed by a sharp fall in profits

Thai Airways plots a course for recovery

THAI AIRWAYS INTERNATIONAL, the national flag carrier, held on to a profit, if only a modest one of 39m baht (\$1.7m), in the year ended September 1981, but claims grounds for optimism despite these earnings representing a 63.6 per cent fall from 1978-80's 107m baht and a 92.4 per cent decline from the record 516m baht of 1973-79.

The optimism is also expressed despite profits this year being expected to show little if any recovery, and without the airline foreseeing a substantial improvement in 1982-83. Over the past two years the airline has been buffeted by much the same combination of factors, including fuel price rises, as has blighted the industry worldwide. Neverthe-

less, it is Thai's boast that for the past 17 years it has remained in the black, if, latterly, only just.

Mr Chatrachai Bunya-Ananta, the government-owned airline's vice-president for marketing, insists that Thai has a lot going for it—more than just its unquestionably charming stewardesses and the free drinks that are served on many flights.

"The past few years have seen the rapid emergence of new carriers in developing countries that are making inroads into the traffic of the long-established airlines," he says, and predicts that this trend will continue.

The main reason for optimism, Mr Bunya-Ananta says, is the relatively low labour costs in Thailand and other de-

veloping nations. Thai Airways' wage bill, he argues, is at least 10 per cent lower than it would be in Western Europe.

Despite the world recession Thai and its two main rivals in the region, Singapore Airlines and Hong Kong-based Cathay Pacific Airways, were expanding, while most North American and European carriers were at a standstill or in the process of retrenchment. Thai, which was formed in 1960, now has 20 aircraft flying in 34 destinations in 27 countries. In the first six months of the current financial year, the airline recorded modest increases in passenger and cargo traffic.

The airline has embarked on a campaign to cut costs at every level and improve productivity.

The concern is committed in taking delivery of three new aircraft—two Airbus and a Boeing 747—in 1984, but may seek a postponement. The Airbus are to join a fleet of 10 already in service for Thai, but are not planned to increase the size of Thai's fleet, as they are to replace two ageing DC-8s which the airline plans to discard.

Mr Bunya-Ananta also sees a need to attract more, high-yielding, business traffic. At present about 80 per cent of Thai's passengers are tourists, whereas some airlines in the U.S., for instance, carry roughly equal proportion of passengers on business and on pleasure.


But Mr Bunya-Ananta maintains, at the same time, that the biggest long-term problem

for relatively small carriers, like Thai, with little international clout, is likely to be protectionism on the part of other countries. He is critical of Britain, for example, although it earlier this month negotiated an agreement with Thailand phasing out some of the capacity and stopover restrictions on Thai's three weekly flights to London.

Thai would like to take the risk of increasing flights between Bangkok and London, and would offer expanded rights for British Airways to fly to Thailand, Mr Bunya-Ananta says, but it had found a blank response.

Thai faces similar problems with Japan, he says, but he is encouraged by the deregulation policies adopted in the U.S.

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Testing time for Trocadero

"I AM NOT pretending the next twelve months are going to be easy, but everything will come right in the end." The quiet confidence belongs to Roger Lucas, the Richard Ellis partner entrusted with the final, crucial stages in the development of the Trocadero complex at Piccadilly Circus.

Mr Lucas's level-headed realism is appropriate and it should be said at the outset that the ingenuity and imagination employed by the team engaged in one of the most ambitious redevelopment schemes ever attempted in the heart of London is roughly matched by the uncertainties, not to say misgivings, of many outside observers.

The Trocadero complex, now quickly taking shape on a site sandwiched between Shaftesbury Avenue, Coventry Street, Wardour Street and the London Pavilion, was surrounded by controversy long before Electricity Supply Nominees won the planning approval that had eluded others for 20 years.

ESN's proposals, which embrace a blend of retailing, restaurant and entertainment facilities unique to the UK—plus an extensive office element—have managed to maintain the tradition.

The basic charge against the plans appears to be that they mark too bold a departure from normal development options. Anyone trying to establish and operate a "mini-Disneyworld", along with shops and an acre of space devoted to food, in the centre of London and on the verge of an area better known for less wholesome recreational

pursuits is inspired or foolish, according to the market.

The irony of the situation will not have escaped the likes of ESN, one amongst the ranks of those institutions who are regularly berated for their conservative approach to investment. Just try something a little different, however, and wait for the wagging fingers.

That there are problems yet to be faced at the £55m Trocadero complex is not being disputed, certainly by Roger Lucas. It seems equally clear that not everything has gone smoothly up until now.

Centrepiece

The building itself, under the watchful eye of the Bovis humming bird, has progressed well and the "centre-piece" atrium—a standard design device around the world but generally regarded in the UK as about as attractive as high alumina cement—is now clearly identifiable and very impressive.

The handover of the first phase of the 400,000 sq ft complex is due at the start of 1983, with full handover following in the spring and trading commencing from May onwards. All retail space and restaurants are scheduled to be occupied by the autumn.

It is over a year since Ellis first spoke of a marketing campaign but the hard selling only began in March and so far tenants for two of the restaurants (now six rather than the original eight) are "close to signing." Rents for the catering space, planned to offer a

variety of eating "themes," are running from around £7.50 to £15 a sq ft for lower level and ground floor accommodation.

It was hoped that Movenpick, the Swiss catering specialists who helped advise on the restaurant facilities, would take space as well as take on the management of this aspect of the centre, but the company bowed out.

As for the retail space—there will be a maximum of 30 units offering 35,000 sq ft of space at rents of between £30,000 and £50,000 a year—marketing will not start until the autumn. A mix of multiple and independent traders is being sought and Roger Lucas admits that timing will be tight, although much of the basic shop unit shells will be ready and waiting for tenants for finish off.

Offices

The overall Trocadero complex will also ultimately involve approximately 125,000 sq ft of separate office space, about 75,000 sq ft of which will be provided by a new building on the Rialto site in Coventry Street. A second new building, offering 30,000 sq ft is planned for the corner of Rupert Street and Shaftesbury Avenue and an additional 20,000 sq ft of floor-space is now coming through in refurbishment schemes.

Original plans envisaged an early start on at least one of the new blocks—with both completed and income producing by 1985—but they are still hanging fire and may well do so until all refurbishment work is completed.

It is the entertainment facilities, however, which are seen as the magnet which will attract "a different type of person at different times of the day"—the basis of a successful formula for the retailing space.

To date, about 50 per cent of the entertainment space has been "secured." Tenants include the 300-seat Almost Free Theatre, Mecca's Golden Nugget Casino, which has struggled on throughout the redevelopment, an audio-visual, walk through exhibition to be run by an as yet unnamed UK operator and the London Experience, revamped and updated and not likely to remain under ESN-EMI management.

Roger Lucas wants as much of the entertainment space as possible operational by next summer. He accepts that some of the earlier, more grandiose ideas have been scared down but reckons the centre "will get close to the spirit of the original plans."

As for the tricky task of finding an entertainments management operation, an agreement with a British company was being described as "near" last March but the location of a capable candidate is clearly proving more difficult than at first seemed likely. It remains one of the more pressing problems in a scheme which is regarded as a way of helping to put right a little bit of London now in desperate need of care and attention.

If ESN and Ellis get it right, they will be congratulated for their foresight and imagination. If they get it wrong, the finger wagers will have a field day.

Car rental group drops office plan

AVIS has dropped plans to occupy the 100,000 sq ft office scheme being developed by London Transport at Uxbridge. The scheme, which is nearing completion and is being financed by the Post Office Pension Fund, was to have become the car rental group's new headquarters, although it was envisaged that much of the space would initially be sub-let.

Now a review of space requirements has led to a change of heart. Avis signed the lease over two years ago, with terms to be finalised on completion of the building. The rent would have been significantly less than the £1m a year which has been talked about.

Fletcher King, who arranged the original deal, has been asked by Avis to find new occupiers and the agents say they are in negotiations with several potential tenants, although a single occupier now looks unlikely. Rents have been quoted at £14 a sq ft.

The Greater London Council this week formally wrapped a conservation zone around what is left of the old Kensington town hall, demolished with the approval of the local council to make way for an office scheme proposed by District and County.

The move is likely to represent little more than a gesture, as either the Depart-

ment of the Environment or the council itself (depending on where ownership of the site now rests) can give the go-ahead for total demolition—if it is sought.

The Freshwater Group is to develop a 117,000 sq ft office building on a site at Bankside, SE1. To be called King's Pike House, completion is planned in two and a half years' time. The site for the air-conditioned, double-glazed building is close to the original location of Shakespeare's Globe Theatre. Joint agents for the scheme are Dron & Wright and St Quintin.

UDS Properties has sold 87-89 Union Street, Aberdeen, to Prudential Pensions for a price in excess of £1.1m. The property has been let to Raybeck at an annual rent of £45,000. Watson Neave acted for UDS in the letting and sale.

In fairness to Knight Frank & Rutley, I should point out that the lettings at International House, reported here last week, were the results of their endeavours and did not follow on from the developers' decision to open the doors to other agents.

British Rail Property Board has agreed the sale of 11 acres of land to the Merseyside Development Corporation, raising over £400,000.

New shopping centre go-ahead in Hull

KINGSTON UPON HULL'S gallant campaign to come in from the cold and prove itself an integral part of the UK economy, rather than an isolated appendage, took another step forward this week.

While the City was busy celebrating the first anniversary of the opening of the Humber Bridge, it managed to take time out to unveil plans for a redevelopment scheme which is expected to enhance its claim as a major regional shopping centre.

Having granted a 125-year ground lease on a two-acre town centre site, which has been empty since before the last war, the council has given the go-ahead for a £10m retail complex put forward by Arthur Oaks Developments of Wimborne in Dorset.

The scheme, close to the City's principal shopping area around Albion Street and Bond Street, will comprise 145,000 sq ft of shopping space together with 500 car parking spaces. Funding talks with potential institutional partners are about to start and development is due to begin next spring. Trading should be underway late in 1985 or early 1986.

Christened the "Humber Centre," the development represents the largest town centre shopping scheme to get underway in Hull since Ravenscroft's Prospect Centre in 1973.

The centre will include a first floor, 40,000 sq ft market hall containing 30 separate trading units. The market area has already been created in Midland Development, which will fit out and manage the trading areas.

In addition, there will be 19 individual shop units, ranging upwards from 300 sq ft. Original proposals for two shops with more than 20 sq ft of trading floor look like being abandoned, with the space being carved up into smaller units.

The developers, subject to a condition of the lease, will return the car park to the council, expect the standard unit to command rents of around £15 a square foot. Total rental income from the centre will, when completed, be in the region of £1m a year.

The completion of the commercial Humber Bridge has, according to the City Fathers, given Hull a badly-needed boost, extending the City's catchment area and bringing its shopping facilities within the reach of around 550,000 people on Humber-side.

According to Arthur Oaks, whose company has plans for a 120,000 square foot retail scheme in Wandsworth, London, as well as consent for a scheme over Furney station, Hull is "significantly under-served" and the Humber Centre will represent the last opportunity for a major, centrally-located retail scheme.

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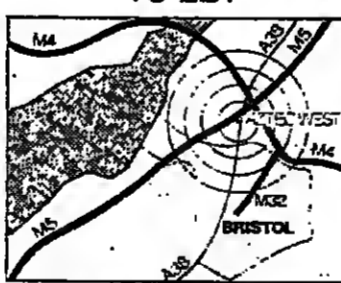


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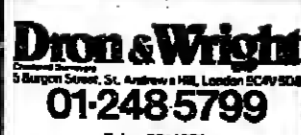


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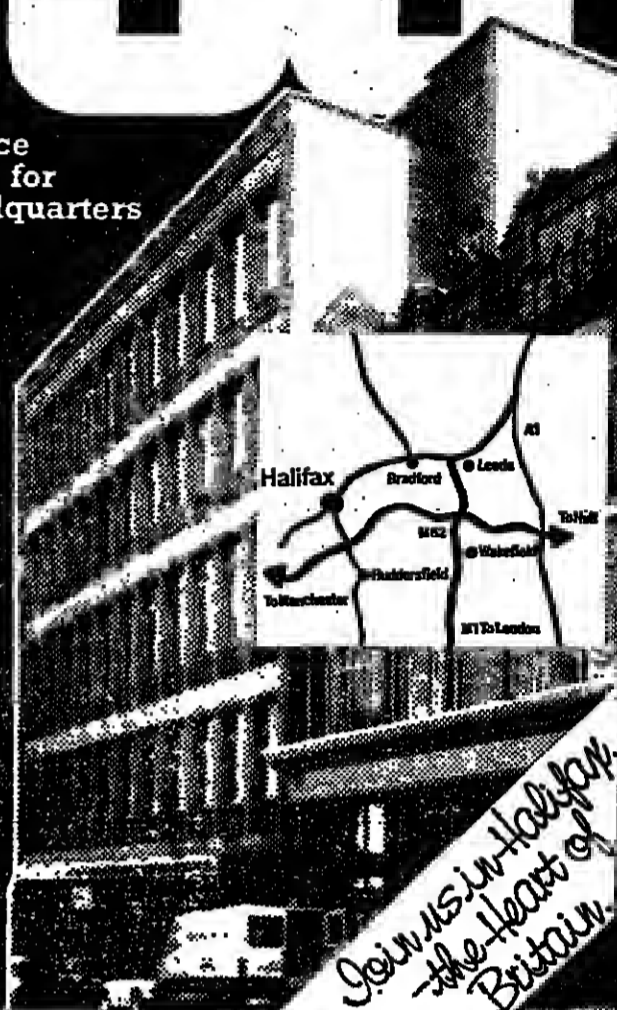
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- Fully Developed Regional Infrastructure
- Excellent Workforce Resources

This building was occupied by the world's biggest Building Society and more recently has been used by Local Government Departments. For full details of the benefits you take by joining us in Halifax, please contact the sole letting agents.

V. Stanley Walker & Son
Chartered Surveyors & Estate Agents
Property Consultants, Rating Surveyors
The Mart, Ripon Place, Leeds, LS1 6JN
Telephone Leeds

(0532) 436551

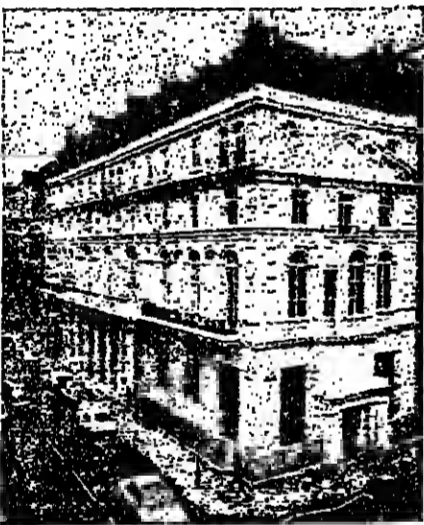


Join us in Halifax — the heart of Britain

LONG LEASEHOLD OFFICE INVESTMENT

FOR SALE BY TENDER
(Returnable by noon 30th June 1982)

LONDON SW1
10 ST JAMES'S STREET
21 KING STREET AND
10, 15/16 CROWN PASSAGE



IMPORTANT ANNOUNCEMENT

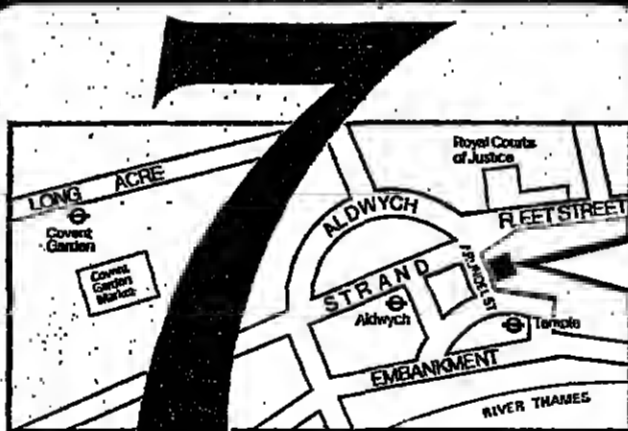
Potential Tenders should particularly note that a major letting has now been effected for the first floor office accommodation and a new lease has been granted for 15/16, Crown Passage. The existing underlettings will now produce a total of £206,000 and the vacant accommodation is reduced to 8,175 sq. ft. The total income including the guaranteed rent is increased to £306,000.

Healey & Baker

27 St. George Street, Hanover Square, London W1A 3BG
Tel: 01-629 9292

3000-12000 sq. ft.
**OFFICES
HOUNSLOW**
CIRCA £8.75-£10 p/sf.
65 STAINES ROAD HOUNSLOW
NO APPOINTMENT NEEDED
01-584 4956

Richard Ellis World Wide Offices



ARUNDEL STREET
LONDON WC2

Modern Self-contained
Office Building

15,320 SQ. FT.

Plus Basement Car Parking

Richard Ellis, Chartered Surveyors
84 Cornhill, London EC3V 3PS Telephone: 01-263 3090

WIMBLEDON TOWN CENTRE SW19

New Office Building
Adjacent to shops & close to Underground Station

**8,200 sq. ft.
TO BE LET**

Occupation September 1982

- *Centrally heated
- *Extensive private car parking
- *Fitted carpets & lighting

Jones Lang Wootton

Chartered Surveyors
103 Mount Street, London W1M 6AS
Tel: 01-493 6040

Priors Way Industrial Area Maidenhead Berkshire

Last Unit Available
6,555 sq. ft. TO LET
Precast M4, high specification,
heating and lighting to the offices,
good loading and
car parking facilities
Weatherall
Green & Smith
01-405 6944
Healey & Baker
01-629 9292

TAX PROBLEM LOOMING?

Don't leave it too late.
100% I.B.A. Scheme
Avon. Close to M5
£465,000 - 8% Net.

LALONDE
BROS & PARHAM

64 Queens Road, Bristol, BS8 1RH
Tel: (0272) 250731

Location
Bracknell
Location
Town Centre
Location
Miller House

TO
LET

Prestige Offices
8,600 sq. ft. —
55,000 sq. ft.
Prime Retail
34,000 sq. ft.

Healey & Baker **Bell-Ingram**
629 9292 437 1274

ANOTHER MILLER DEVELOPMENT

7

HANOVER SQUARE
— LONDON W1 —

First class air conditioned offices
24,000 sq ft on three floors
Private entrance hall
Parking for 36 cars



**Edward
Erman**
Surveyors

6 Grosvenor Street, London W1X 0AD Telephone 01-629 8181

Project managed by **Arunbridge**

14-15 GROSVENOR CRESCENT

Prestige open plan office development
with full air conditioning TO LET

- * Full air conditioning
- * Full carpeting
- * Suspended ceilings and recessed light fittings
- * Telephones & Telex installed
- * Double Glazed
- * Two automatic passenger lifts

Long leasehold interest available

clive lewis & partners
15 MELBURN STREET
LONDON W1M 7TE
Tel: 01-486 5258

**PILCHER
HERSHMAN**

25 MELBURN STREET
LONDON W1M 7TE
Tel: 01-486 5258

NOW AVAILABLE
IN UNITS FROM
5,820 sq. ft.

WORLD STOCK MARKETS

Dow 4.5 higher at mid session

The recent rallying trend on Wall Street was taken a stage further yesterday morning in further active dealings. Analysts continued to describe the rally as primarily technical in nature, but said it could continue if the market could hold on in its gains yesterday.

The Dow Jones Industrial Average climbed a total of 24.58 over the first three sessions of this week from last Friday's 26-month low, spurred in part by the sharp rally that Congress was finally able to approve a Federal Budget for fiscal 1983.

By 1 pm yesterday, the Average was 4.56 higher at 917.73. The NYSE All Common Index picked up 35 cents more to \$63.61 while advances outscored declines by a seven-to-four margin. Turnover amounted to 41.78m shares compared with 40.19m at 1 pm on Wednesday.

Some manufacturers of telecommunications equipment pointed higher, with Northern Telecom up 1.24 to \$71.31, Scientific Atlanta 1 to \$13.71, and Volumes leader First Interstate Bancorp up 1/4 to \$32. A Y21 more to \$152.05, while the Telecom 02 1 to \$371.81, Reim 1 to \$231. GTE 1 to \$271, and Scientific Atlanta 1 to \$13.71.

Volume leader First Interstate Bancorp was up 1/4 to \$32. A Y21 more to \$152.05, while the Telecom 02 1 to \$371.81, Reim 1 to \$231. GTE 1 to \$271, and Scientific Atlanta 1 to \$13.71.

After Wednesday's strong rally on hopes regarding the Reagan tax and budget proposals, markets tended to recede in moderate early dealings yesterday.

The Toronto Composites Index lost 7.1 at 1,412.7 at noon.

Closing prices for North America were not available for this edition.

Shares were inclined to ease in moderately active trading as the market reacted to Wednesday's news that French industrial production had risen 0.7 per cent in April after a 0.8 per cent rise in March.

However, many industrial shares were held in check by fears that the bulk of full-year figures due to be released over the next three months would show lower real profits.

The All Ordinaries index retrieved 8.7 at 484.9. The Oil and Gas index at 425.3 and Metals and Minerals 10.9 at 319.5, while Industrials managed a less impressive improvement of 3.7 at 629.0.

Resource stocks led the upturn, which began from the opening and continued until the afternoon when profit-taking set in.

Amoco's Mining, CRA put on 10 cents to \$32.65, MIM 13 cents to 81 cents, and a price of \$2.65. Western Mining gained 1 cent to \$3.00. Coal Mining issues Oakbridge, ASI, and UMAC, gained about 9 cents apiece.

Firm Gold prices boosted GMR 46 cents to \$32.50. Feko 10 cents to \$3.50, Central Norsemann 10 cents to \$3.40, and Bongaevilla 4 cents to \$1.00.

In the Oil and Gas group, Santos raised 15 cents to \$4.90 and Hartogen 15 cents to \$2.05. Overall market leader BHP recovered to \$7.14, but closed only 6 cents higher on the day at \$7.04. The shares lost 1 cent on Wednesday, after announcing that its iron and steel output figures for the year to May were the worst for 10 years.

BNS Wale rose 7 cents to \$2.58 in firm Bank.

The strong late finish on Wall Street overnight failed to stimulate much interest in Hong Kong stocks yesterday. Initial modest gains were partially eroded later in the session on lack of confidence and some book squaring before the long weekend. Markets are closed today for a local holiday.

The Hang Seng index, which picked up 1.91 in the first hour of trading, eased back to end just 5.07 firmer on the day at 1,279.62. Turnover remained very light, amounting to HK\$109.25m on the foot of HK\$100.6m recorded in the short Wednesday session.

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NEW YORK Stock market listings including columns for Stock, June 23, June 22, and various company names like Am. Sugar, Am. Tobacco, etc.

NEW YORK Stock market listings (continued) including columns for Stock, June 23, June 22, and various company names like Am. Tobacco, Am. Sugar, etc.

NEW YORK Indices - Dow Jones table with columns for Index, June 23, June 22, and various index values.

NEW YORK Indices - Standard and Poors table with columns for Index, June 23, June 22, and various index values.

NEW YORK ACTIVE STOCKS table listing active stocks with columns for Stock, Change, and various company names.

AUSTRALIA Stock market listings including columns for Stock, June 24, June 23, and various company names.

GERMANY Stock market listings including columns for Stock, June 24, June 23, and various company names.

NEW YORK ACTIVE STOCKS (continued) table listing active stocks with columns for Stock, Change, and various company names.

CANADA Stock market listings including columns for Stock, June 24, June 23, and various company names.

FRANCE Stock market listings including columns for Stock, June 24, June 23, and various company names.

NETHERLANDS Stock market listings including columns for Stock, June 24, June 23, and various company names.

NETHERLANDS (continued) Stock market listings including columns for Stock, June 24, June 23, and various company names.

NETHERLANDS (continued) Stock market listings including columns for Stock, June 24, June 23, and various company names.

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Companies and Markets

LONDON STOCK EXCHANGE

Contrasting trends develop as Gilts rally along with Golds but equities turn back after early firmness

Account Dealing Dates
Option
First Declared Last Account
Dealings Date Dealings Date

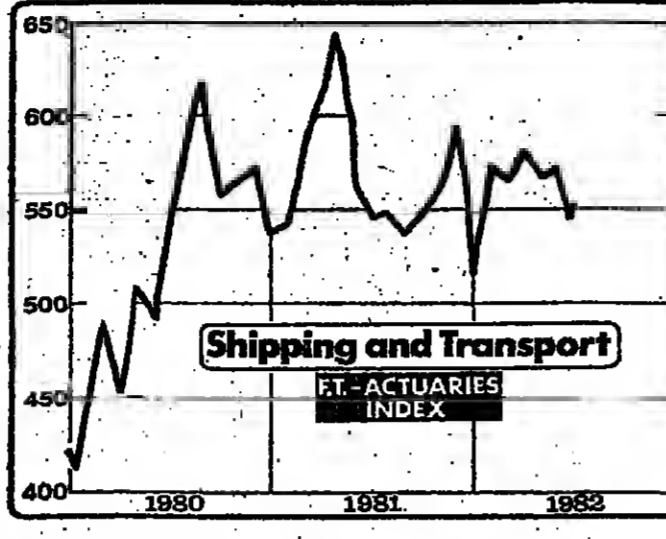
The main investment sectors
adopted contrasting trends in
London stock markets yesterday.

Wall Street again dominated
investors' thoughts. The sharp
rebound there overnight induced

This applied particularly to
recently buoyant defence issues.
Early gains were lost and replaced

the index turned back by more
than seven points to show a fall
of 4.3 at 3 pm before recovering

Banks quiet
Midland Bank closed 4
cheaper at 328 1/2 following the
company's move into the U.S.



port and gained 10 to 178p
compared with the placing price
of 137p.

at 156p for a rise of 4. Glaxo
ended similarly better at 689p,
but Boots, down to 205p at one

yearly figures expected in the
next Stock Exchange Account
and also helped by a broker's

yearly figures expected in the
next Stock Exchange Account
and also helped by a broker's

Technical influences in
overnight Sydney and Melbourne
markets led to a firmer trend in

Table with 7 columns: Index Name, June 24, June 23, June 22, June 21, June 20, June 17, A year ago. Rows include Government Secs, Fixed Interest, Industrial Ord., etc.

Table with 2 columns: High, Low. Rows include Govt. Secs., Fixed Int., Ind. Ord., Gold Mines.

FT-ACTUARIES STOCK INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

Table with 10 columns: Index Name, Thu Jun 24 1982, Wed Jun 23, Tue Jun 22, Mon Jun 21, Fri Jun 18, Year Ago. Rows include CAPITAL GOODS, BUILDING MATERIALS, etc.

Table with 7 columns: Index Name, Thu Jun 24, Wed Jun 23, Tue Jun 22, Mon Jun 21, Fri Jun 18, Year Ago. Rows include 5 Years, 10 Years, 15 Years, etc.

ended that amount to a low for
the year of 403p. Cable and
Wireless reacted 7 to 280p and

Although the interim profits
called some disappointment,
Trusthouse Forte's cheaper

NEW HIGHS AND LOWS FOR 1982

The following quotations in the Share Information Service yesterday attained new Highs and Lows for 1982.

Table with 2 columns: NEW HIGHS (18) and NEW LOWS (65). Lists various companies and their share prices.

Table with 2 columns: RISES AND FALLS. Lists various companies and their share price changes.

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WORLD VALUE OF THE DOLLAR

Bank of America NT & SA, Economics Department, London

Table with 4 columns: COUNTRY, CURRENCY, VALUE OF DOLLAR, and another CURRENCY column. Lists various countries and their exchange rates.

RECENT ISSUES

Table with 10 columns: Issue Name, Issue Price, 1982 High, 1982 Low, Stock, etc. Lists various equity issues.

Table with 10 columns: Issue Name, Issue Price, 1982 High, 1982 Low, Stock, etc. Lists various fixed interest issues.

Table with 10 columns: Issue Name, Issue Price, 1982 High, 1982 Low, Stock, etc. Lists various 'RIGHTS' offers.

Renunciation data usually last day for dealing free of stamp duty.
Figures based on prospectus estimates.
Dividend data based on full capitalisation.

ACTIVE STOCKS

Table with 4 columns: Stock Name, Closing Price, Day's Change, Day's Price. Lists active stocks.

WEDNESDAY'S ACTIVE STOCKS

Table with 4 columns: Stock Name, Wednesday's Price, Day's Change, Wednesday's Price. Lists Wednesday's active stocks.

Companies and Markets

CURRENCIES and MONEY

Late rise by dollar

THE DOLLAR rose in the U.S. after European foreign exchange centres had finished trading yesterday. Earlier in the day the U.S. currency drifted down despite a firming of Eurodollar interest rates. Demand for the dollar in Chicago petered out by mid-afternoon, but the U.S. unit suddenly found renewed strength as the Europeans withdrew from the market.

Sterling was little changed overall, gaining ground slightly against the dollar at the London close.

Strong demand for the Canadian dollar was seen at various times during the day.

DOLLAR - Trade-weighted index (Bank of England) 120.4 against 121.3 on Wednesday, and 107.7 six months ago. Three-month Treasury bills 12.74 per cent (11.75 per cent six months ago). Annual inflation rate 6.7 per cent (6.6 per cent previous month). The dollar fell to DM 2.4655 from DM 2.4750 against the D-mark; to FF 8.6450 from FF 8.6750 against the French franc; to SwFr 2.10 from SwFr 2.1140 in terms of the Swiss franc; to Y254.60 from Y255.60 against the Japanese yen.

STERLING - Trade-weighted index 91.4 against 91.1 at noon, 91.0 in the morning, 91.3 at the previous close, and 90.6 six months ago. Three-month interbank bill 13 per cent (16 per cent six months ago). Annual inflation 9.5 per cent (9.4 per cent previous month). Sterling fell to a low of \$1.7400-1.7350 in the morning, before closing at \$1.7360-1.7370, a rise of 45 points on the day. The pound eased to DM 4.2850 from DM 4.28; to FF 11.8850 from FF 11.9050; to SwFr 3.6475 from SwFr 3.6625; and to Y442.50 from Y443.

D-MARK - EMS number (weakest). Trade-weighted index 1250.0 against 124.8 on Wednesday, and 121.8 six months ago. Three-month interbank 9.40 per cent (11.10 per cent six months ago). Annual inflation

5.3 per cent (5.0 per cent previous month). The D-mark lost ground to the French franc and Swiss franc at Frankfurt, but improved against the dollar in very thin trading. A slight easing of Eurodollar interest rates pushed the U.S. currency down to DM 2.4545 in the morning, before the fixing of DM 2.4620, compared with DM 2.4960 on Wednesday. The French franc rose to DM 36.07 per 100 francs from DM 46.04, compared with an upper intervention point of DM 36.00.

FRENCH FRANC - EMS member (third strongest). Trade-weighted index was unchanged at 74.1 against 80.5 six months ago. Three-month interbank 15 per cent (15 per cent six months ago). Annual inflation 13.9 per cent (14.1 per cent previous month). The franc showed mixed changes at the Paris fixing, gaining ground against the dollar and sterling, but weakening against the D-mark, Swiss franc and Japanese yen. The dollar fell to FF 8.3265 from FF 8.5955, and the pound to FF 11.8625 from FF 11.8840. Within the EMS the D-mark rose slightly to FF 2.7748 from FF 2.7743, but the Dutch guilder eased to FF 2.5122 from FF 2.5218. Among other currencies, the Swiss franc rose to FF 3.2970 from FF 3.2975.

JAPANESE YEN - Trade-weighted index 133.0 against 144.6 six months ago. Three-month bills 12.8125 per cent (6.75 per cent six months ago). Annual inflation 2.8 per cent (unchanged from previous month). The yen improved against the dollar in Tokyo, with the U.S. unit finishing at Y253.50, compared with Y253.50, and traded nervously within a fairly narrow range of Y252.90 in the early morning, and Y254.25 in the afternoon. The Bank of Japan intervened once again to support the yen, selling a small amount of dollars in the morning.

THE POUND SPOT AND FORWARD

Table with columns: Date, Day's spread, Close, One month, 3 months, % p.a. Rows include UK, Ireland, Canada, etc.

THE DOLLAR SPOT AND FORWARD

Table with columns: Date, Day's spread, Close, One month, 3 months, % p.a. Rows include UK, Ireland, Canada, etc.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies like Sterling, US Dollar, etc.

OTHER CURRENCIES

Table showing exchange rates for various currencies like Argentine Peso, Australian Dollar, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various currencies.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

FT LONDON INTERBANK FIXING (11.00 a.m. JUNE 24)

Table showing FT London interbank fixing rates for 3 months U.S. dollars.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing Euro-currency interest rates for various currencies.

MONEY MARKETS

London rates little changed

UK clearing bank base lending rate 12 1/2 per cent (since June 8) and £71m of eligible bank bills all at 12 1/2 per cent and in band 4 (64-81 days) £3m of Treasury bills, £34m of local authority bills, £34m of eligible bank bills (64-94 days) all at 12 per cent. Further help of £12m was given in the afternoon, making a grand total of £263m. The afternoon help comprised purchases of £10m of eligible bank bills in band 2 at 12 1/2 per cent and £2m of Treasury bills in band 4 at 12 1/2 per cent.

lowered its call money rate to 15 1/2 per cent from 16 1/2 per cent and it is now at the lowest level since March. At the same time the authorities cut their money market intervention rate to 15 1/2 per cent from 15 3/4 per cent when buying first category paper from the market. These latest moves are seen as part of a continuing policy by the French authorities to reduce interest rates now that the French franc is well placed within the European Monetary System following the recent devaluation.

In Amsterdam the official call money rate was raised to 7 1/2 per cent from 6 per cent, having been cut from 8 1/2 per cent on Wednesday. The end of some £1.1bn of currency swaps accounted for the rise in rates although money is still likely to remain comparatively cheap.

MONEY RATES

Table showing money rates for New York, Germany, and France.

JAPAN

Table showing money rates for Japan.

FRANCE

Table showing money rates for France.

JAPAN

Table showing money rates for Japan.

LONDON MONEY RATES

Table showing London money rates for various currencies.

Local authorities and finance houses' notice, others seven days term. Long-term local authority mortgage rates, buyback three years 13 per cent; four years 14 per cent; five years 14 per cent. Bank bill rates in table are buying rates for prime paper. Buying rate for four-month bank bills 12 1/2 per cent; four-month Treasury bills 13 per cent. Approximate selling rate for one-month Treasury bills 12 1/2 per cent; two months 12 1/2 per cent; three months 12 1/2 per cent. Approximate selling rate for one-month bank bills 12 1/2 per cent; two months 12 1/2 per cent; three months 12 1/2 per cent. Finance House Base Rates (published by the Finance Houses Association) 14 per cent for June 1, 1982. London and Scottish Clearing Bank Rates for lending 12 1/2 per cent. London Clearing Bank Deposit Rates for June 1, 1982. (Series 5) 13 per cent for term June 5. Deposit tender rates of discount 12 1/2 per cent.

EUROCURRENCIES

\$ rates firm

Euro-dollar rates were generally firmer yesterday, underpinned by continuing worries over the size of the U.S. Budget deficit and the probability of higher Federal fund rates in the weeks to come. Eod of month influences may also have served to boost demand. Consequently the dollar was slightly weaker in forward trading showing a wider discount against sterling. However the Deutsche Mark was weaker as its forward premium narrowed although this was a reflection of the Deutsche Mark's improvement against the dollar in the spot market. The Swiss franc and Japanese yen also moved in a similar fashion while discounts on the forward French franc narrowed as a reflection of lower domestic interest rates.

FT UNIT TRUST INFORMATION SERVICE

Large section containing 'AUTHORIZED TRUSTS' and various financial data, including tables for 'AUTHORIZED TRUSTS' and 'UNIT TRUST INFORMATION SERVICE'.

INSURANCE & OVERSEAS MANAGED FUNDS

INSURANCES

Table listing various insurance companies and their managed funds, including Abbey Life Assurance Co. Ltd., Crown Life, and others.

Table listing insurance companies and their managed funds, including Life Assur. Co. of Pennsylvania, Norwich Union Insurance Group, and others.

Table listing insurance companies and their managed funds, including Standard Life Assurance Company, Fidelity Investments, and others.

Table listing insurance companies and their managed funds, including Guinness Investment Funds, Schroder Investment Funds, and others.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including various international investment funds.

NOTES
Prices are in pence unless otherwise indicated and are subject to change without notice.

FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

CONSISTENT
CONSISTENT
CONSISTENT
CONSISTENT
CONSISTENT

That's BTR

LOANS—Continued

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

BANKS & H.P.—Cont.

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

CHEMICALS, PLASTICS—Cont.

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

ENGINEERING—Continued

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

FOREIGN BONDS & RAILS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

AMERICANS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

BEERS, WINES AND SPIRITS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

DRAPERY AND STORES

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

Five to Fifteen Years

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

OVER FIFTEEN YEARS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

BUILDING INDUSTRY, TIMBER AND ROADS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

ELECTRICALS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

INDEX-LINKED & VARIABLE RATE

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

CANADIANS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

BANKS AND HIRE PURCHASE

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

AFRICAN LOANS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

COMMONWEALTH AND AFRICAN LOANS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

CORPORATION LOANS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

LOANS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

Public Bond and Ind.

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

X-MONEY MARKETS—FOREX—MONEY MARKETS—FOREX—MONEY MAR

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

Public Bond and Ind.

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

Public Bond and Ind.

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

Public Bond and Ind.

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

Public Bond and Ind.

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

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Watbrook House 23 Watbrook London EC4M 3LD

HOTELS AND CATERERS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

INDUSTRIALS (Miscel)

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

FOOD, GROCERIES, ETC.

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

ENGINEERING MACHINE TOOLS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

CHEMICALS, PLASTICS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

ENGINEERING MACHINE TOOLS

High	Low	Stock	Price	%	Yield	Yield
100	95	100	95	100	100	100
100	95	100	95	100	100	100

INDUSTRIALS—Continued

Table of industrial stocks including companies like Anglo American, Anglo Coal, Anglo Iron, Anglo Steel, Anglo Petroleum, Anglo Cement, Anglo Paper, Anglo Textiles, Anglo Chemicals, Anglo Electronics, Anglo Telecommunications, Anglo Media, Anglo Services, Anglo Utilities, Anglo Real Estate, Anglo Finance, Anglo Insurance, Anglo Leisure, Anglo Property, Anglo Investment Trusts, Anglo Oil and Gas, Anglo Overseas Traders, Anglo Rubbers and Sisals, Anglo Teas, Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

LEISURE—Continued

Table of leisure stocks including companies like Anglo Leisure, Anglo Entertainment, Anglo Sports, Anglo Travel, Anglo Hospitality, Anglo Retail, Anglo Food and Beverage, Anglo Health and Beauty, Anglo Education, Anglo Media, Anglo Services, Anglo Utilities, Anglo Real Estate, Anglo Finance, Anglo Insurance, Anglo Property, Anglo Investment Trusts, Anglo Oil and Gas, Anglo Overseas Traders, Anglo Rubbers and Sisals, Anglo Teas, Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

PROPERTY—Continued

Table of property stocks including companies like Anglo Property, Anglo Real Estate, Anglo Finance, Anglo Insurance, Anglo Investment Trusts, Anglo Oil and Gas, Anglo Overseas Traders, Anglo Rubbers and Sisals, Anglo Teas, Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including Anglo Investment Trusts, Anglo Finance, Anglo Land, Anglo Oil and Gas, Anglo Overseas Traders, Anglo Rubbers and Sisals, Anglo Teas, Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

OIL AND GAS—Continued

Table of oil and gas stocks including Anglo Oil and Gas, Anglo Overseas Traders, Anglo Rubbers and Sisals, Anglo Teas, Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

MOTORS, AIRCRAFT TRADES

Table of motors and aircraft trades stocks including Anglo Motors, Anglo Aircraft, Anglo Transport, Anglo Services, Anglo Utilities, Anglo Real Estate, Anglo Finance, Anglo Insurance, Anglo Property, Anglo Investment Trusts, Anglo Oil and Gas, Anglo Overseas Traders, Anglo Rubbers and Sisals, Anglo Teas, Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

SHIPPING

Table of shipping stocks including Anglo Shipping, Anglo Transport, Anglo Services, Anglo Utilities, Anglo Real Estate, Anglo Finance, Anglo Insurance, Anglo Property, Anglo Investment Trusts, Anglo Oil and Gas, Anglo Overseas Traders, Anglo Rubbers and Sisals, Anglo Teas, Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

INSURANCE

Table of insurance stocks including Anglo Insurance, Anglo Finance, Anglo Land, Anglo Oil and Gas, Anglo Overseas Traders, Anglo Rubbers and Sisals, Anglo Teas, Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

LEISURE

Table of leisure stocks including Anglo Leisure, Anglo Entertainment, Anglo Sports, Anglo Travel, Anglo Hospitality, Anglo Retail, Anglo Food and Beverage, Anglo Health and Beauty, Anglo Education, Anglo Media, Anglo Services, Anglo Utilities, Anglo Real Estate, Anglo Finance, Anglo Insurance, Anglo Property, Anglo Investment Trusts, Anglo Oil and Gas, Anglo Overseas Traders, Anglo Rubbers and Sisals, Anglo Teas, Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

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Table of property stocks including Anglo Property, Anglo Real Estate, Anglo Finance, Anglo Insurance, Anglo Investment Trusts, Anglo Oil and Gas, Anglo Overseas Traders, Anglo Rubbers and Sisals, Anglo Teas, Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

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OIL AND GAS

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MINES—Continued

Table of mines stocks including Anglo Mines, Anglo Regional and Irish Stocks, Anglo Options.

NOTES

Notes section containing various financial notices, interest rate changes, and company announcements.

REGIONAL AND IRISH STOCKS

Table of regional and Irish stocks including Anglo Regional and Irish Stocks, Anglo Options.

OPTIONS

Table of options including Anglo Options, Anglo Regional and Irish Stocks, Anglo Options.

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FINANCIAL TIMES

Friday June 25 1982

BELL'S
 SCOTCH WHISKY
BELL'S

EEC steelmakers' quotas cut

BY GILES MERRITT IN BRUSSELS

THE EUROPEAN Commission's third quarter production quotas for EEC steelmakers are as much as 20 per cent down on second quarter quotas, because of sharply falling demand. The commission expects steel consumption within the Community to reach only 24m tonnes in the third quarter, compared with 25m tonnes in the corresponding period of 1981 and more than 28m tonnes in the first quarter of this year. Second quarter figures are not yet complete. Export markets are also contracting, notably because of the U.S. Commerce Department's countervailing duties imposed a week ago on allegedly subsidised steel shipments from many European producers. These duties are expected to wipe 1.5m tonnes of EEC steel

effectiveness in the coming months. Although steelmakers' efforts to restructure through accelerated closures and capacity cutbacks have yet to make an impact on the EEC's serious steel overcapacity problem, the anti-crisis regime is credited with helping prices rise by an average 25 per cent since mid-1981. The danger that now faces the system is not only that of lower production. The divisive nature of the U.S. duties could also push some major EEC steelmakers into breaking ranks on prices. The U.S. assessment of subsidies paid by different EEC governments to steel producers severely penalised producers in Britain, France, Belgium and

Italy with preliminary duties of up to 40 per cent. Steelmakers in West Germany, the Netherlands and Luxembourg, on the other hand, were largely spared. The hardest-hit steelmakers are therefore seeking to make good their lost U.S. markets through increased sales inside the EEC. If this leads to price cuts, it risks destroying the market disciplines of the steel regime. The Eurofer "club," grouping the EEC's 12 major producers, is due to meet soon to review the worsening market outlook, and to discuss proposals for a system of "burden sharing." This would entail those steelmakers still free to export to the U.S. helping to maintain market stability inside the EEC by making important concessions to their competitors.

Scargill threatens national action

By John Lloyd, Labour Editor

MR ARTHUR SCARGILL, president of the National Union of Mineworkers, led his executive in talks with the National Coal Board after three-and-a-half minutes yesterday to threaten national industrial action throughout Britain's coalfields. He told several hundred cheering supporters—many of whom had violated the NCB office's "no picketing" rule, London—that the board had "reneged on an undertaking" given at a meeting on May 19, to produce a list of pits due for closure. He said that if the board did not withdraw its plans to cease production at Snowdown Colliery, Kent, the NUM executive would decide on industrial action at its meeting next Thursday.

That decision would be put as a recommendation to the miners' annual conference in Inverness the following week. He warned that the era of "behind the door negotiations" was at an end—a reference to the negotiating style adopted by his predecessor, Lord Gormley—and said: "We are now in an era of open negotiations." Mr Norman Siddall, the board's newly appointed chairman, later emphatically denied Mr Scargill's claims. He said there was no closure or "hit" list of collieries, but admitted that some 50 to 80 pits were uneconomic and "under serious review" at any given time.

Mr Scargill, who was joined by NCB deputy director with responsibility for industrial relations, said he wrote to Mr Scargill on June 15 denying that a promise had been given at the May meeting to produce a list. He had repeated that view at a meeting with Mr Scargill on Monday and stressed again the lack of a "hit list." Mr Scargill told demonstrators—many from Kent—that the fight against closures was not confined to Snowdown, but was a national problem. "Snowdown is but one of the issues we have to face. Snowdown's closure means a green light for the Coal Board to close others. We do not intend to allow it to close."

However, indications yesterday pointed to the possibility of splits in the Kent miners' ranks. The area board claims to have received about 250 inquiries since a national redundancy scheme, nearly 10 per cent of the field's workforce. The form of action to be decided on by the NUM is in considerable doubt. Mr Scargill yesterday talked of "direct action"—but it is thought likely that this would stop short of a strike call, which would require a simple majority on a pithead ballot. He also sought to widen the action to include rail and steel unions, partners with the miners in the Triple Alliance. Scargill tactics, Page 11

THE LEX COLUMN Redland looks to the west

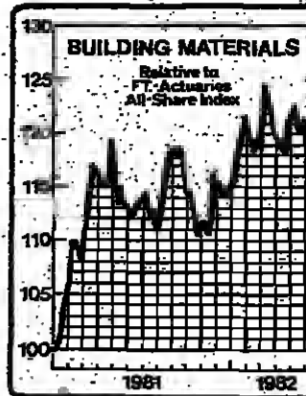
Redland's pre-tax profits have emerged more or less in line with the forecast in the Cawoods' merger document at £43.5m. While this represents a decline of 7 per cent, the company looks a very different, and more attractive, animal than this time a year ago. In the UK it has cleaned up peripheral activities and lost markets, while the acquisition of Cawoods means that net debt should fall to around 25 per cent of shareholders' funds by the end of the year. With its expanded balance sheet, Redland is now looking aggressively for a sizeable acquisition in the U.S.

There is even a pick up on the UK trading front. In the year to March volume tumbled by about a tenth, and profits were only held—more or less—through an 11 per cent reduction in the workforce. But in the last two months the company has seen a significant pick up in demand, with the higher number of housing starts feeding through to brick and tile volumes, and road-building and repair activity calling for more aggregates. This demand has been satisfied without increasing labour levels, so margins have responded strongly. If the recovery is sustained, profits could increase by 50m or more. Meanwhile, the Cawoods businesses are also performing well.

A broad picture is less rosy. A sluggish West German construction market means that Braas is responsible for most of the 25 per cent decline in overseas earnings. Improvement is possible this year. Both the U.S. and Australia have been flat and are likely to remain so. In the current year, the company should start to make inroads into its net unrecovered ACT thanks to Cawoods, while the higher proportion of UK profits should also reduce the tax rate. So underlying attributable earnings may rise up to a fifth, which should message an increase in the dividend—just covered by current cost earnings. The shares were unchanged yesterday at 172½, where the yield is 6.3 per cent.

Trusthouse Forte
Trusthouse Forte spent £210m on fixed capital during its last two financial years, more than double the amount generated from retained earnings and depreciation. On top of that, it has tied up £36m in Savoy shares, which yield next to nothing. So, even after last year's £34m rights issue, it has incurred a significant rise in aggregate depreciation—and interest charges during the six months to April, leaving pre-tax profits

Index fell 1.7 to 554.2



13.6 per cent lower at £12.1m. But the heavy spending, coupled with careful attention to costs, should now allow any volume benefits to pass straight through to the bottom line. This is already happening. Despite a very dull first quarter, occupancy rates in the London hotels were up 4 percentage points during the first half and the trend is quickening. American tourists have apparently returned in style. Progress in the provincial hotels is much slower, but here too there has been some pick-up and a March tariff increase, averaging around 10 per cent overall, seems to be sticking. THF will be leaning heavily on its UK hotels this year to compensate for a dull patch elsewhere. The U.S. could well be down, even in sterling terms, and the leisure interests are likely to mark time. Any advance in France will probably be cancelled on translation by the devaluation of the franc.

THF should clear £60m pre-tax for the full year but, after the rights issue dilution, this would still leave earnings per share lower for the third successive year. At last night's price of 199, the shares trade on a multiple of roughly 13 times fully taxed. The gates of the Savoy have opened again, but its caretakers look as unwelcoming as ever.

Steel foundries
Lazard Brothers' plan for a peaceful rationalisation of the steel industry sector seemed to have foundered last December, when F. H. Lloyd decided not to take part. Lloyd is the largest producer of steel castings in the UK, operating nearly a quarter of the total capacity. Naturally, when it

remained outside the scheme, looking to pay none of the costs but to pick up tonnage closed by the participants, nobody else was prepared to play. The arrival of new management at Lloyd has allowed the issue to be reopened. Lazard's are now incubating a fresh scheme, which may see the light in another month or so. Objections to the original scheme revolved mainly around fears that too little capacity would actually shut, while companies which elected to keep plant open would be compensating the "closers" only to find that the stock had been taken up by imports or free-loading domestic foundries. Two new ideas, which have emerged in discussion between Lloyd and Lazard's, may soothe doubtful starters.

It is proposed to gear compensation to the actual transfer of tonnage from closers to openers, perhaps as much as a fifth of the levy on continuing producers might be left to depend on their actual gain in output. And declared players will have an unpressured period in which to decide whether their advantage lies in closing or staying open.

Courtaulds
The Courtaulds annual report is, as usual, a mine of information written on what looks like recycled paper. It confirms categorically that the group's problems remain in the UK and in textiles. The domestic operations produced a return on capital employed of only 7 per cent last year, roughly a quarter of the overseas average. Courtaulds managed to reduce the proportion of capital employed in the UK from 67 to 60 per cent of the total during the year. In 1980-81, working capital reductions were drastic enough to leave a cash inflow of £52.3m after paying £69.3m for closures and reorganisation. Last year progress was rather slower and working capital could now actually turn up again, on any recovery in demand. But, to compensate, Courtaulds is now seeing the benefits of its painful attack on fixed costs. In fabrics, for instance, operating cash flow fell by 50 per cent last year but the trading balance showed a £13m swing into profit.

Underlying this performance was a marked improvement in the group's productivity. Value added per employee, which rose only one per cent in 1980-81, was up 18 per cent last year. Austria has brought its re-

High Noon at the House of Fraser

By John Moore, City Correspondent

MR ROLAND "Tiny" Rowland's Lomro closed yesterday with the House of Fraser, the Harrod's stores group which Mr Rowland's multinational trading group is seeking to take over. "I suppose you could call it High Noon," said Professor Roland Smith, chairman of the House of Fraser, as he opened the annual general meeting of shareholders in Glasgow. Before him in the front rows were the assembled ranks of Lomro executives ready to do battle. The issue revolved around a number of technical resolutions but were essentially about a simple matter. House of Fraser directors were seeking the authority to issue more shares in the future. Lomro did not want them to have this right.

Putting the Lomro arguments was the urban figure of Mr Edward de Cann, Conservative MP for Taunton, who sits on Lomro's board. As the mellifluous tones of the parliamentarian argued that the company should not seek to change itself in any shape or form while it was the subject of a bid possibility, the hard-headed professor of marketing from Manchester University snapped back from the rostrum: "You will not dominate this meeting. The British economy is in bad shape. How you have the time to be here I don't know. Sit down and I will call you later."

Professor Smith, contemplating the battery of proposals put down by Lomro, said "why the hell doesn't Lomro work with us for the prosperity of the House of Fraser?" Professor Smith and his board defeated the Lomro resolutions but Lomro looked set to defeat two special, and fairly unimportant resolutions proposed by the Fraser board. Lomro insisted that all the votes of shareholders must be subject to a full count. The results will be announced today.

Argentine parties press for economic reforms

BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

ARGENTINA'S five main political parties yesterday called for widespread changes in the running of the country's economy. They warned the military leadership that the Argentine public would no longer tolerate a military government which reduced living standards and plunged the country into the gravest crisis in its history. Amid continued political tensions and uncertainties, the parties, grouped into the loose "Multipartidaria" Alliance, published a detailed programme for national reconstruction believed by many observers to be highly inflationary.

The move came as the parties agreed to meet General Reynaldo Bignone, the retired officer nominated by the Army on Tuesday to become President on July 1. The alliance includes the Peronists and the moderate Radicals who together are estimated to command the loyalties of a majority of the population. The specific economic measures demanded in the programme include re-financing the foreign debt, increasing consumption, exports and invest-

ment by raising wages and cutting borrowing rates, and helping companies in financial difficulties and people owing tax and social security payments. The parties also propose credits and incentives for agriculture and industry with special emphasis on oil and gas, regional development and cheap housing. A temporary ban on local imports, across the board wage and pension rises, and an incomes policy tied to increased spending on health, education and housing, are also proposed.

A multiple foreign exchange rate would stimulate exports and halt unnecessary imports while incentives could be given to the export of manufactured goods to the parties. They also want trade with Latin America and Communist countries to take priority. The parties call for a reduction of public expenditure by the denationalisation of unnecessary public sector enterprises. They also propose tax reform with relief for earned income, domestic necessities and productive investment. In the political sphere, the

"multipartidaria" calls for the lifting of the state of siege and the ban on political parties and trade union activities and the announcement of dates for elections. The programme goes against the known orthodox economic persuasion of Gen Bignone. He has however refused so far to announce his future economic strategies or the name of his choice to succeed Dr Roberto Alemann, the Economy Minister, who tendered his resignation last week. Many observers, however, think that political peace is dependent on the acceptance by the Army of at least some of the demands.

Mr Andrew Graham-Yooll, the Latin American specialist of The Guardian left Argentina yesterday after being beaten and kicked by unidentified assailants at 2 am on Wednesday morning. A few minutes after Wednesday's attack a man tried to force his way into the room of Mr Hugh O'Shaughnessy, The Financial Times Latin American correspondent. A man was detained but has not as far as is known, been charged.

Thatcher facing Falklands row

BY PETER RIDDELL, POLITICAL EDITOR

MRS MARGARET THATCHER faces a growing row at Westminster, both over the form of the promised official inquiry into the origins of the Falklands crisis and her actions in the weeks before the Argentine invasion of the islands. This became clear yesterday when the Prime Minister reported on her flying visit to the U.S. She stressed more emphatically than before that "Britain would in due course seek to bring the islands to full self-government." She noted, however, that the islanders would be occupied for some time with reconstruction. The Prime Minister also said she had not talked very much with President Ronald Reagan about the possibility of a multi-

national force for the islands, which she thought was some way off. Considerable divisions have appeared between Mrs Thatcher and Opposition leaders about the Falklands inquiry. She prefers an inquiry by three people, either existing Privy Counsellors or distinguished people who would become such for the inquiry in order to see secret papers. One member and the chairperson should be nominated by the government, the other by the Labour Party. Judges and former Prime Ministers have apparently been ruled out. One member might be a distinguished historian. The name of Lord Dacre (the former Mr Hugh Trevor-Roper; Master

of Peterhouse, Cambridge) has been mentioned at Westminster. Mrs Thatcher wants the inquiry to report within a few months, and to concentrate on the policies of successive governments since 1965 in order to put the events before the invasion into context. Mr Foot will tell her that Labour disagrees with these suggested terms of reference. It also wants a rapid inquiry, to report within a few weeks, to concentrate primarily on the crisis, not the policies, before the invasion of the islands, and to establish where responsibility lies in the government. If Mrs Thatcher were not to make significant concessions, Mr Foot would be prepared to force a debate and a vote in the Commons on the issue.

IBM Continued from Page 1

used the FBI investigation to knock out competition. IBM is facing increasing competition in the main-frame computer market from both Japanese and U.S. companies. Two major IBM competitors are National Advance Systems, which sells Hitachi computers in the U.S., and Amshel Computers, which is tied financially and through technology-exchange agreements with Toshiba, another Japanese computer maker. Japanese computer makers, including Hitachi and Mitsubishi, are also major IBM competitors. In the Japanese

market IBM has lost its position as the number one supplier of main-frame computers. Charles Smith in Tokyo writes: Mitsubishi Electric Corporation, which originally described charges by the U.S. FBI that it had conspired to have technical information stolen from IBM as a "terrible mistake," admitted yesterday it had received material relating to IBM computers from a Californian consultancy agency. The source of the material, Glenmar Associates, was the same as that mentioned in earlier statements by Hitachi, the other company mentioned in the charges.

Tube Continued from Page 1

return to normal work. LT said last night that it would be impossible to run any service today, unless a large number of NUR members were to reject the strike order. As well as guards and drivers, the LT has signalled among its 14,000 members—nearly three-quarters of the total Underground staff. NUR members have been refusing to operate timetables introduced by LT on Monday. Unlike Aslef, they have not been on home strike but have been sent home by management.

Mr Tony Benn, rejecting any idea that Mr Benn would become party leader, and insisted that he himself would lead Labour into the next election. This new apparently tough attitude towards Militant will come as a relief to many Labour MPs, but it will increase Mr Foot's problems with the Far Left, which made it clear yesterday that it would create a highly divisive campaign over the next three months to prevent conference approving the move to exclude Militant. An editorial in Tribune newspaper, which has recently been taken over by supporters of Mr Benn, warned against reopening the "nazi war" which has engulfed the party for the past three years.

Foot braves growing Militant storm

BY ELINOR GOODMAN

MR MICHAEL FOOT, the Labour leader last night appeared to rule out any chance of the Trotskyist Militant Tendency organisation remaining in the Labour Party after the autumn. He made it clear that he was prepared to ride out the gathering storm of protest from the party's far left. In an interview on Thames Television, Mr Foot showed a new determination to follow through the exclusion of Militant to the bitter end, if necessary, taking steps to prevent the Militant members already selected as Labour candidates from standing for the party at the next election. Immediately after the National Executive Committee's decision on Thursday to set up

a register of groups eligible for Labour membership, there were indications that some way of accommodating Militant might yet be found. But despite a mounting outcry from the far left yesterday, Mr Foot said that, as presently constituted, Militant was a "secret conspiracy" which could not be part of the party. He could not see how they could "alter their nature" and comply with the rules of the party. If, as he expected, Militant was still found to be in breach of the party rules in three months, then those people who had been "misled" by the move would have the straight choice of supporting Militant or the Labour Party. The choice would be theirs. "We cannot allow our constitution to

be destroyed by a tiny number of people." The same choice would have to be made by those seven local parties which have already selected members of Militant as candidates, even though any move to displace them is likely to strengthen constituency opposition to the moves against Militant. Mr Foot's problems are expected to be compounded tonight when an eighth Militant member is almost certain to be selected in place of the sitting Labour MP for Bradford North, Mr Ben Ford. Mr Foot yesterday urged the local party not to vote for Mr Pat Wall, but his appeal does not seem likely to cut much ice. He was also highly contempt-

Weather

UK TODAY
 CLOUDY with outbreaks of rain. Cool.
 N.E. Scotland, Orkney, Shetland, Central Highlands.
 Mostly dry, bright intervals.
 Max. 18C. (61F).
 Rest of UK
 Rain, heavy at times. Clearer weather spreading from West.
 Max. 18C. (61F).
 Outlook: Unsettled, rather cool.

WORLDWIDE		Y day	Y day
		°C	°F
Ajaccio	—	18	61
Algiers	—	16	61
Amman	—	16	61
Athens	—	16	61
Bahia	—	16	61
Bangkok	—	16	61
Beirut	—	16	61
Bombay	—	16	61
Buenos Aires	—	16	61
Calcutta	—	16	61
Cairo	—	16	61
Cebu	—	16	61
Colon	—	16	61
Hankow	—	16	61
Hong Kong	—	16	61
London	—	16	61
Lyons	—	16	61
Manila	—	16	61
Medan	—	16	61
Mexico City	—	16	61
Mumbai	—	16	61
Nairobi	—	16	61
Osaka	—	16	61
Paris	—	16	61
Rangoon	—	16	61
San Francisco	—	16	61
Singapore	—	16	61
Tokyo	—	16	61
Yokohama	—	16	61

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